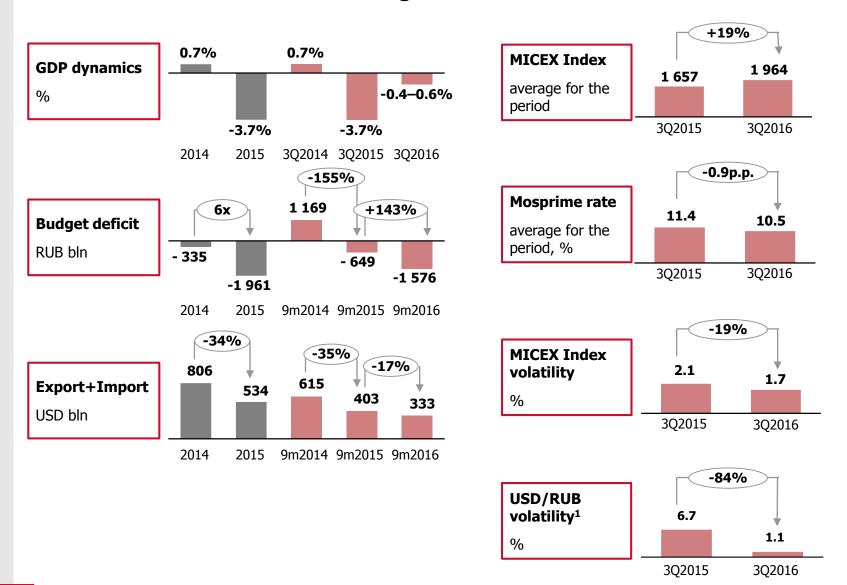


9 November 2016

# 3Q 2016 Earnings Presentation

## This time is different: changes in the macro environment





## **Key developments** in 3Q and Oct-Nov 2016

#### ✓ Corporate structure optimization

 An EGM on 2 September 2016 approved a corporate restructuring whereby 100%-owned subsidiaries CJSC MICEX Stock Exchange and MB Technologies LLC will be consolidated into Moscow Exchange. The purpose of the restructuring is to optimize MOEX's corporate structure, simplify customers' interactions with Group companies and reduce costs both for customers and the Exchange.

#### ✓ Superior infrastructure recognized

- The Bank for International Settlements (BIS) assigned the highest rating to the Russian financial market infrastructure based on a thorough analysis of the legislative framework for operations of Russia's CSDs, repositories, and central counterparties.
- DataSpace1, the only data center in Russia with Tier-III certification from Uptime Institute, became MOEX's primary data center in November. Prior to that, MOEX tested the data center's new status jointly with market participants. The previous main data center, M1, is now operating as a disaster recovery site.
- SWIFT assigned Premier certification status to the Service Bureau of NSD, making it the first bureau to receive this status in Eastern Europe, which guarantees the highest safety and reliability to clients who use its services for working with SWIFT.

#### ✓ Further improvements to listings

 MOEX will launch a Listing Council in Jan 2017. The 30-35 member committee is expected to be comprised of a wide range of experts on listing-related issues – auditors, appraisers, legal advisors and corporate governance experts, representatives of rating agencies, the regulator and professional market players in order to advise MOEX on different listing issues.

#### Expansion of the client base and product offering

- Alfa-Capital AM became the first asset manager with direct access to the Equities, Fixed income and FX Markets
- VTB Bank issued first ultra-short term bonds with 1-day maturity.

#### ✓ Risk management enhancements

- MOEX increased NCC's dedicated capital ("skin in the game") to RUB 9.5 bn and reserved RUB 5 bn for the guarantee fund. These measures are a part of an initiative to implement a new CCP safeguard structure ("default waterfall"), aligned with IOSCO requirements.
- Concept of collateral for stress was introduced, an additional level of protection for the CCP to mitigate potential risks of market concentration.



