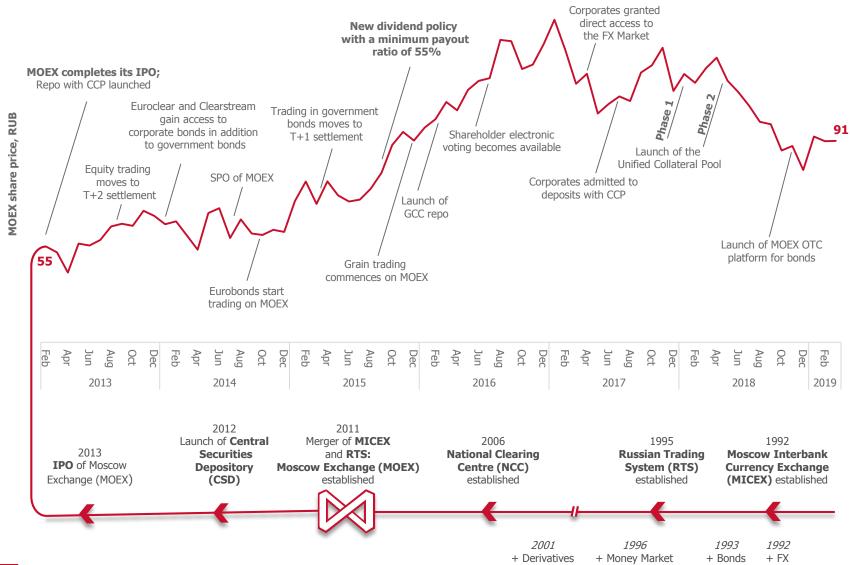


April 2019

Investor presentation

History of MOEX: the path of ongoing progress



MOSCOW EXCHANGE

2

Investment and corporate highlights

Financial Resilience

- Counter-cyclical business model coupled with robust cost control
- Secular growth of fees and commissions (F&C) across 7 complimentary F&C business lines
- Business-driven margin and collateral requirements sustainable net interest income (NII)
- Operating income F&C/NII split of 60/40 evolving towards F&C
- One of the highest EBITDA margins among global peers
- Attractive dividend policy with a minimum payout ratio of 55% and a track record of distributing 55-89% of 2014-2017 net income

Strategic Stance

- Operates in Russia the world's 11th largest economy
- The world's most diversified exchange with trading in 5 asset classes vs ~3 offered by "traditional" exchanges
- generate Cornerstone of the Russian financial system: MOEX brings together the tiers of the banking system by managing ~3/4 of its total liquidity flow
 - Low penetration of financial services indicates secular growth potential
 - The world's **only exchange** focused on Russian financial assets OTC market is the main competitor
 - Complete vertical integration of a trading engine with a clearing house and a central securities depository makes up a unique platform

Corporate Governance

- A 26-year history of successful and continuous implementation of
 All-electronic since 1997 infrastructural and regulatory reforms
- No single controlling shareholder: free float of 58% with substantial international participation; the largest shareholder owns <12%
- Most Supervisory Board members are **independent directors** (7 out of 12); **no executives** are present on the Supervisory Board
- Established track record for efficient capital allocation

Operational Excellence

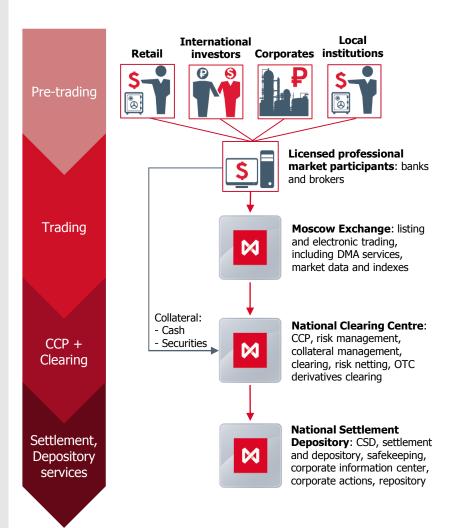
- Vast in-house IT expertise: ~1/3 of staff are IT developers, supporting a CAPEX-light business model
- Pre-order validation with 10,000 risk check scenarios at a world class latency of 400 microseconds ensures integrity of all transactions
- Low-cost product scalability: a new order book launch requires the equivalent of circa USD 10 thousand



- Business overview
- **2** Corporate governance and dividends
- **3** Market position and competitive strategy
- **4** Financial track record
- 5 4Q and FY 2018 update



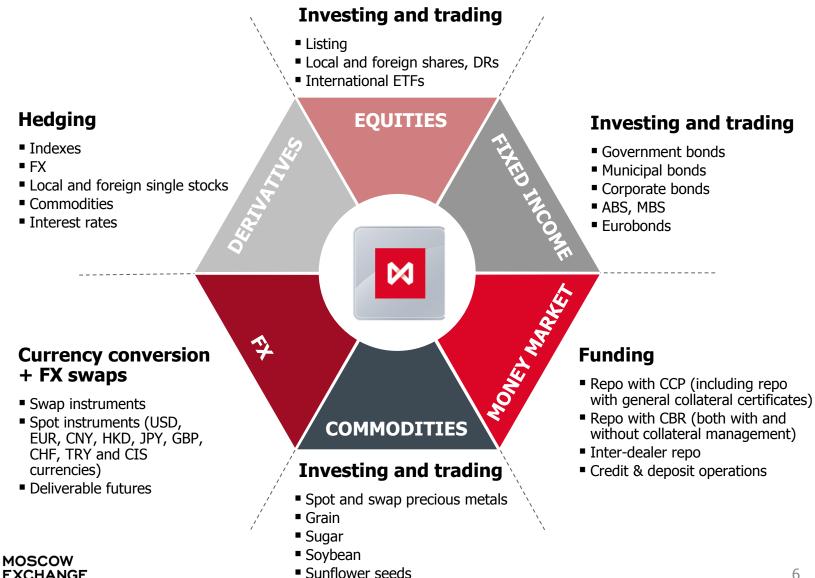
On-exchange market: capturing the entire value chain



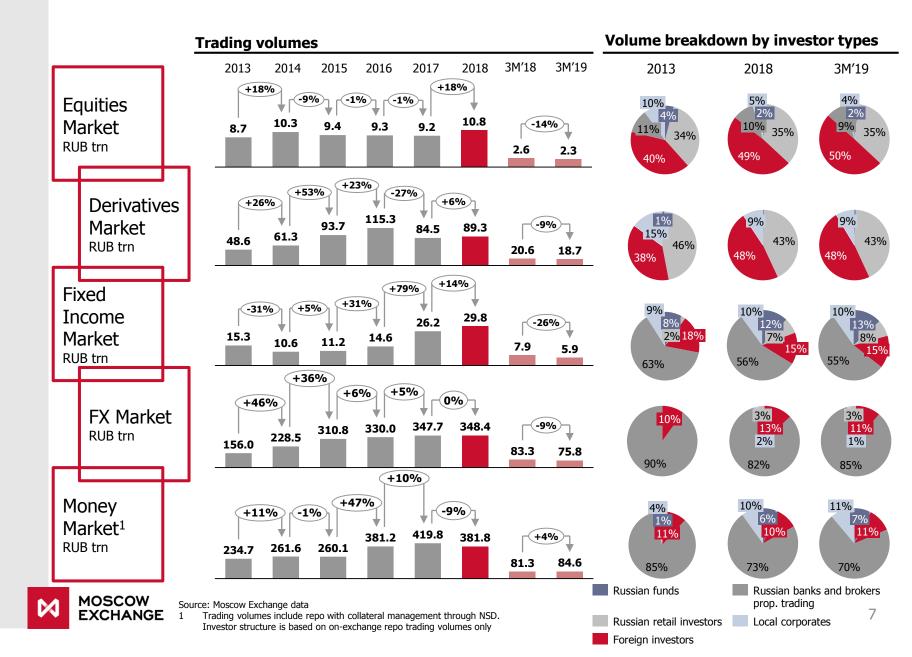
- MOEX captures the entire value chain for end-customers, offering a one-stop shop for listing, risk management, market data, multi-asset trading, clearing, settlement and custody.
- ✓ MOEX is **strategically positioned** to benefit from the development of Russia's capital markets in the coming years.
- ✓ Fully **vertically integrated infrastructure** with regulation and oversight by the Bank of Russia (CBR).
- ✓ Single-tier clearing system requires all participants to provide **eligible collateral** to trade any asset class, while pre-trade risk checks forestall any "fat fingers"/"flash crash" problems.
- The market has always been open for competition (except the CSD), but entry barriers are very high due to MOEX's post-trade infrastructure and on-exchange market efficiency.
 OTC is the key source of competition.
- ✓ Investors trade through brokers and banks, which are licensed locally and have access to MOEX markets. Foreign investors have DMA, SMA and ICM services at their disposal.



Highly diversified product offering



Diversified investor base across different markets



Robust **post-trade infrastructure**

Central Counterparty (CCP) and Central Securities Depository (CSD)

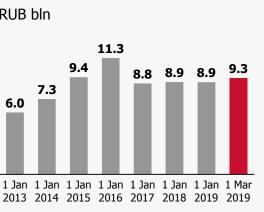


NCC cleared ADTV (2018) RUB bln 1,372 FX Repo 1,220 Derivatives 355 Fixed income 117 **Equities** 43 Commodities 0.6 3,108 NCC cleared CCP as % of overall 91%

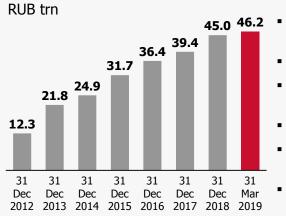
Comments

- Well-capitalized NCC acts as a CCP for all asset classes
- Solid risk management has ensured smooth operations amid high volatility
- **BBB** local currency rating from Fitch one notch higher than Russia's sovereign rating
- The target NCC capital for 2019 is ~RUB 66 bln (the level of 1 Jan 2019)
- As of 1 March 2019, N1_{CCP} is 155.3%

National Settlement Depository (NSD) proprietary capital² RUB bln 62 11.3 9.4 Σ 7.3



Assets on deposit³



Comments

- NSD is the Central Securities Depository in Russia
- Safekeeping and settlement services
- Collateral management services for repo transactions
- Repository for OTC trades
- Links to Euroclear and Clearstream for Russian bonds and equities
- **AA-** rating from Thomas Murray⁵

Source: Moscow Exchange

- Figures in accordance with Russian Accounting Standards as reported to and disclosed by the CBR on a monthly basis. Figures from the end of 2015 onwards include skin in the game and other deductions in accordance with the regulation of CCPs by the CBR
- Figures in accordance with Russian Accounting Standards as reported to and disclosed by the CBR on a monthly basis
- Assets on deposit based on Company's operational data
- Thomas Murray is the leading global agency for depository services



