

DELIVERY ON STRATEGIC INITIATIVES IN 3Q 2023 AND BEYOND



Moscow Exchange's Supervisory Board approved strategy 2028 and the updated dividend policy.

- NEW PRODUCTS -

- · Astra, a Russian software developer, held its IPO on MOEX that featured a 20-fold oversubscription and raised a total of RUB 3.5 bln.
- Henderson, a Russian fashion retail company, completed its IPO on MOEX, raising a total of RUB 3.8 bln.
- Softline, an IT solutions and services provider, listed its local shares on MOEX following the exchange of Noventiq GDRs for these local shares.
- · Five new deliverable futures contracts on Russian equities were introduced on the Derivatives Market.
- Repo deals with no set maturity date are now available for Money Market participants, giving clients additional flexibility and the convenience of liquidity management.
- The range of soft commodity instruments expanded with the launch of cash-settled futures and options on sugar index and trading auctions for milk and milk products.
- · MTS became the first corporation to issue bonds exclusively at Finuslugi.
- Inaugural DFA issues took place on MOEX.

- NEW SERVICES -

- · A group of indices reflecting sugar prices of OTC deals in different Russian regions as well as soy index were introduced,.
- MOEX launched an information and analytical center (IAC) that will provide pricing data and statistics on non-exchange traded commodities in Russia and the CIS.
- The discrete auctions mechanism was updated along with the introduction of other measures that counter price destabilization.

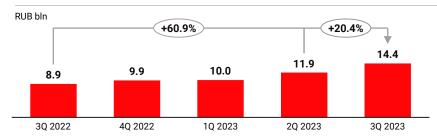
- NEW CLIENTS & PARTNERS -

- MOEX created the Sustainability Sector Council to promote and develop exchange-traded instruments for financing of ESG projects.
- The total number of retail clients registered on the Securities Market reached 28.5 mln¹. The number of registered IIAs amounted to 5.7 mln¹.
- In 3Q 2023, 80 corporates including 12 newcomers placed 168 bond issues, raising a total of RUB 1.36 trn.

3Q 2023 SUMMARY OF FINANCIALS

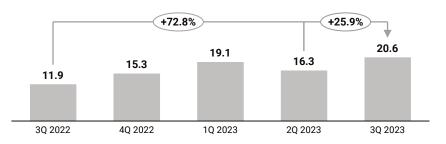


FEE & COMMISSION INCOME



EBITDA

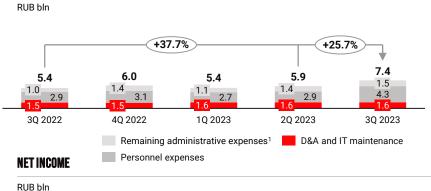
RUB bln



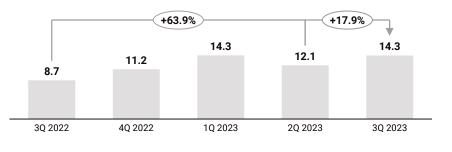
Reported EBITDA = PBT + D&A

Source: Moscow Exchange.

OPERATING EXPENSES (EXCLUDING OTHER OPERATING EXPENSES)







Reported net income

Includes remaining administrative expenses, calculated as general and administrative expenses less D&A and maintenance of equipment and intangible assets.

DIVERSIFIED FEE AND COMMISSION INCOME

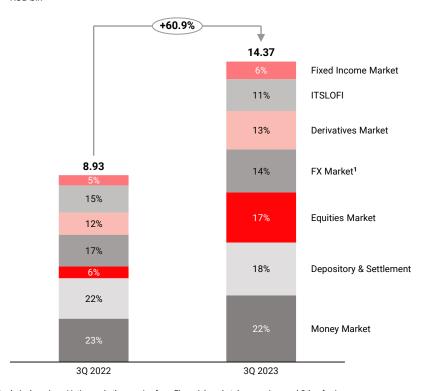


FEE & COMMISSION INCOME PERFORMANCE

RUB bln				
	3Q 2022	3Q 2023	Change YoY, bln	Change YoY, %
Money Market	2.07	3.19	+1.12	+53.9%
Depository & Settlement	1.93	2.52	+0.59	+30.6%
Equities Market	0.56	2.40	+1.84	+328.2%
FX Market	1.53	2.06	+0.53	+34.6%
Derivatives Market	1.06	1.84	+0.78	+74.2%
ITSLOFI ¹	1.30	1.52	+0.22	+17.2%
Fixed Income Market	0.49	0.85	+0.36	+73.9%
Total F&C income	8.93	14.37	+5.44	+60.9%

FEE & COMMISSION INCOME BREAKDOWN





Source: Moscow Exchange.

^{1.} ITSLOFI stands for IT Services, Listing and Other Fee Income. The line includes Information services, Sale of software and technical services, Listing and other service fees, Financial marketplace services and Other fee income.

OPERATING EXPENSES IN 3Q'23 (EXCLUDING PROVISIONS)

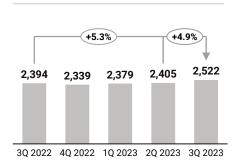


MAJOR EXPENSE ITEMS

RUB mln

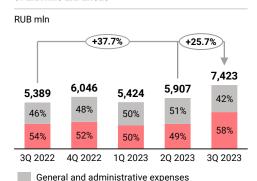
	3Q 2022	3Q 2023	Change YoY
Personnel expenses	2,894.8	4,275.9	47.7%
D&A and IT maintenance	1,504.4	1,603.6	6.6%
Remaining administrative expenses, 1 incl.:	990.0	1,543.0	55.9%
 Advertising and marketing costs 	161.3	332.3	106.0%
Agent fees	93.6	189.8	102.8%
Total OPEX	5,389.2	7,422.5	37.7%

HEADCOUNT, NUMBER OF EMPLOYEES EOP



OPERATING EXPENSES

Personnel expenses



COMMENTS

- OPEX for 3Q'23 increased by 37.7% YoY. 9M'23 OPEX was up 5.4% YoY.
- Personnel expenses growth of 47.7% YoY decomposes into: [1] 31.5 p.p. additional bonus provisions following the review of compensation system,
 [2] 15.7 p.p. general wage revisions and new hires, [3] 0.5 p.p. other factors.
- The employee headcount was up 5.3% YoY.
- Advertising and marketing costs doubled YoY. The surge is explained by Finuslugi-related spending.
- Agent fees doubled YoY, reflecting the performance of insurance sales on the Finuslugi platform.
- The 3.3x increase in information services costs is reimbursed via corresponding F&C revenues of the Derivatives Market.
- D&A and IT maintenance grew 6.6% YoY, and the D&A alone was up 7.1% YoY. IT maintenance costs increased by 5.1% YoY. The 9.6% QoQ rise in IT maintenance costs is due to the gradual implementation of the software & hardware renewal program.
- 3Q'23 CAPEX was RUB 0.68 bln. 9M'23 CAPEX amounted to RUB 2.16 bln
 The updated FY'23 CAPEX guidance is RUB 3 5 bln. Actual spend will
 depend on the implementation of the software & hardware renewal
 program.
- The updated FY'23 OPEX growth guidance is 9 13% YoY.

^{1.} Remaining administrative expenses are calculated as general and administrative expenses less depreciation of property and equipment, amortization of intangible assets, maintenance of equipment and intangible assets.

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 - ✓ changes in (a) domestic and international legislation and tax regulation and (b) state policies related to financial markets and securities markets;
 - ✓ competition increase from new players on the Russian market;
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