## **New tariff structure on the Derivatives Market:** greater control over effective fees

#### From October 3<sup>rd</sup>, the new tariff structure came into force in order to...

- 1 Harmonize fee structure across all MOEX markets
- Bring fees on derivatives in line with asset values as MOEX had not adjusted derivatives pricing for several years
- Simplify the pricing structure

#### **From**

- Rub per contract
- Different fees for derivatives on the same class of underlying assets, e.g. different price for futures on RTS (Rub 2.00 per contract) and MICEX (Rub 3.00 per contract)

#### To

- Rub per value traded (ad valorem)
- A uniform approach to fees within the same asset class of underlying assets, e.g. futures on Sberbank and MTS are priced equally

#### Transition period and marketing programs set up to maintain liquidity and smooth the transition to the new tariffs

- ✓ Transition period of 12 months with ad valorem fees revision on a quarterly basis will allow professional market participants to adjust their mid- and back-office procedures and IT systems smoothly. After the end of the marketing period the fee will be calculated for each trade.
- ✓ Marketing programs for futures on FX, gold and oil for market participants exceeding minimum liquidity threshold
- ✓ 12-month marketing period for option trading reduced prices to support liquidity

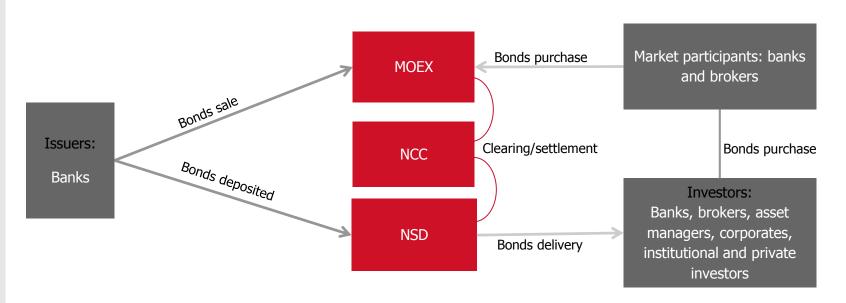


## Ultra short-term bonds: a new product with big potential

#### Key features and advantages of the 1-day bonds

- ✓ As opposed to interbank money market the 1-day bonds:
  - don't require market participants to maintain bilateral credit lines
  - don't require negotiation of deal terms
  - allow to trade lower board lot
  - simplify settlement process
- ✓ Unlike traditional bonds, the product bears limited interest rate and liquidity risks due to its short-term nature
- ✓ Unlike depository certificates, the product has electronic form, can be traded and settled on-exchange

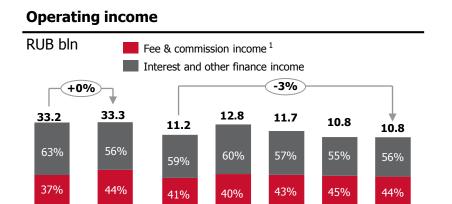
#### Though issued in the form of bonds, the product has nature of money market instrument:



Tariffs for the product are comparable to money market instruments – 0.4 bps for trading, clearing and IT services



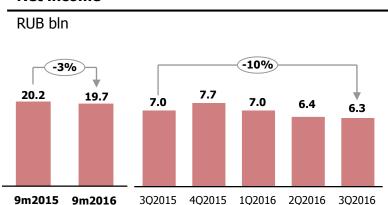
## **3Q 2016 Key Financial Highlights**



4Q2015

1Q2016

2Q2016



+19.8% YoY Operating Expenses 3.0 bln RUB

9m2016

302015

9m2015

■ For 9M 2016 cost growth was 11.1%. In 3Q 2016 costs grew 19.8% YoY driven by a 29.3% YoY increase in D&A expenses and a 47.8% YoY increase in equipment and intangible assets maintenance costs as new equipment and hardware was put into operation.