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SET

- Business overview
- Corporate governance and dividends
- Market position and competitive strategy
- Financial track record
- 4Q and FY 2018 update

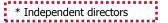


Best-in-class corporate governance standards

- ✓ Out of 12 members of the 2018-2019 Supervisory Board, 7 are independent (58% vs a minimum threshold of 20%¹)
- ✓ Four of the six Supervisory Board committees are chaired by independent directors
- ✓ The 2018-2019 Supervisory Board does not include any executive directors
- ✓ MOEX was a pioneer to adopt the new criteria of Director Independence aligned with the new Corporate Governance Code

	Supervisory Board members	Strategy Planning	Audit	Nomination and Remuneration	Budget	Technical Policy ²	Risk Management
8	Anatoly Braverman First Deputy CEO at Russian Direct Investment Fund	\checkmark			\checkmark		\checkmark
	Andrey Golikov - Deputy Chairman Deputy Chairman of the Supervisory Board at Moscow Exchange	\checkmark			Chair	\checkmark	
	Valery Goreglyad Chief Auditor at the Bank of Russia						\checkmark
	Yuriy Denisov Chairman of the Supervisory Board at National Clearing Centre	\checkmark					Chair
	Bella Zlatkis Deputy Chairman of the Executive Board at Sberbank of Russia						
	Mikhail Bratanov Head of Securities Services in Russia and CIS at Société Generale			Chair			
	Oleg Viyugin - Chairman Professor at Higher School of Economics	\checkmark		\checkmark			
	Maria Gordon Member of the Supervisory Board at Alrosa		\checkmark		\checkmark		
	Alexander Izosimov Director General at DRCAdvisors AB	\checkmark				\checkmark	
9	Anatoly Karachinsky President at IBS LLC					Chair	
	Duncan Paterson Company Secretary at Talent First Limited	\checkmark	Chair				
	Rainer Riess Director General at Federation of European Securities Exchanges (FESE)	Chair	✓	✓			



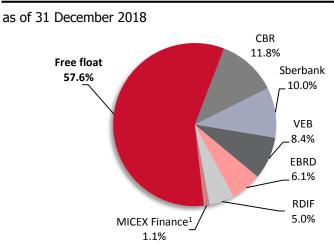


The threshold is for stocks listed in the First level of the Quotation list as per the Listing Rules of Moscow Exchange

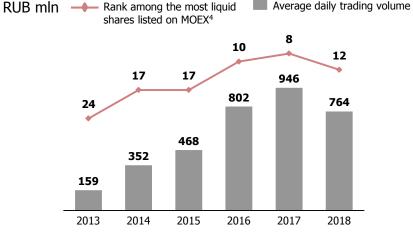
The Technical Policy committee includes key industry IT professionals

Dispersed ownership with one of the **highest free-floats** in Russia

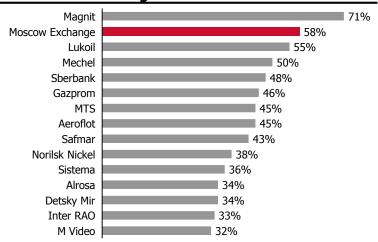
Dispersed ownership with no controlling shareholder...



Growing liquidity of MOEX shares³



...and one of the highest free-floats in Russia²



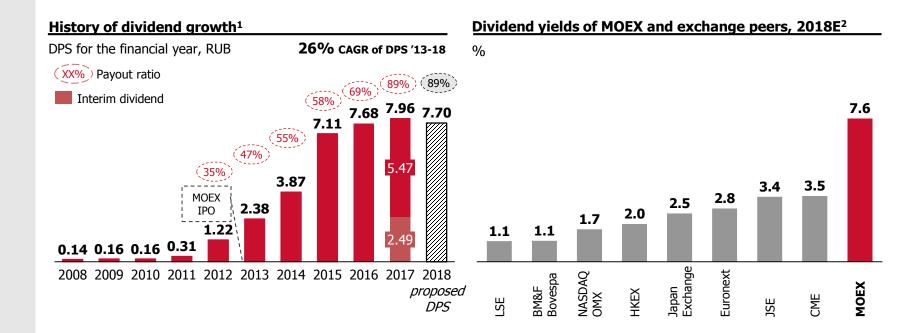
Transparency and international recognition

- International index providers MSCI and MVIS include MOEX shares in their indices
- Voluntary disclosures and regular updates of investor materials, including monthly trading results
- Annual MOEX Forums in Moscow, New York, London and Shanghai have become well-know venues to maintain dialogue with international market participants
- Robust investor relations program:
 - √ 320+ investor meetings in 2018
 - ✓ IR activities in Russia, the UK, Europe and the US to maintain dialogue with overseas investors
 - ✓ IR awards in Russia in 2014-2017



- 100% owned subsidiary of the Moscow Exchange
- 2 Free-float ranking of locally registered Russian companies included in the MOEX Index
- Trading volumes in the main trading mode (T0, T+2)
- 4 The ranking includes ordinary and preferred shares

Recommended 2018 payout of 89%



Comments

- Dividend policy approved in September 2015 sets 55% of net profit as the minimum payout
- In March 2019 MOEX's Supervisory Board recommended a DPS of 7.70 for 2018, which amounts to 89% of the consolidated IFRS net profit for the year



- Business overview
- Corporate governance and dividends
- Market position and competitive strategy
- Financial track record
- 5 4Q and FY 2018 update



MOEX product offering vs other exchanges

			A	sset classes				Trade and post-trade services		
Exchange	Country	Equity	Bonds	Derivatives	FX	Commo dities	Trading	Clearing	Depository	Market Data
CME	USA	×	×	✓	×	×	✓	√	×	✓
HKEx	Hong Kong	√	✓	√	×	×	✓	√	√	✓
Deutsche Boerse	Germany	√	✓	✓	×	×	✓	√	√	✓
ICE - NYSE	USA	✓	✓	√	×	×	✓	√	×	✓
В3	Brazil	✓	✓	√	√	✓	✓	√	√	✓
LSE	UK	✓	√	√	×	×	√	√	×	✓
ASX	Australia	✓	✓	√	×	×	✓	√	√	✓
SGX	Singapore	✓	✓	√	×	×	✓	√	√	✓
Japan Exchange	Japan	✓	✓	√	×	×	✓	√	×	✓
NASDAQ OMX	USA	✓	✓	√	×	×	✓	√	×	✓
MOEX	Russia	✓	✓	√	✓	✓	√	√	√	✓
CBOE	USA	×	×	✓	×	×	✓	×	×	✓
ВМЕ	Spain	√	✓	✓	×	×	✓	√	√	✓
TMX	Canada	✓	✓	√	×	✓	✓	√	√	✓
BMV	Mexico	✓	✓	√	×	×	✓	√	√	✓
Bursa Malaysia	Malaysia	✓	√	√	×	×	√	√	√	✓
JSE	South Africa	✓	✓	√	×	×	√	√	×	✓
WSE	Poland	✓	√	√	×	✓	√	√	√	✓



Source: exchanges' websites

Leading positions in a global context in 2018

3rd largest exchange in fixed income¹

Rank	Exchange	Country	Trading vol. (USD bln)	Incl. REPOs
1	BME	Spain	6 791	\checkmark
2	Oslo Borse	Norway	3 885	\checkmark
3	Moscow Exchange	Russia	3 668	√
4	Johannesburg SE	South Africa	2 341	\checkmark
5	Korea Exchange	Korea	2 193	×
6	Bolsa de Valores de Colombia	Columbia	333	×
7	LSE Group	UK	297	×
8	Shanghai SE	China	295	×
9	Nasdaq OMX	USA	277	\checkmark
10	Santiago SE	Chile	249	\checkmark

6th largest exchange in derivatives²

<u> </u>								
Rank	Exchange	Country	Contracts traded (mln)					
1	CME Group	USA	4 764					
2	NSE India	India	3 808					
3	BM&FBOVESPA	Brazil	2 246					
4	ICE&NYSE	USA	2 212					
5	Deutsche Boerse	Germany	1 931					
6	Moscow Exchange	Russia	1 499					
7	CBOE	USA	1 434					
8	Korea Exchange	Korea	1 411					
9	Nasdaq OMX	USA	1 270					
10	Shanghai Fut. Exchange	China	1 175					

Among top 25 exchanges by equity trading volumes globally³

Rank	Exchange	Country	Mkt Cap (USD bln)	Securities listed	Trading vol. (USD bln)
1	ICE&NYSE	USA	20 679	2 285	19 341
2	Nasdaq OMX	USA	11 080	4 077	17 639
3	Shenzhen SE	China	2 405	2 134	7 563
4	Japan Exchange	Japan	5 297	3 657	6 297
5	Shanghai SE	China	3 919	1 450	6 116
6	LSE Group	UK	3 638	2 479	2 548
7	Korea Exchange	Korea	1 414	2 207	2 521
8	HKEx	Hong Kong	3 819	2 315	2 340
9	Euronext	EU	3 730	1 208	2 203
10	Deutsche Boerse	Germany	1 755	514	1 818
24	Moscow Exchange	Russia	576	225	167

14th largest publically listed exchange by Mkt Cap⁴

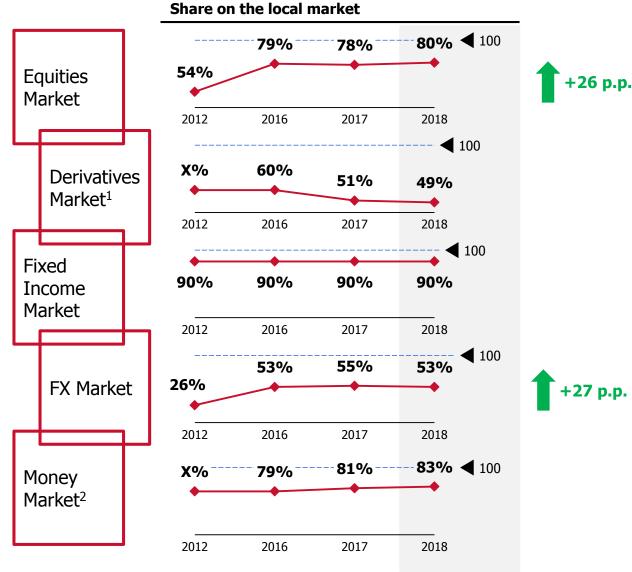
	and a second and any more		, эмр
Rank	Exchange	Country	Mkt Cap (USD bln)
1	CME	USA	66.7
2	ICE&NYSE	USA	43.2
3	HKEx	Hong Kong	38.4
4	Deutsche Boerse	Germany	25.3
5	LSE Group	UK	20.1
6	BM&FBovespa	Brazil	16.2
7	Nasdaq OMX	USA	13.7
8	CBOE	USA	10.9
9	Japan Exchange	Japan	9.8
10	ASX	Australia	8.8
11	SGX	Singapore	5.8
12	Euronext	EU	4.2
13	BATS	USA	3.4
14	Moscow Exchange	Russia	3.2