**Net income** 

+5.3p.p. Cost/Income ratio 27.6%

Cost to income ratio increased to 27.6% from 22.3% in 3Q 2015

3Q2016

-8.1% YoY EBITDA 8.4 bln RUB

■ EBITDA in 3Q 2016 amounted to RUB 8.4 bln, down by 8.1% YoY. The EBITDA margin remained at a strong 77.9%



■ ROE declined by 5.7 percentage points YoY due to average equity growth of 13% combined with lower net income (-9.9% YoY)



 Cash position increased to RUB 78.7 bln thanks to MOEX's highly cash-generative business model



## **3Q 2016 Markets Overview**

#### **FX Market**

Trading volumes	RUB trn <b>79.0</b>	% YoY -17%	Trading volumes fell by 17% from the high base of 3Q 2015 due to subdued FX rate volatility. Trading in the spot segment declined by 23% YoY, while swap trading volumes decreased 14% YoY
MOEX market share <sup>1</sup>	53.4%	p.p. YoY +4.2 p.p.	<ul> <li>MOEX market share versus OTC trading grew to above 50% of the onshore market</li> </ul>
Money Market			
Trading volumes <sup>2</sup>	RUB trn 101.5	% YoY +63%	■ Trading volumes in the Money Market grew by 63% YoY in 3Q 2016 thanks to continued growth of highermargin repo with CCP (+158% YoY), which more than offset lower demand for repo with the CBR (-11% YoY)
REPO with CCP trading volumes	RUB trn <b>48.0</b>	% YoY +158%	<ul> <li>Launched in 1Q 2013, REPO with CCP remained the fastest-growing product over recent quarters and comprised 62% of total repo market trading volumes in 3Q 2016</li> </ul>
Depository and Settlement Se	ervices		
Assets under custody (average for the period)	RUB trn <b>33.1</b>	% YoY +13%	The increase in assets under custody was driven by higher market capitalization of the Equities Market, and new government and corporate bond placements



## **3Q 2016 Markets Overview**

#### **Derivatives Market**



- Derivatives Market trading volumes contracted by 5% YoY on the back of lower volatility. Futures trading volumes declined 5% YoY mainly due to lower activity in FX futures. However, options trading volumes grew 15% YoY.
- Commodity futures continued to be one of MOEX's key growth drivers in Derivatives on the back of a growing investor activity as liquidity of the product increased

#### **Fixed Income Market**

	RUB trn	% YoY
Trading volumes	3.2	+17%
	RUB bn	% YoY
Government bonds primary placements	350	+93%

- Trading volumes in the Fixed Income Market increased by 17% YoY thanks to growth of secondary market trading volumes (+11% YoY) driven by OFZ trading and new bond placements (+38% YoY) by the government and corporates
- Government bond primary market grew 93% YoY driven by needs to finance the state budget deficit

#### **Equities**

	RUB trn	% YoY
Trading volumes	2.0	-10%
	# of accounts,ths	% YoY
Active retail clients	87.2	+17%

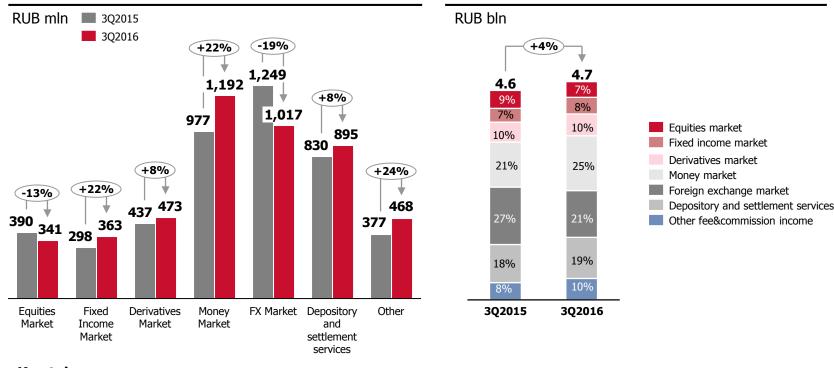
- Secondary trading volumes in Russian equities declined by 10% YoY due to lower velocity on the back of muted volatility, which affected market participants' activity
- Number of active retail investors grew by 17% driven by growth of Individual Investment Accounts and investors' search for yields amid lower deposit interest rates



### **Diversified fee & commission** income



#### Fee & commission income breakdown

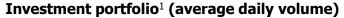


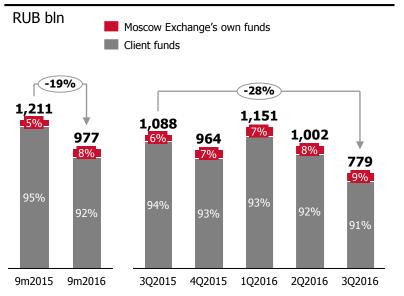
#### **Key takeaways**

- Fee and commission income increased 4% YoY to RUB 4.7 bln, with the Money Market, Fixed Income Market and non-trading fees, including information and software sales showing the fastest growth rates
- Fee & commission income remained well-diversified, with seven segments contributing, none of which represents more than a quarter of the total

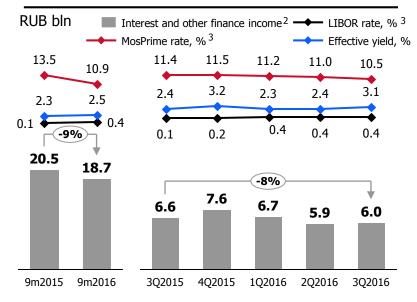


## **3Q 2016 Interest income**





#### **Interest income**



3Q2016

#### Client funds by currency

2%

50%

#### Client funds by source

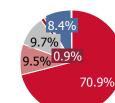
#### Investment portfolio by type of asset



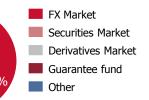
34%

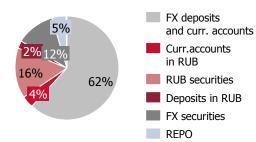


USD



3Q2016





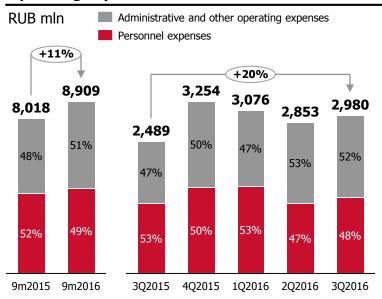


Source: NFEA, Bloomberg, Moscow Exchange operational information and Consolidated Financial Statements

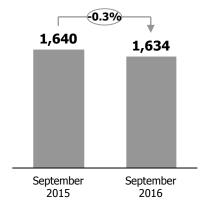
- Based on average daily investment portfolio according to management accounts
- 2 Interest and other finance income includes interest and other finance income, interest expense, net loss on financial assets available-for-sale, foreign exchange gains less losses
- 3 Average daily rate for the period

## **Operating expenses**

#### **Operating expenses**



#### Headcount



#### **Major expense items**

RUB mln	3Q2015	Change YoY	
Personnel expenses	1,321	1,433	8.4%
Administrative and other operating expenses, including	1,167	1,548	32.6%
Amortisation of intangible assets	294	314	6.8%
Equipment and intangible assets maintenance	166	245	47.8%
Depreciation of property and equipment	167	282	69.0%
Rent and office maintenance	108	122	12.3%
Taxes other than income tax	97	112	15.5%
Professional services	73	91	24.4%
Advertising and marketing costs	38	61	60.2%
Total	2,489	2,980	19.8%
Cost income ratio	22.3%	27.6%	-

- For 9M 2016 operating expenses grew 11.1% YoY, slightly below FY guidance of 12-14%
- In 3Q 2016 operating expenses grew by 19.8% YoY as a large-scale set of equipment was put into operation under the capex program. As a result, depreciation costs grew by 69.0% YoY, and spending related to maintenance of equipment and intangible assets increased by 47.8% YoY.
- Personnel costs grew by 8.4% YoY, slightly above inflation in 3Q 2016 (6.8%) driven by higher payroll-related taxes and selective salary increases.