Sources: Moscow Exchange, WFE as of 22.01.2019, Bloomberg, LSE Group (for LSE Group data)

- 1. Due to different methodologies applied, data on fixed income trading may not be directly comparable among exchanges. Data for 2018
 - 2. Data for 2018
- Top equity trading exchanges are ranked by trading volume. Ranking without BATS (excluded due to absence of data for market capitalization and number of listed companies). Data for 2018
- 4. Market capitalization of public exchanges based on Bloomberg data as of 22 January 2019

High and increasing market share versus OTC trading





Source: Moscow Exchange data, Bank of Russia

Data before the launch of obligatory reporting to repository are unavailable

² Repo trading volumes only. Data before the launch of obligatory reporting to repository are unavailable

Competitive strategy 2015-2020: key pillars (1)

Market Diversification Optimization Sophistication Standardization penetration Strategy **Drivers and initiatives** ✓ Benefits from infrastructure put in place, tax and regulatory reforms (T+2, CSD and access of ICSDs, IIA) Development of the equity **Equities** ✓ Growth of the retail investor base market ✓ New listings and IPOs, repatriation of capital ✓ Further simplification of access for international investors (SMA, ICM) ✓ Development of short-term and ultra short-term bonds, securitization Easier access to the bond market for corporates Bonds to complement bank **Fixed income** ✓ Growth of the retail investor base loans as a funding tool ✓ Benefits from completed reforms (T+1 for OFZs, large block auctions, ICSDs) ✓ Development of an OTC platform ✓ Tariff reform to increase effective fees ✓ Development of commodity derivatives New global and local ✓ Options market development **Derivatives** benchmarks; tariff reform ✓ Synergies with spot markets via a unified collateral pool ✓ OTC derivatives clearing ✓ Liquidity enhancement via the IQS ✓ Growth of market data sales ✓ Development of a real-time and non-real time data platform Enhancement of the Market data ✓ Development of the corporate information center product offering Development of the pricing center

✓ Expansion of the repository offering



Competitive strategy 2015-2020: key pillars (2)

Market Diversification Optimization Sophistication penetration **Drivers and initiatives** Strategy Protecting market share ✓ Development of international clearing membership, international links **FX Market** through further expansion ✓ Direct access of corporates to the market of product offering ✓ Development of SMA services ✓ Further enhancement of the existing product portfolio; new General Increasing the market Collateral Certificates (GCC) pools across securities and currencies **Money Market** share through new ✓ GCC repo terms' extension products Direct access of corporates to GCC deposits (deposits with CCP) Steady growth via increase ✓ Corporate actions reform **Depository services** of assets in custody and ✓ Launch of the corporate information center new services ✓ Expansion of the repository offering

Treasury business

Gradual replacement of NII with F&C income

✓ Reduction of NII's contribution to revenue through the unified collateral pool, including a single account for all asset classes, netting of settlements, unification of collateral requirements across all markets and cross-margining

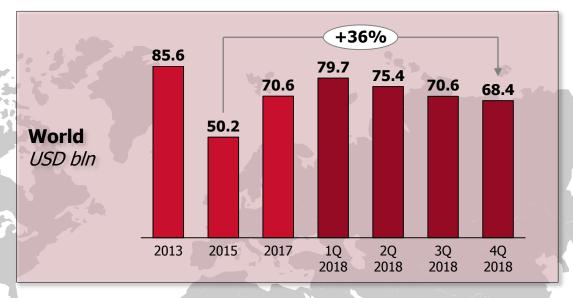
IT

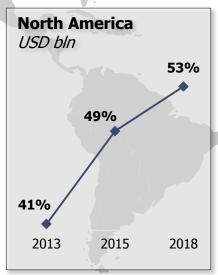
Ongoing enhancement of IT systems

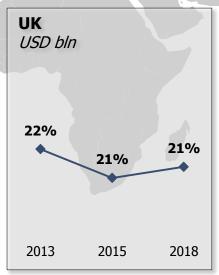
- ✓ Focus on reliability of hardware
- ✓ Improved processes of software development and installation
- ✓ Development of technologies complementary to MOEX's product offering

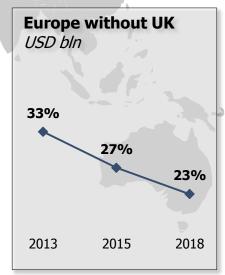
Standardization

Reported international funds' holdings of Russian equities







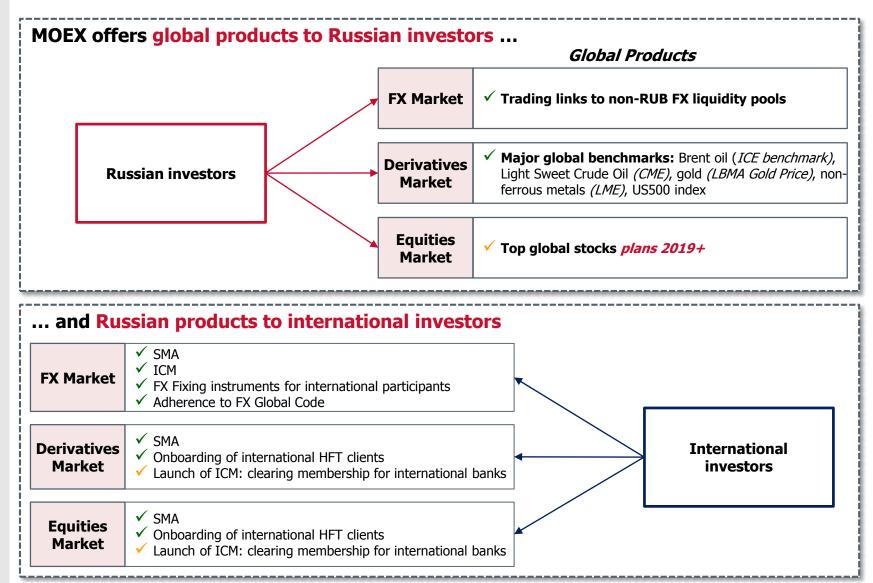




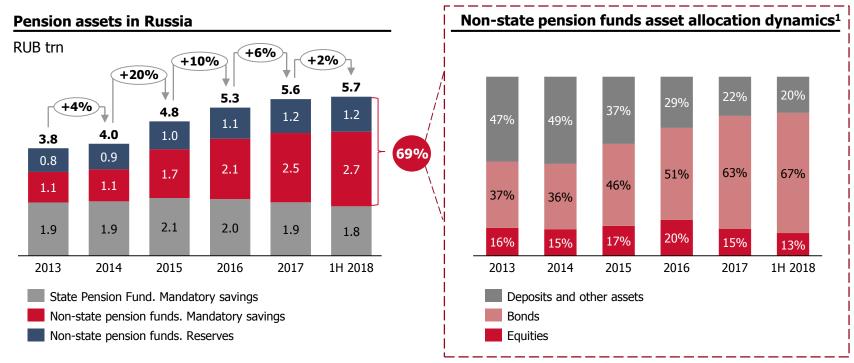


- share in total holdings

Global products and international investors



Local institutional investors: the potential of **pension funds**



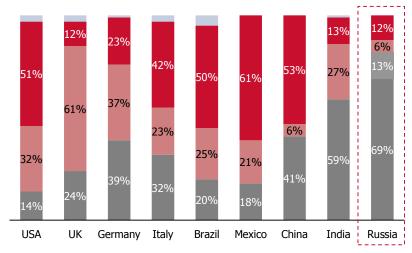
Key highlights of the pension reform

- Bank of Russia became a regulator of the pension system in 2013
- Adopted changes in non-state pension fund regulation:
 - "One year non-loss" rule was abolished
 - Investment horizon of NPFs was extended to 5 years
 - Customers are now incentivized to stay with the fund for not less than 5 years
 - Guarantee fund mechanism (similar to the Deposit Insurance Agency in the banking system)
 - New allocations to NPFs remained under moratorium until 2019, which reduced growth potential and left room for organic growth only



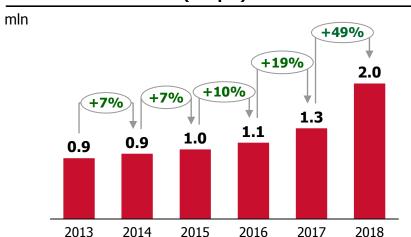
Retail money: aiming to grow the culture of investing

Russians hold majority of savings in banks and cash¹

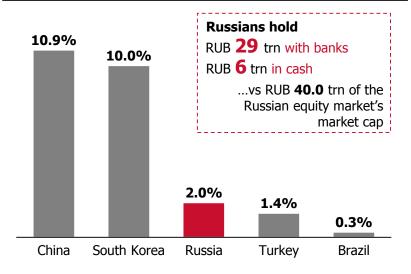


■ Other ■ Securities ■ Insurance and pension assets ■ Cash ■ Bank deposits

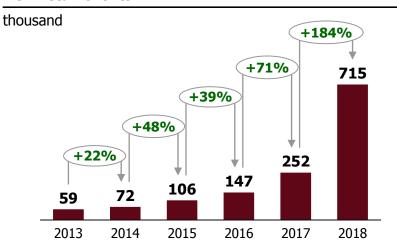
Number of retail clients (unique)



Number of retail broker accounts as % of population²



New retail clients



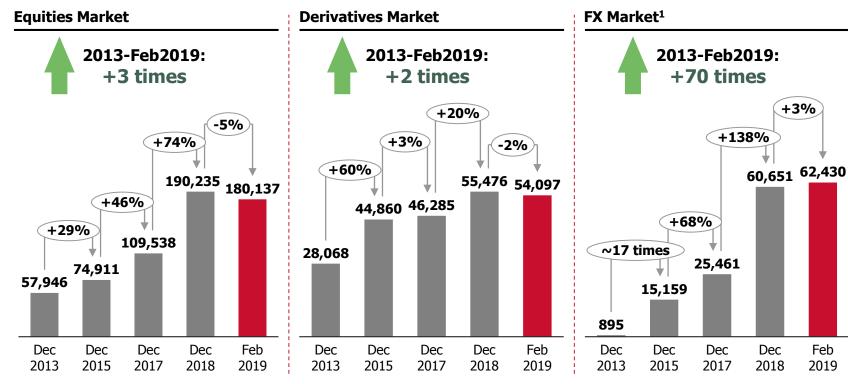


Sources: EIU, World Bank, IMF, central banks of South Korea, Turkey, Mexico, National Bureau of Statistics of China, Allianz, SZSE Factbook, CBR, Moscow Exchange