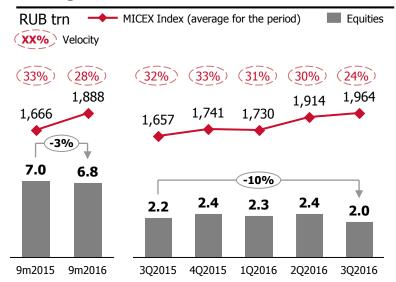


## Appendix

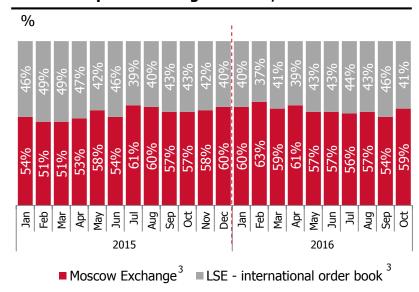


## **Equities Market:** subdued volatility, growing index

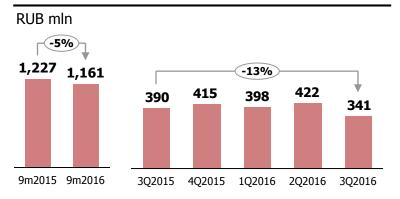
#### Trading volumes<sup>1</sup>



#### Russian equities trading volumes<sup>2</sup>, MOEX vs LSE



#### Fee & commission income



#### **Comments**

- Velocity of the Equities Market remained subdued on the back of historically low volatility, which affected trading activity of market participants. Trading volumes contracted by 10% YoY in 3Q 2016
- Fees and commissions declined by 13% YoY in line with the contraction in trading volumes
- Average MOEX market share for dual-listed stocks was 56% in 3Q 2016



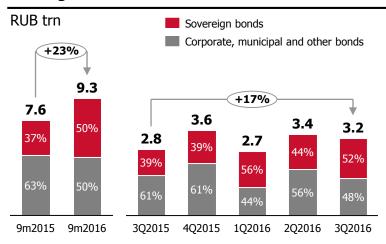
Source: Moscow Exchange operational information and Consolidated Financial Statements, Liquidmetrix

- Volumes on both primary and secondary markets
- Moscow Exchange and London Stock Exchange data for Russian dual-listed companies
- 3 Only electronic order book deals

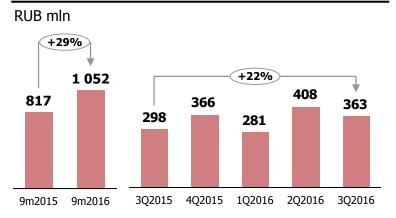


## **Fixed Income Market:** F&C growth driven by new primary placements

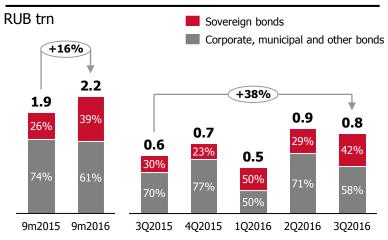
#### Trading volumes1



### Fee & commission income



#### **Primary market**



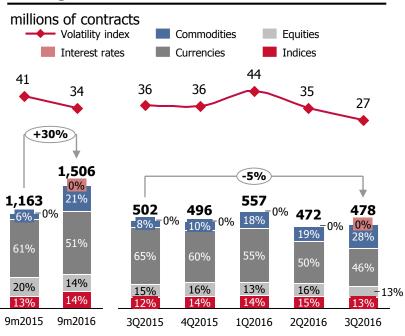
- Fee and commission growth of 22% YoY was driven by both healthy primary placement activity and higher trading volumes in the order book of OFZs in the secondary market
- Primary placements grew by 38% YoY mainly driven by active borrowing from the government to cover state budget needs (+93% YoY). Corporate bond placements grew by 15% YoY amid lower interest rates and a stable ruble.
- In 3Q, a new product, 1-day bonds, was launched. The product aims to expand liquidity management options for Russian banks and corporates.