- As of the end of 2016
- Russia 2018, South Korea, Turkey, Brazil 2014, China 2015

Retail clients: a growing segment of the Russian financial market

Number of active retail client accounts



Regulatory changes stimulating retail participation in financial market:

- Introduction of individual investment accounts for private investors since 2015: more than 670,000 accounts opened as of February 2019
- Tax breaks on capital gains on securities held for more than 3 years (up to RUB 9 mln for securities purchased after 1 Jan 2014)
- Tax exemption on coupon payment on corporate bonds (for bonds issued after 2017)
- Retail investors allowed to remotely open a brokerage account. This simplifies the process for retail investors in Russia's farflung regions



Bond market – why we are strong believers

9.2

2016

2017

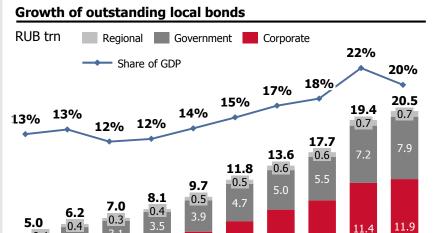
2018

8.1

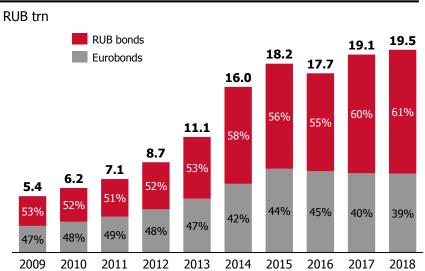
2015

6.6

2014



Local bonds vs Eurobonds of Russian corporates²



Corporate loans vs corporate bonds in Russia

5.3

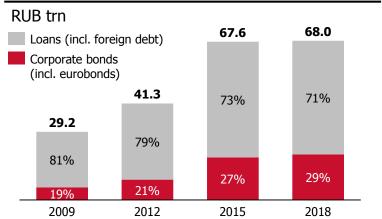
2013

3.6

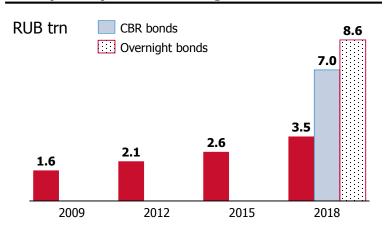
2011

4.3

2012



Bond primary market trading volume





2009

2010

Sources: Bank of Russia, Cbonds, Rosstat, Moscow Exchange

- RUB-denominated bonds traded on MOEX's Bond Market in January 2018
- 1 Including banks and financial institutions. Data for 2018 as of 31 December 2018

Trend of local placements continued

Major public capital raisings by Russian companies in 2016 were held exclusively on MOEX

Company	Date	Transaction type	Transaction value, RUB bln
Europlan	December 2016	SPO	15.0
RussNeft'	November 2016	IPO	32.4
FG Future	October 2016	IPO	11.7
Alrosa	July 2016	SPO	54.4
UWC	May 2016	SPO	5.0
Promsvyazbank	April 2016	SPO	2.6

Capital raisings on MOEX in 2017

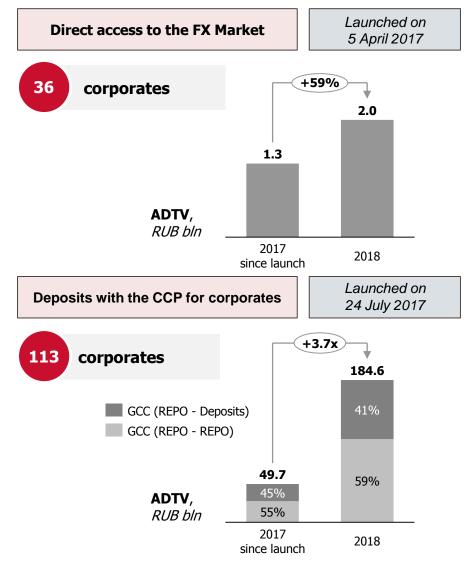
Company	Date	Transaction type	Transaction value, RUB bln
тмк	February 2017	SPO	10.0
Detski Mir	February 2017	IPO	21.1
Phosagro	February 2017	SPO	15.0
UWC	May 2017	SPO	1.9
Polyus (dual)	June 2017	SPO	52.3
Bank Saint Petersburg	July 2017	SPO	3.2
MVideo	July 2017	SPO	18.0
Norilsk Nickel'	July 2017	SPO	23.8
Magnitogorsk Iron & Steel Works	September 2017	SPO	13.0
Aeroflot	September 2017	SPO	9.8
Megafon	October 2017	SPO	22.5
Obuv Rossii	October 2017	IPO	5.9
Credit bank of Moscow	October 2017	SPO	14.4
Globaltruck	November 2017	IPO	3.5
Magnit	November 2017	SPO	43.9
En+ (dual)	November 2017	listing	

Capital raisings on MOEX in 2018

Company	Date	Transaction type	Transaction value, RUB bln
X5 Retail Group	February 2018	listing	
Interrao	March 2018	SPO	4.2
Raven Property	October 2018	listing	



Corporates on the FX and Money Markets: progress in 2018



Achievements 2018

- √ ~ 80 new corporates joined the FX and Money Markets
- ✓ Corporates' ADTV on the FX Market increased 59% YoY
- ✓ ADTV of deposits with the CCP (GCC REPO Deposits) grew 3.5x in 2018 YoY

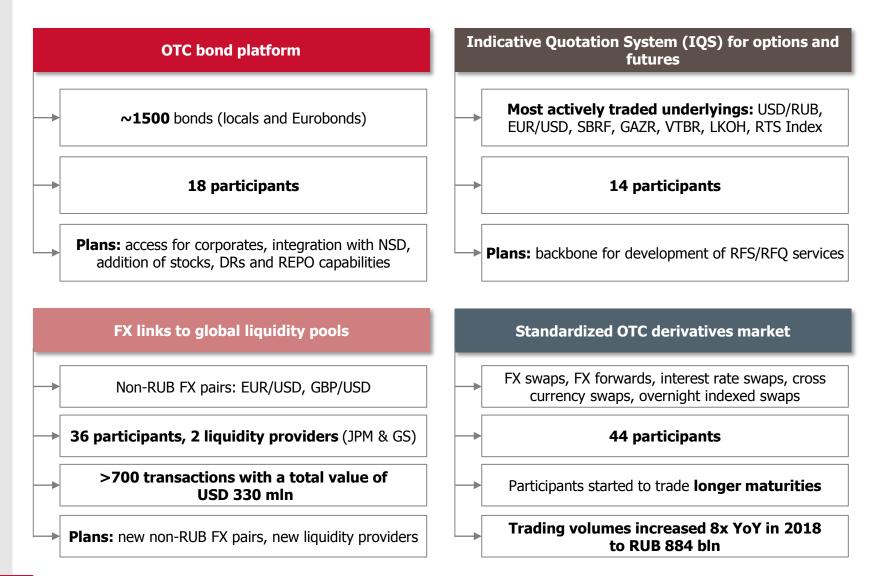
Plans 2019+

- 50-60 new corporates on the FX and Money Markets
- Large lots on the FX market (RFS)
- New categories of participants in deposits with the CCP (from the Eurasian Economic Union)
- Initiatives to extend the average term of deposits with the CCP
- Access to CCP Deposits for domestic asset management companies



Source: Moscow Exchange

MOEX OTC platforms and solutions





MOEX Marketplace: the blueprint

THE CONCEPT:

- Retail deposits (RUB 29 trn) is the single largest asset pool that might drive growth of on-exchange products
- It lacks a fast, convenient interface for retail deposit management across banks an area MOEX can digitalize
- MOEX will expand its core expertise to **standardize and unify** the market of retail deposits, making it truly online

MOEX HAS:

- Market neutrality & trust: no room for conflicts of interest since MOEX does not originate loans or deposits
- **Essential infrastructure:** NSD is the centerpiece, managing the financial transactions registrar (FTR)
- **Tech expertise:** IT development; 25+ years of interaction with banks via API in securities & FX trading etc.

MOEX GETS:

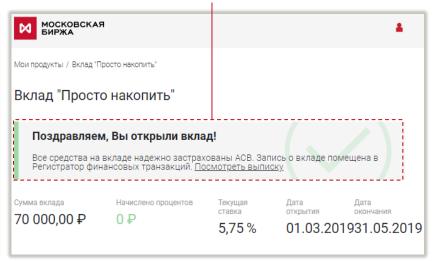
- A new source of fee income: long-term revenue potential can be measured on a scale of RUB billions
- Business development: cross-selling to a new audience, many times larger that the existing set of active clients
- Market intelligence & behavioral data: obtaining a complete financial profile of a wide retail client base



MOEX Marketplace: the deposit platform has been created

START: the Marketplace welcome page; Redirected from a deposit aggregator's website FINISH: the Marketplace success page;
Deposit opening confirmation with a notice of FTR record

М моск	ОВСКАЯ				
Добро п	ожалова	ть на Мар	окетплейс	Московск	кой Биржи!
					ереводить деньги, онлайн, без визита в
		гформе, застр гся автоматич		ри наступлени	и страхового случая
Открыти	ие вклада	а "Просто	накопить"	Банк "	п
Анкета (1/4)				<u>-</u>	
1			4		6



The Deposit has been selected; Onboarding process is underway

Abbreviations:

FTR - Financial Transactions Registrar at NSD

FPS – CBR's Faster Payments System DIA – State Deposit Insurance Agency

Customer journey stages & corresponding solutions provided by MOEX

- ✓ (1) Websites of financial services aggregators work as gateways, provide leads. Marketplace integration with aggregators' websites.
- ✓ (2) Client registration with logging via gosuslugi.ru (online state services portal with 65+mln users). Marketplace login interface.
- ✓ (3) One-time biometric identification with state-sponsored system operated by Rostelecom or offline with a courier, then KYC stage.
- √ (4) Deposit contract request and confirmation with e-signatures. Marketplace personal account interface.
- √ (5) Money transfer to the deposit account using NSD's and CBR's frameworks (FPS to connect in Q2 2019). NSD's payment system.
- √ (6) Deposit opening confirmation with a notice of FTR record stored at NSD and covered by the DIA. NSD's FTR functionality.
- ✓ (7) A client uses the marketplace as an internet bank to manage deposits (additions, withdrawals, etc.) in real-time.

Commercial launch is planned upon adoption of the law enabling the use of the Marketplace platform.