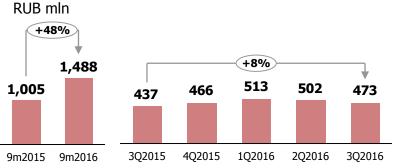


## **Derivatives Market**: commodity futures are a star

#### **Trading volumes**

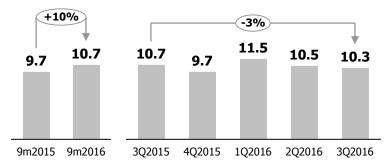


#### Fee & commission income



#### **Open interest**





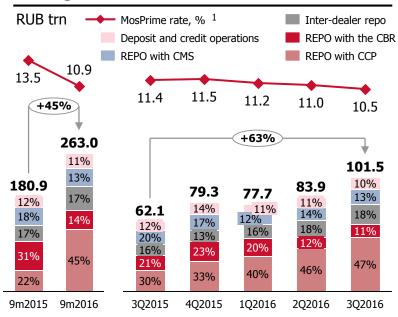
- Despite a trading volume decrease of 5% YoY, fee and commission income grew by 8% YoY to RUB 473 mln thanks to a continued shift to trading in higher-yielding products.
- Futures and options on FX remained the most traded contracts and accounted for 46% of total derivatives contracts. Derivatives on commodities continued their rapid expansion with a 28% share of total trading volumes versus 8% a year ago
- Options trading volumes increased by 15% YoY in contract terms. The growth was driven by options on commodities (33x YoY) and on indices (+27.4% YoY)
- Open interest declined by 3% (from 10.7 mln to 10.3 mln contracts) in 3Q, but in RUB terms spiked 32% YoY in Oct 2016
- From Oct 3<sup>rd</sup> a new tariff structure, linking fees to prices of underlying assets, came into effect on the Derivatives Market. The new structure harmonizes tariffs with the rest of the product portfolio and unifies tariffs among derivatives on the same underlying assets



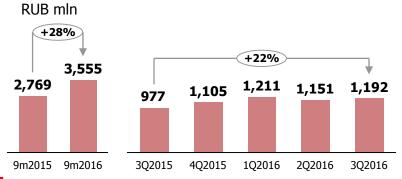


## **Money Market**: demand for on-exchange services continues to grow

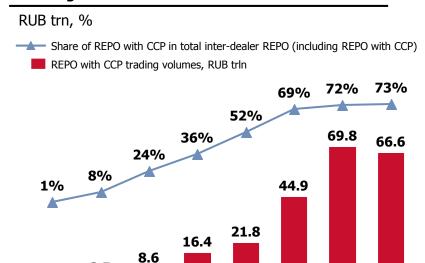
#### **Trading volumes**



#### Fee & commission income



#### **Trading volumes for REPO with CCP**



#### **Comments**

0.2

Fees of RUB 1.19 bln (+22% YoY) were driven mainly by growth of REPO with CCP (up 2.6x YoY). F&C growth underperformed trading volumes growth due to contraction of average maturity and high-base effect as fees received in 1Q2015 from 1-year repo with the CBR were accrued over the subsequent periods.

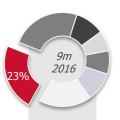
2H2013 1H2014 2H2014 1H2015 2H2015 1H2016

- Repo with GCC (general collateral certificate) launched in the end of February continued to gain steam and grew by 33% QoQ
- Average REPO maturity declined from 3.8 days to 3.2 days due to lower demand for longer term repo by the CBR in 3Q 2016.
   However, average maturity of REPO with the CCP grew from 1.7 to 2.2 days following introduction of 1-week repo in 1Q 2016.



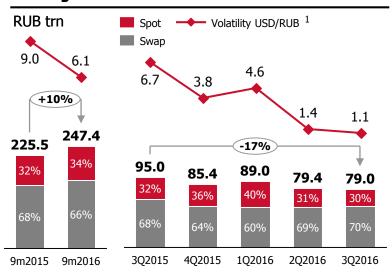
Jul-Oct

2016



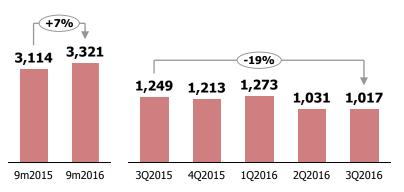
## **FX Market:** normalization of volatility