Unified Collateral Pool: a strategic project completed

Timeline and latest developments

☑ Completed Dec '17: phase 1

Single account Unified collateral Netting of settlements

☑ Completed May '18: phase 2

Cross-margining bridge for spot and derivatives

☑ Completed

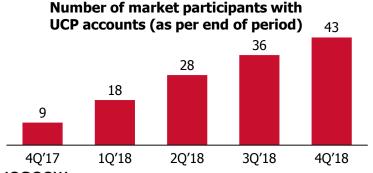
Aug '18: 1st tariff hike for UCP participants

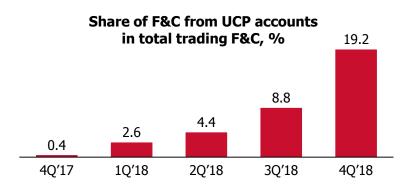
+3% for CCP repo +10% for FX swaps

☑ Completed

Nov' 18: 2nd tariff hike on top of the 1st one

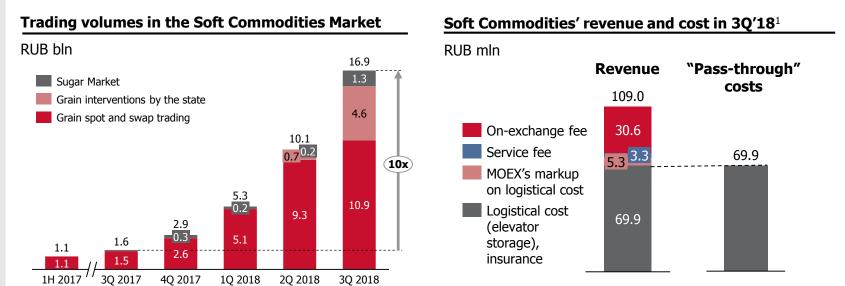
- **+3%** for CCP repo
- +10% for FX swaps
- +10% for all derivatives
- The UCP take-up continued to grow, accounting for 19% of total trading F&C in 4Q'18 compared to 9% in 3Q'18.
- Analysis of Nov-Dec'18 data confirms that P&L effects from higher turnover and lower client balances largely cancel each other out.
- Annualized UCP projection of Nov-Dec'18 data onto the FY2018 produces half the turnover and NII effects compared to original plan.
- Annualized P&L effect from higher turnover would have equaled 2.4% of FY2018 trading fees based on the Nov-Dec'18 pattern.
- UCP-related tariff changes came into force as planned; would have accounted for 5.1% of FY2018 trading fees on an annualized basis.
- UCP accounts represent ~40% of fees and volumes in the Derivatives Market, the cornerstone market of the UCP.
- UCP participants are likely to increase their derivatives trading by 16% after joining, based on Nov-Dec'18 data.
- The Nov-Dec'18 data doesn't reveal statistically significant increases in the FX and Money Market volumes.
- So far, the UCP's main effect was on EUR-denominated client balances. USD and RUB client balances were affected by ~5%.







Soft Commodities Market: explaining the performance



Comments

- Performance of Soft Commodities has improved markedly in 2018 YTD. Trading volumes were up 10x YoY in 3Q 2018.
- Revenue from Soft Commodities is a part of "Other fee income" under IFRS; costs fall into "Professional services".
- MOEX incurs grain storage costs i.e. logistical costs which are passed through to end-clients upon the trade.
- The effective on-exchange fee in Soft Commodities was 18bps in 3Q 2018, which is 10x that of Equities Market.
- There is a direct link between logistical costs and on-exchange fees. These are scaling up coherently.
- Thus, both corresponding P&L items expanded visibly in 3Q'18, adding ~2pp to YoY OPEX growth.
- We will consider showing Soft Commodities separately on the P&L in 2019, though it's not meaningful enough for IFRS to require it.

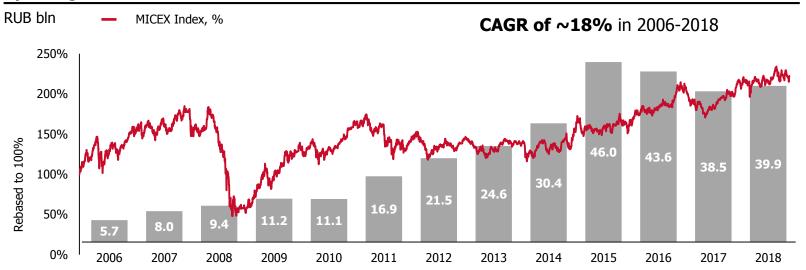


- Business overview
- Corporate governance and dividends
- Market position and competitive strategy
- Financial track record
- 5 4Q and FY 2018 update



MOEX business model continues to deliver

Operating income¹

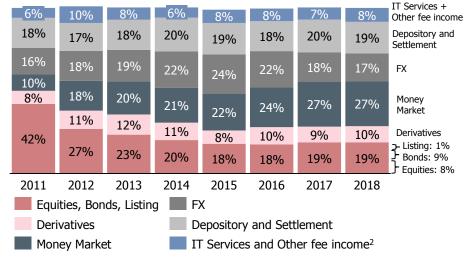


Key highlights

Unique business model allows MOEX to increase operating income regardless of the stage of the economic cycle:

- Business lines are diversified, while markets have limited growth correlation
- Growth drivers differ across markets and products

Fee & commission income evolution¹





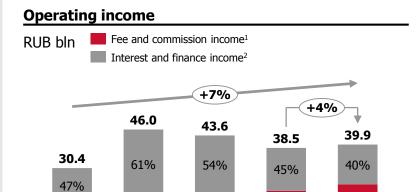
According to Moscow Exchange Consolidated Financial Statements for the relevant period

RTS data is consolidated from 29 June 2011

IT Services and Other fee income includes Information services, Sale of software and technical services and Other fee income

2018 summary of financials

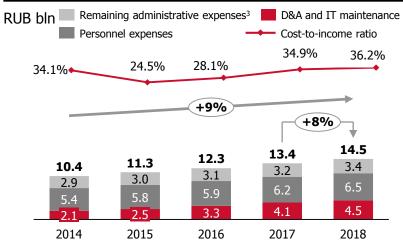




46%

2016

Operating expenses (excluding provisions)



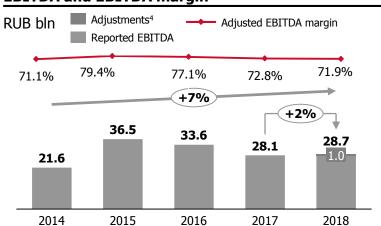
EBITDA and EBITDA margin

53%

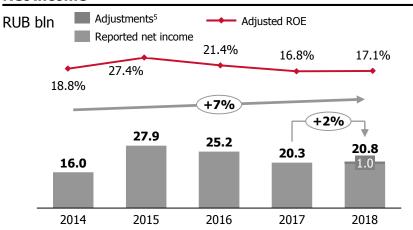
2014

39%

2015



Net income



Source: Moscow Exchange

- 1 Includes Other operating income
- 2 Includes Interest and other finance income, Interest expense, Net gain on financial assets AFS/FVTOCI and Foreign exchange gains less losses
- Remaining administrative expenses are calculated as General and administrative expenses less Depreciation of property and equipment, Amortisation of intangible assets and Equipment and intangible assets maintenance
- Adjustments are related to 1) IFRS 9 movement in allowance for ECLs and 2) one-off provisions in 1Q and 2Q 2018

60%

2018

55%

2017

Adjustments are related to 1) IFRS 9 movement in allowance for ECLs, 2) change in amortization schedules and 3) one-off provisions in 1Q and 2Q 2018

Fee & commission income: strong and sustainable growth

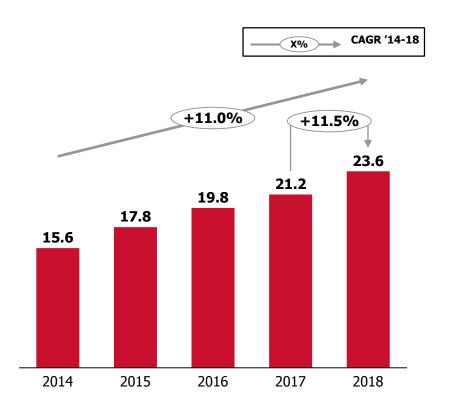
Fee and commission income (F&C)

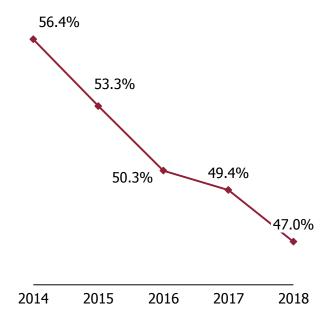
F&C income for 2018 increased 11.5% YoY

Cost (excl. D&A & provisions) to F&C ratio

RUB bln

F&C growth was delivered in a cost efficient way



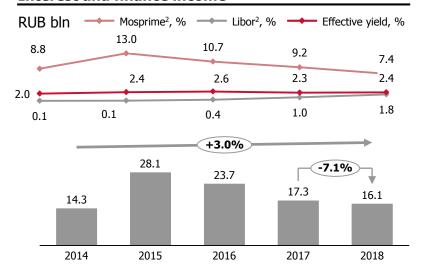




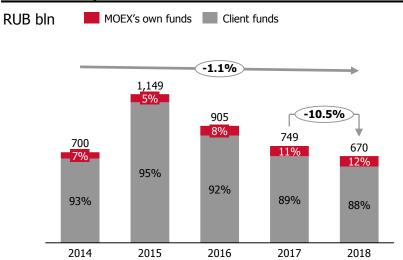
Interest and finance income



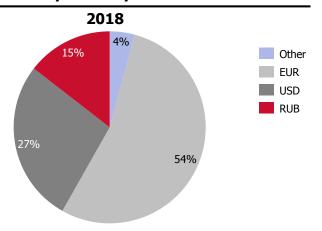
Interest and finance income¹



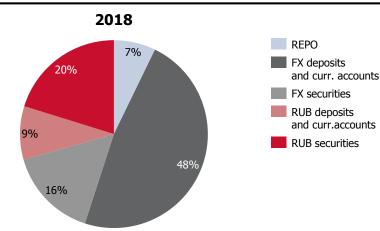
Investment portfolio sources³



Client funds by currency



Investment portfolio by type of asset



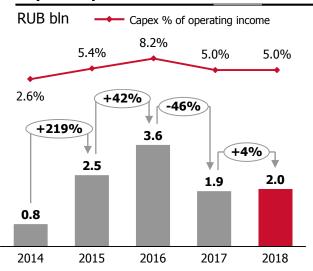


Source: NFEA, Bloomberg, Moscow Exchange operational information and Consolidated Financial Statements

- 1 Includes Interest and other finance income, Interest expense, Net gain on financial assets AFS/FVTOCI and Foreign exchange gains less losses
- 2 Average daily rate for the period
- 3 Based on average daily investment portfolio sources for the period according to management accounts

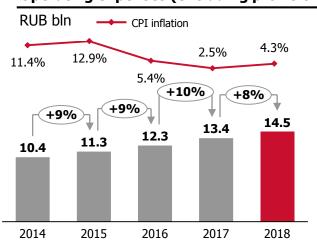
CAPEX and OPEX: 2018-2019

Capital expenditures



- In 2018, CAPEX was RUB 2.0 bln, at the lower end of the guidance range of RUB 2.0 bln 2.2 bln.
- In 2019, the CAPEX guidance range is RUB 2.4-2.7 bln.
- The split between maintenance and development CAPEX is expected to be roughly equal (55% maintenance / 45% development).
- Marketplace-related CAPEX in 2019 is estimated at RUB 0.35 bln.

Operating expenses (excluding provisions)



- The actual growth of OPEX in 2018 was 7.6%, within the guidance range of 7-9%.
- In 2019, the growth of operating expenses is expected to be in the range of 9-12%, with composition as follows (in p.p.):
 - +6-7% organic growth (incl. increases of VAT and social charges)
 - +2-3% ongoing projects (corporates, soft commodities, bondization)
 - +1-2% new projects (the Marketplace, individual pension capital)

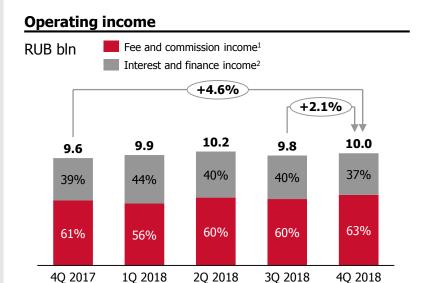


Source: Moscow Exchange, gks.ru

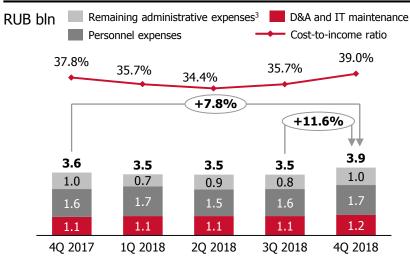
- Business overview
- Corporate governance and dividends
- Market position and competitive strategy
- Financial track record
- 4Q and FY 2018 update



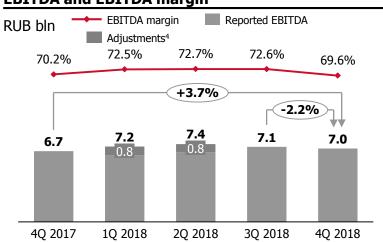
4Q 2018 summary of financials



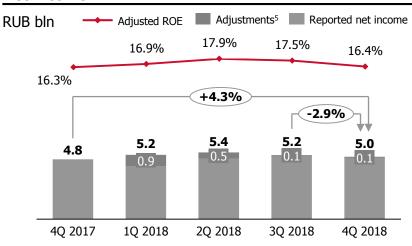
Operating expenses (excluding provisions)

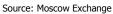


EBITDA and EBITDA margin



Net income





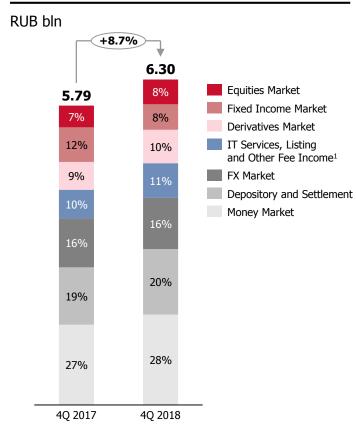
- I Includes Other operating income
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- Adjustments are related to 1) IFRS 9 movement in allowance for ECLs, 2) change in amortization schedules and 3) one-off provisions in 1Q and 2Q 2018

Diversified fees and commissions in 4Q'18

Fee & commission income performance

RUB mln	4Q 2017	4Q 2018	Change YoY, mln	Change YoY, %
Money Market	1,555.1	1,750.3	195.2	12.6%
Depository and Settlement	1,108.6	1,265.2	156.6	14.1%
FX Market	945.4	989.3	43.9	4.6%
IT Services, Listing and Other Fee Income ¹	553.8	672.1	118.3	21.4%
Derivatives Market	539.4	646.5	107.1	19.9%
Fixed Income Market	668.7	493.1	-175.6	-26.3%
Equities Market	419.8	480.1	60.3	14.4%

Fee & commission income breakdown

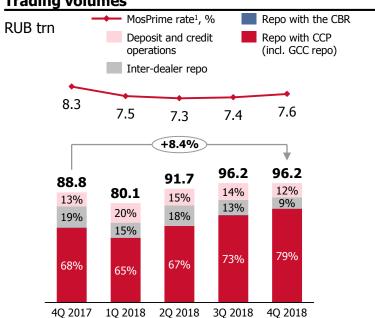




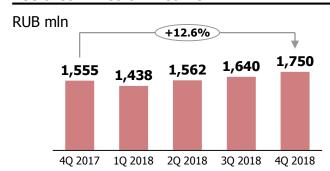
4Q 2018

Money Market





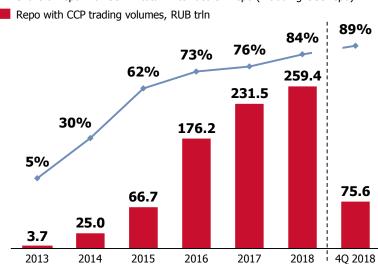
Fee & commission income



Trading volumes of repo with CCP



Share of repo with CCP in total "inter-dealer" repo (including GCC repo)



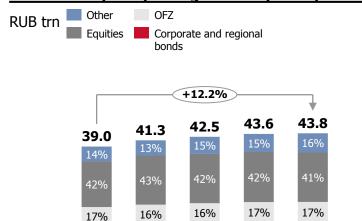
- In 2018, F&C increased 13.1%, while volumes were down 3.4% due to lower volumes of repo with the CBR and interdealer repo.
- In 4Q'18 F&C increased 12.6% YoY, trading volumes grew 8.4% YoY. F&C was supported by (1) higher share of repo with CCP (both GCC and single-security), (2) UCP-linked fee rate increase and (3) increasing average term of GCC repo.
- The overall average term of on-exchange repo in 4Q'18 was 3.8 days, up from 3.0 days in 4Q'17 and up QoQ (3Q'18: 3.2 days).





Depository and Settlement

Assets on deposit (average for the period)



4Q 2017 1Q 2018 2Q 2018 3Q 2018 4Q 2018

27%

27%

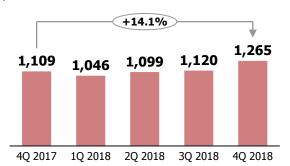
27%

27%

Fee & commission income

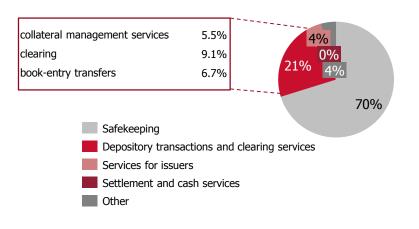
26%

RUB mln



Fee & commission income breakdown

4Q 2018

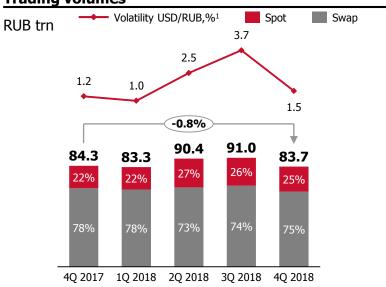


- In 2018, F&C increased 8.3% YoY, while assets on deposit grew 16.4%. The discrepancy between F&C and assets on deposit was due to softer income from settlement and cash services, collateral management and clearing services.
- In 4Q'18 F&C added 14.1% YoY, and average assets on deposit advanced by 12.2% YoY.
- Growth in assets on deposit was universal across all asset classes in 4Q'18. Corporate, regional and CBR bonds grew 13.0% YoY, OFZs (government bonds) grew 8.1% YoY and equities grew 8.5% YoY.
- In 4Q'18 the effective fee rate was supported by strong income from collateral management and clearing.

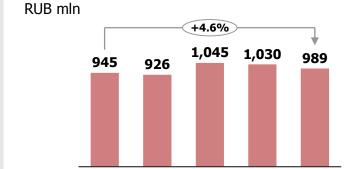


FX Market

Trading volumes



Fee & commission income



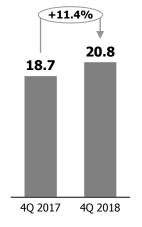
4Q 2017 1Q 2018 2Q 2018 3Q 2018 4Q 2018

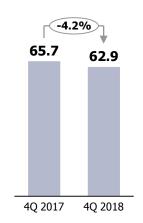
Spot trading volumes

RUB trn

Swap trading volumes

RUB trn





- In 2018 F&C grew 4.3% YoY, while trading volumes were flat (+0.2% YoY).
- In 4Q'18 F&C increased 4.6% YoY, whereas trading volumes declined 0.8% YoY. F&C was supported by UCP-related fee rate increases in the swap segment.
- Quarterly swap trading volumes declined 4.2% YoY, spot trading volumes grew 11.4% YoY.
- 4Q'18 saw continuation of high activity in non-USD currency pairs. Trading volumes of EUR/RUB in both spot and swap segments grew 21.4% YoY.



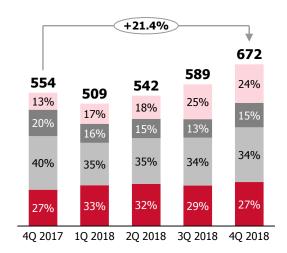


IT Services, Listing and Other Fee Income

IT Services, Listing and Other Fee Income¹

RUB mln

- Other fee and commission income
- Listing and other fees related to Securities Market
- Information services
- Sale of software and technical services



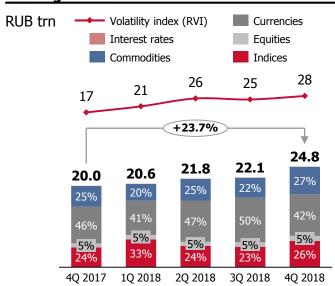
- In 2018, income from the category increased 19.1% YoY.
 In 4Q'18 IT Services, Listing and Other Fee Income grew 21.4% YoY.
- In 4Q'18 Listing and other service fees declined 7.4% YoY to RUB 101.9 mln on the back of an increase in the average issue size.
- Information services contributed RUB 227.4 mln, up 2.2% YoY in 4Q'18.
- Quarterly sales of software and technical services were RUB 183.0 mln, up 21.3% YoY.
- Other fee and commission income was RUB 159.8 mln, up 2.3 times YoY in 4Q'18. This line includes contribution from the Commodities Market of RUB 121.8 mln.