#### **Trading volumes**

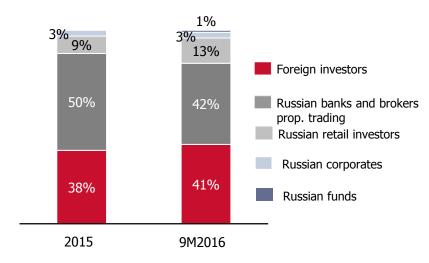


#### Fee & commission income

**RUB mln** 



#### Foreign investor share in MOEX spot FX market



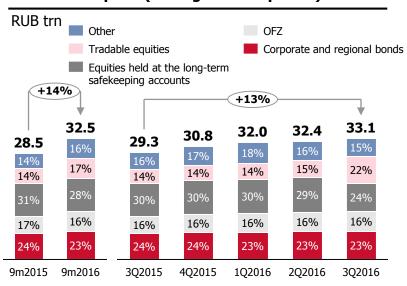
- Trading volumes declined by 17% YoY on the back of record low volatility, which led to 19% YoY decline of fees and commissions. USD/RUB volatility decreased to the lowest level in the past 2 years
- Marketing efforts and introduction of international clearing membership led to higher share of international investors trading Rub-based currency pairs, up from 38% in 2015 to 41% for the 9M of 2016
- MOEX maintained its market share versus OTC trading, having more than 50% of ruble liquidity concentrated onexchange



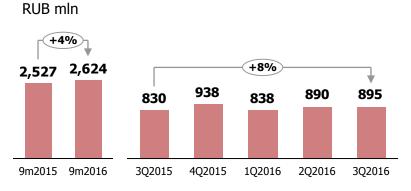


## **Depository and settlement:** continued growth of assets under custody

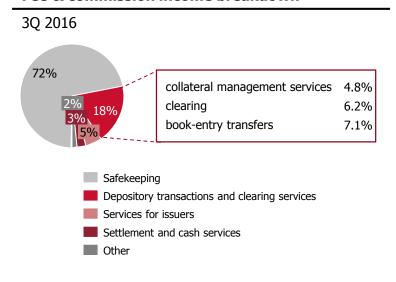
#### Assets on deposit (average for the period)



#### Fee & commission income



#### Fee & commission income breakdown



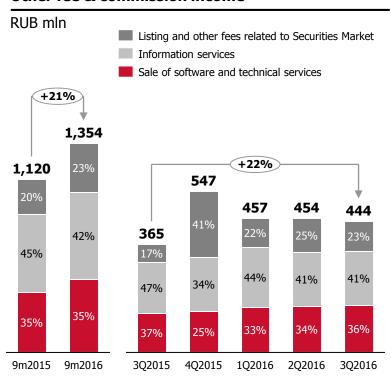
- The increase in assets under custody was driven by increased market cap of the Equities Market and new local bond placements, both by corporates and the government
- On 1 July 2016, the legal framework for corporate actions reform went into effect. Corporate Information Center was launched by NSD, forming a single source of corporate data with "golden copy" status, which aims to solve the problem of multiple, inconsistent corporate actions data
- NSD played a key role in the Finance Ministry's eurobond placements in September and May 2016, acting as lead depository as well as fiscal and settlement agent





### **Growth in information services fees**

#### Other fee & commission income<sup>1</sup>



- Fees and commissions from other services grew across all the lines
- Listing and other fees related to the Securities Market grew by 67% YoY on the back of primary bond placements and higher maintenance fees
- Fees from sale of software and technical services and information services grew by 22% YoY and 6% YoY respectively, driven by expansion of the client base.



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- -perception of market services offered by the Company and its subsidiaries;
- -volatility (a) of the Russian economy and the securities market and (b) sectors with a high level of competition that the Company and its subsidiaries operate;
- -changes in (a) domestic and international legislation and tax regulation and (b) state policies related to financial markets and securities markets;
- -competition increase from new players on the Russian market;
- -the ability to keep pace with rapid changes in science and technology environment, including the ability to use advanced features that are popular with the Company's and its subsidiaries' customers;
- -the ability to maintain continuity of the process of introduction of new competitive products and services, while keeping the competitiveness;
- -the ability to attract new customers on the domestic market and in foreign jurisdictions;
- -the ability to increase the offer of products in foreign jurisdictions.
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