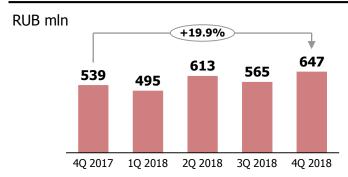


Derivatives Market

Trading volumes



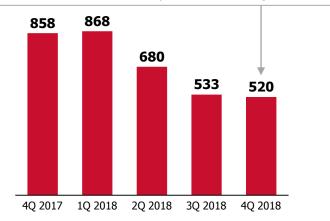
Fee & commission income



Open interest

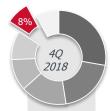
RUB bln, daily average

Participants' strategies have become shorter-term, hence open interest has declined despite robust trading volumes



- In 2018 F&C income grew 15.3% YoY, trading volumes grew 5.6%.
- In 4Q'18 F&C increased 19.9% YoY, while trading volumes rose 23.7% YoY.
- Commodity, single-stock and index derivatives were the fastest growing contract types in 4Q'18.
- The effective fee in 4Q`18 was negatively affected by IFRS accruals, which offset the UCP-linked tariff increase effect.

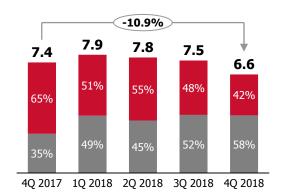




Fixed Income Market

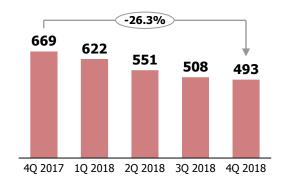
Trading volumes1

RUB trn Government and CBR bonds (OFZ, OBR)
Corporate, municipal and other bonds



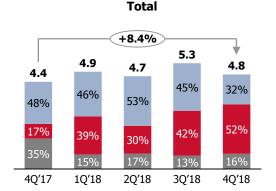
Fee & commission income

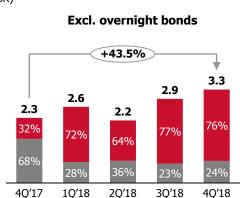
RUB mln



Primary market







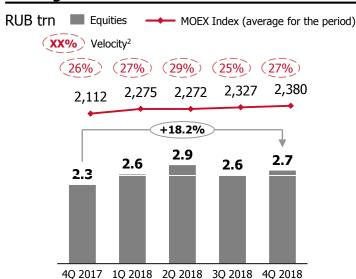
- In 2018 F&C rose 9.6% YoY, while trading volumes (excl. overnight bonds) grew 28.1% YoY.
- In 4Q'18 F&C declined 26.3% YoY, trading volumes (excl. overnight bonds) were down 3.6% YoY.
- Quarterly primary placements (excl. overnight bonds) were up 43.5% YoY due to increased volumes of OBR (CBR bonds) placements.
- Shorter term instruments, such as corporate commercial paper and OBR (CBR bonds) emerged in the primary market.
- As a result, the effective fee in the primary market declined YoY. However, effective fee in the secondary market remained buoyant.
- The total effective fee in the Bond Market contracted driven by the primary market.



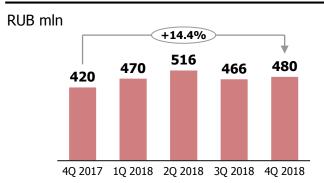


Equities Market

Trading volumes1

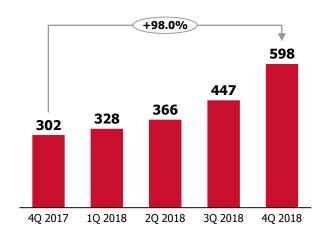


Fee & commission income



Increasing popularity of Individual Investment Accounts

Individual Investment Accounts, thousands, end-of-period



Comments

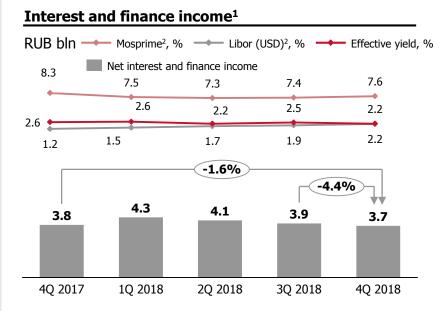
- In 2018, F&C grew 20.0% YoY, trading volumes increased 17.9%.
- In 4Q'18, F&C increased 14.4% YoY, while trading volumes were up 18.2% YoY.
- Higher trading volumes were largely due to higher price levels: the average value of MOEX Russia Index increased 12.7% YoY.
- MOEX's market share vs LSE in trading of dual-listed stocks in 2018 was 63% (2017: 58%).

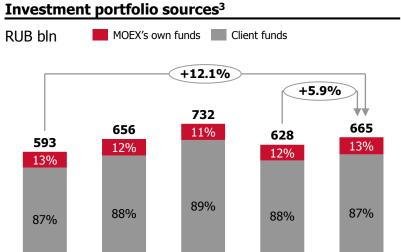


Source: Moscow Exchange operational information and Consolidated Financial Statements, WFE

- Volumes of both primary and secondary markets
- Velocity is calculated as annualized trading volumes for the period divided by the average market capitalization

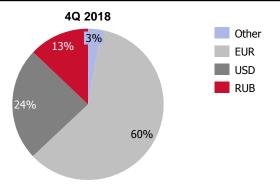
Interest and finance income in 4Q'18





20 2018

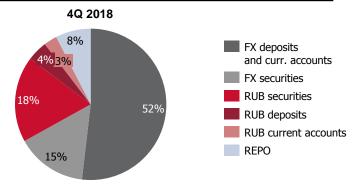
Client funds by currency



Investment portfolio by type of asset

10 2018

40 2017



30 2018



Source: NFA, Bloomberg, Moscow Exchange operational information and Consolidated Financial Statements

40 2018

¹ Interest and other finance income, Interest expense, Net gain on financial assets available-for-sale, Net gain on financial assets at fair value through other comprehensive income and Foreign exchange gains less losses

² Average daily rate for the period

Based on average daily investment portfolio sources for the period according to management accounts

Operating expenses (excl. provisions) in 4Q'18

44%

4Q 2018

Operating expenses RUB mln General and administrative expenses Personnel expenses +7.8% +11.6% 3,914 3,630 3,528 3,503 3,509 56% 56% 52% 56% 56%

44%

2Q 2018

Major expense items

RUB mln	4Q 2017	4Q 2018	Change YoY
Personnel expenses	1,597.3	1,723.6	7.9%
D&A and IT maintenance	1,075.8	1,185.7	10.2%
D&A & IT maintenance adjusted for the change in amortization schedule	1,075.8	1,103.5	2.6%
Remaining administrative expenses ¹	957.0	1,005.1	5.0%
Total OPEX	3,630.1	3,914.4	7.8%
Adjusted total OPEX ²	3,630.1	3,832.2	5.6%
Cost (adj.)/ Income Ratio	37.8%	38.2%	0.4 p.p.

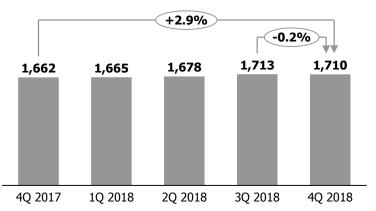
Headcount

4Q 2017

44%

48%

1Q 2018



Comments

- OPEX added 7.8% YoY in 4Q'18.
- The growth was in large part driven by D&A (+RUB 73.3 mln or 9.5% YoY). This was due to the change in amortization schedules for intangibles at the beginning of 2018 that resulted in additional amortization of RUB 82.2 for 4Q'18.
- Professional services costs grew 61.7% YoY (+RUB 62.9 mln) due to pass-through costs from the Soft Commodities Market.
- Personnel expenses grew 7.9% YoY.



Source: Moscow Exchange, Consolidated Financial Statements

44%

3Q 2018

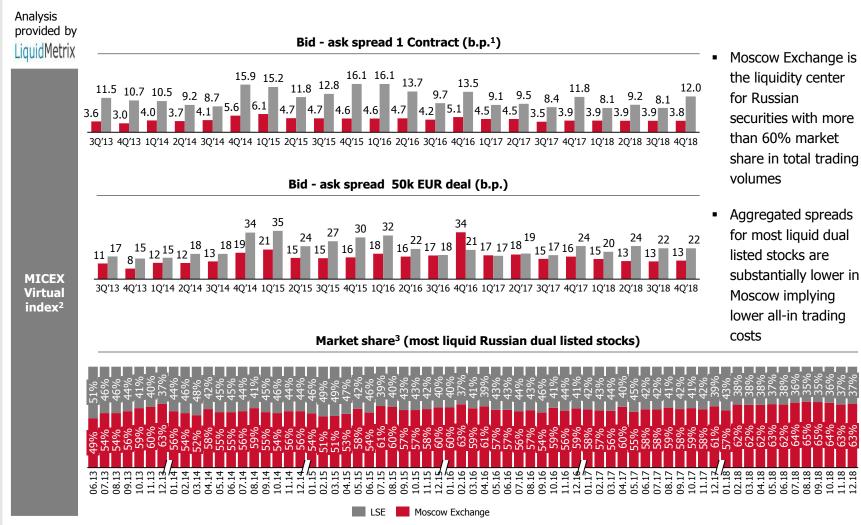
2 Adjustment for change in amortization schedule

¹ Remaining administrative expenses are calculated as General and administrative expenses less Depreciation of property and equipment, Amortisation of intangible assets, Equipment and intangible assets maintenance

Appendix



Dual listed stocks virtual index spread dynamics



Notes:

Spreads measure the bid to offer spread of the best visible orders in the book, the result is based on measurements of the order books every 30 seconds

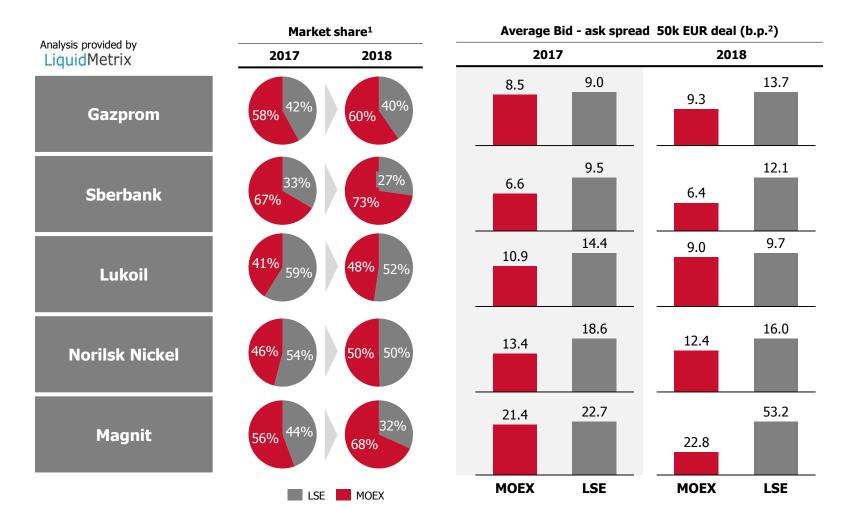


Data as of 25 January 2019

- The value of the spread is quoted in basis points (0.01%)
- MICEX Virtual Index index calculated based on prices and EOB data of the most liquid Russian dual listed stocks
- 3 Data since December 2015 include trading auctions on MOEX. Data for March-April 2018 are based on Bloomberg data for LSE, data for other periods were provided by Liquidmetrix

Source: LiquidMetrix

Blue Chips bid - ask spread dynamics for 50k EUR deal (1)



Bid-ask spreads for majority of the Russian "Blue Chips" are substantially lower on Moscow Exchange than on other trading venues

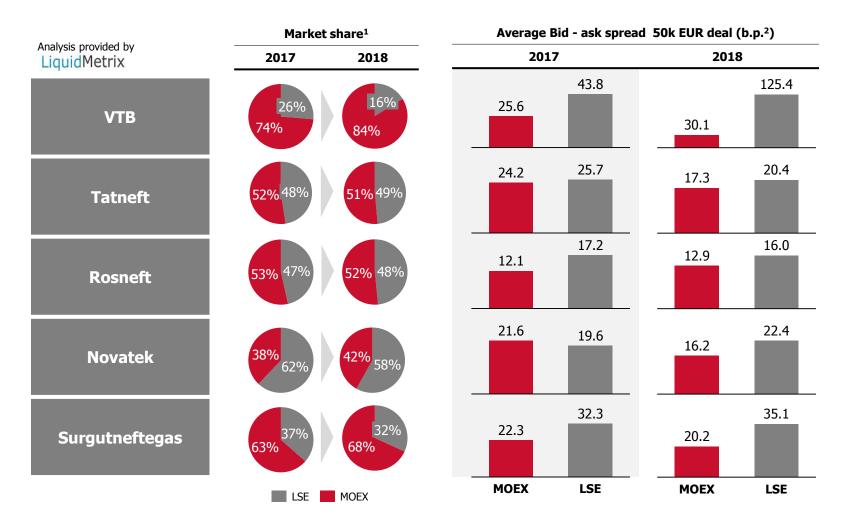


Data as of 14 January 2019

¹ Data since December 2015 include trading auctions on MOEX

² The value of the spread is quoted in basis points (0.01%) Source: LiquidMetrix

Blue Chips bid - ask spread dynamics for 50k EUR deal (2)



Bid-ask spreads for majority of the Russian "Blue Chips" are substantially lower on Moscow Exchange than on other trading venues



Data as of 14 January 2019

¹ Data since December 2015 include trading auctions on MOEX

² The value of the spread is quoted in basis points (0.01%) Source: LiquidMetrix

DR holders pay substantial **EXTRA FEES** to depository banks

Fees to be paid to depositary bank for some of DR programs of Russian companies

	to depositally be		p g		pa
DR program	Depositary bank	Depository Service Fee ¹ (DSF), USD per DR	Dividend Fee ² , USD per DR	DSF + Dividend Fee as % of dividend amount ³	DRs cancellatio ns fee, USD per DR
Rossiyskiye Seti	BNY Mellon	0.02	0.002	109%	0.05
RusHydro	BNY Mellon	0.02	0.005	60%	0.05
FSK YeES	BNY Mellon	0.03	0.014	38%	0.05
VTB Bank	BNY Mellon	0.03	0.005	32%	0.05
SurgutNeftegaz	BNY Mellon	0.02	0.012	32%	0.05
Phosagro	Citi	0.02	-	16%	0.05
TMK	BNY Mellon	-	0.017	12%	0.05
Gazprom	BNY Mellon	-	0.020	8%	0.05
Rostelecom	JP Morgan	0.01	0.030	7%	0.05
Phosagro	JP Morgan	0.01	-	6%	0.05
Sberbank	JP Morgan	0.01	0.020	4%	0.05
Tatneft'	BNY Mellon	0.02	0.020	3%	0.05
Norilsk Nickel	BNY Mellon	0.01	0.020	3%	0.05
NLMK	Deutsche Bank	0.02	-	2%	0.05
Magnit	JP Morgan	0.01	-	2%	0.05
Novatek	BNY Mellon	-	0.020	2%	0.05
Lukoil	City	-	0.020	1%	0.05
Severstal	Deutsche Bank	-	-	0%	0.05
Lenta	Deutsche Bank	0.03	-	0%	0.05
Megafon	BNY Mellon	-	-	0%	0.05
Average		0.012	0.010	17%	0.05

Gross DSF and dividend fees calculated for Top-3 international funds holding DRs of Russian companies⁴

Fund A	3,544,064 USD
Fund B	539,651 USD
Fund C	1,866,634 USD

Cost of cancellation of all DRs in portfolios to local shares for Top-3 funds

Fund A	8,442,396 USD
Fund B	997,428 USD
Fund C	4,075,032 USD

- A depository service fee and a dividend fee are to be paid by a DR holder to the depositary bank while there are no such fees for holders of local shares
- Majority of DRs cancellations are also charged 0.05 USD per DR



- Service fees are charged annually, on an arbitrary date. Calculated based on number of DRs in a client's account on the record date
- 2 Dividend fees are charged when dividends are paid
- 3 As % of dividend amount after tax
- Calculations based on Thomson Reuters data as of June 2018

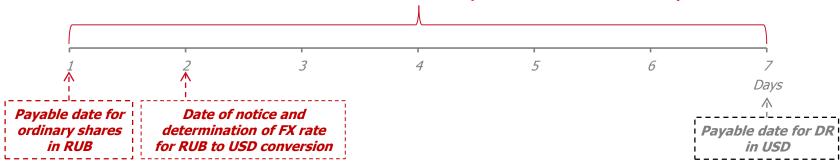
Dividend payments for DR holders

FX rate determination for dividends

- FX rates for conversion of dividends are determined in a non-transparent manner
- According to information from notices for DR holders³:
- Custodian DR issuer has no obligation to obtain the "best price" for any FX Trade
- The conversion rate reflects a foreign currency transaction ("FX Trade") executed by the Custodian - DR issuer as principal counterparty and not as agent, fiduciary or broker

Issuer Record		Local Shares		DR		
	date	Payable date	FX rate ¹	Payable date	FX rate ²	Diff.
Mosenergo	18-Jun-18	9-Jul-18	62.0	16-Jul-18	63.0	1.5%
MMK	25-Jun-18	9-Jul-18	62.0	16-Jul-18	62.9	1.4%
Sistema	19-Jul-18	7-Jul-18	62.8	14-Jul-18	63.6	1.3%
Cherkizovo Group	3-Apr-18	17-Apr-18	61.0	24-Apr-18	61.6	1.0%
VTB Bank	20-Jun-18	20-Jun-18	63.1	27-Jun-18	63.7	1.0%
Inter RAO YEES	1-Jun-18	18-Jun-18	63.6	25-Jun-18	64.1	0.7%
RusHydro	7-Jul-18	24-Jul-18	63.0	31-Jul-18	63.4	0.7%

DR holders received their dividends one week later compared to holders of the ordinary shares





Source: Moscow Exchange

Average weighted USD/RUB FX rate at Moscow Exchange

FX rate for dividends conversion

Publicly available information on the Custodian - DR issuer web site

Consolidated Statement of **Profit or Loss**

RUB min	2018	2017	% chg.
Fee and commission income	23,647.1	21,207.6	12%
Interest and finance income ¹	16,061.0	17,285.3	-7%
Other operating income	193.3	46.0	320%
Operating Income	39,901.4	38,538.9	4%
General and administrative expenses	-7,941.4	-7,278.9	9%
Personnel expenses	-6,512.3	-6,152.9	6%
Operating Expense (before Other operating expenses)	-14,453.7	-13,431.8	8%
Operating Profit Before Tax (before Other operating expenses)	25,447.7	25,107.1	1%
Other operating expenses	-1,075.2	-	-
Income tax expense	-4,652.2	-4,851.9	-4%
Net Profit	19,720.3	20,255.2	-3%
Earnings per share			
Basic earnings per share, rubles	8.76	9.02	-3%
Diluted earnings per share, rubles	8.74	8.98	-3%
	·		



Consolidated Statement of Financial Position

RUB mln	31 December 2018	31 December 2017	% chg.
Assets:			
Cash and cash equivalents	416,391.2	273,248.6	52%
Central counterparty financial assets	3,312,020.2	2,430,083.8	36%
Financial assets ¹	310,481.1	279,152.7	11%
Property and equipment and intangible assets	23,578.2	24,944.1	-5%
Goodwill	15,971.4	15,971.4	0%
Other assets ²	4,142.4	4,369.1	-5%
Total Assets	4,082,584.5	3,027,769.7	35%

RUB mln	31 December 2018	31 December 2017	% chg.
Liabilities:			
Balances of market participants	606,479.8	466,860.2	30%
Overnight bank loans	5,003.1	-	-
Derivative financial liabilities	104.2	6.3	1554%
Central counterparty financial liabilities	3,312,020.2	2,430,083.8	36%
Distributions payable to holders of securities	24,676.0	2,507.8	884%
Other liabilities ³	8,696.6	7,032.8	24%
Total Liabilities	3,956,979.9	2,906,490.9	36%
Total Equity	125,604.6	121,278.8	4%
Total Liabilities and Equity	4,082,584.5	3,027,769.7	35%



Source: Moscow Exchange, Consolidated Financial Statements

¹ Financial assets at fair value though profit or loss, Due from financial institutions, Investments available-for-sale, Financial assets at fair value through other comprehensive income

Current tax prepayments, Deferred tax asset, Other assets

³ Margin account, Deferred tax liability, Current tax payables, Other liabilities excluding Derivative financial liabilities

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- -changes in (a) domestic and international legislation and tax regulation and (b) state policies related to financial markets and securities markets;
- -competition increase from new players on the Russian market;
- -the ability to keep pace with rapid changes in science and technology environment, including the ability to use advanced features that are popular with the Company's and its subsidiaries' customers;
- -the ability to maintain continuity of the process of introduction of new competitive products and services, while keeping the competitiveness;
- -the ability to attract new customers on the domestic market and in foreign jurisdictions;
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