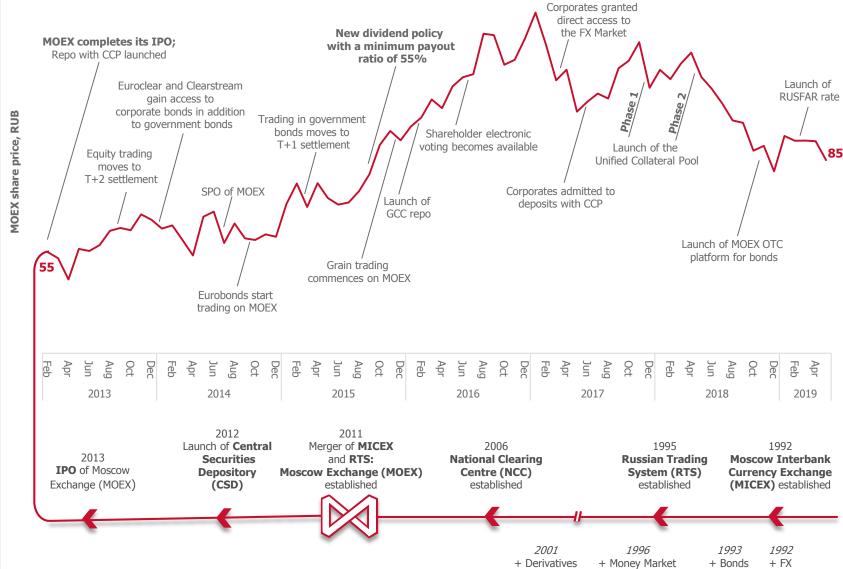


June 2019

Investor presentation

# **History of MOEX:** the path of ongoing progress





2

# **Investment and corporate highlights**

#### **Financial Resilience**

- Counter-cyclical business model coupled with robust cost control
- Secular growth of fees and commissions (F&C) across 7 complimentary F&C business lines
- Business-driven margin and collateral requirements sustainable net interest income (NII)
- Operating income F&C/NII split of 60/40 evolving towards F&C
- One of the highest EBITDA margins among global peers
- Attractive dividend policy with a minimum payout ratio of 55% and a track record of distributing 55-89% of 2014-2018 net income

### **Strategic Stance**

- Operates in Russia the world's 11th largest economy
- The world's most diversified exchange with trading in 5 asset classes vs ~3 offered by "traditional" exchanges
- generate Cornerstone of the Russian financial system: MOEX brings together the tiers of the banking system by managing ~3/4 of its total liquidity flow
  - Low penetration of financial services indicates secular growth potential
  - The world's **only exchange** focused on Russian financial assets OTC market is the main competitor
  - Complete vertical integration of a trading engine with a clearing house and a central securities depository makes up a unique platform

### **Corporate Governance**

- A 26-year history of successful and continuous implementation of
   All-electronic since 1997 infrastructural and regulatory reforms
- No single controlling shareholder: free float of 58% with substantial international participation; the largest shareholder owns <12%
- Most Supervisory Board members are **independent directors** (7 out of 12)
- Established track record for efficient capital allocation

### **Operational Excellence**

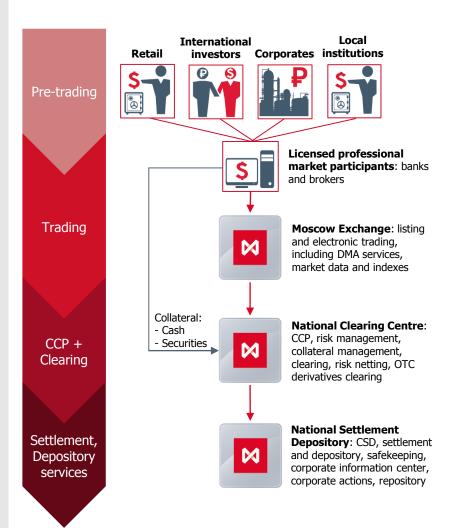
- Vast in-house IT expertise: ~1/3 of staff are IT developers, supporting a CAPEX-light business model
- Pre-order validation with 100+ risk check scenarios at a world class latency of 400 microseconds ensures integrity of all transactions
- Low-cost product scalability: a new order book launch requires the equivalent of circa USD 10 thousand



- Business overview
- Corporate governance and dividends
- Market position and competitive strategy
- Financial track record
- 1Q 2019 update



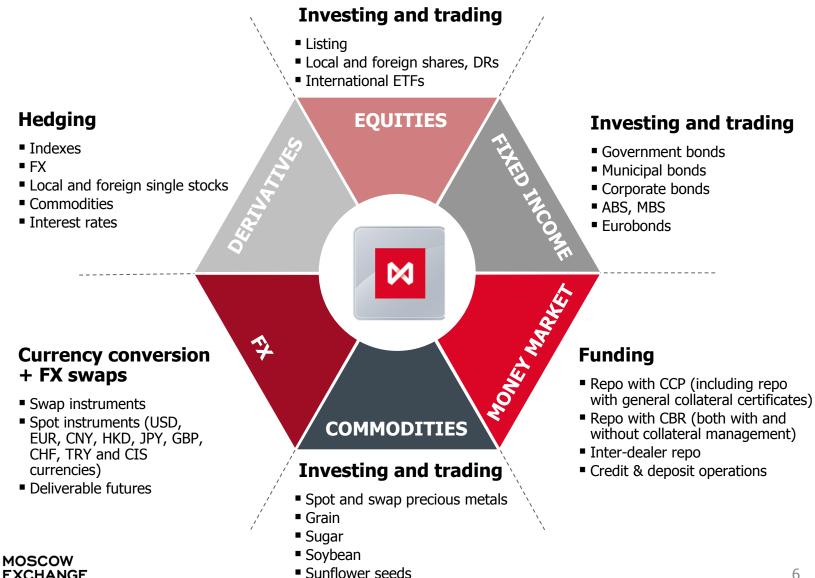
# On-exchange market: capturing the entire value chain



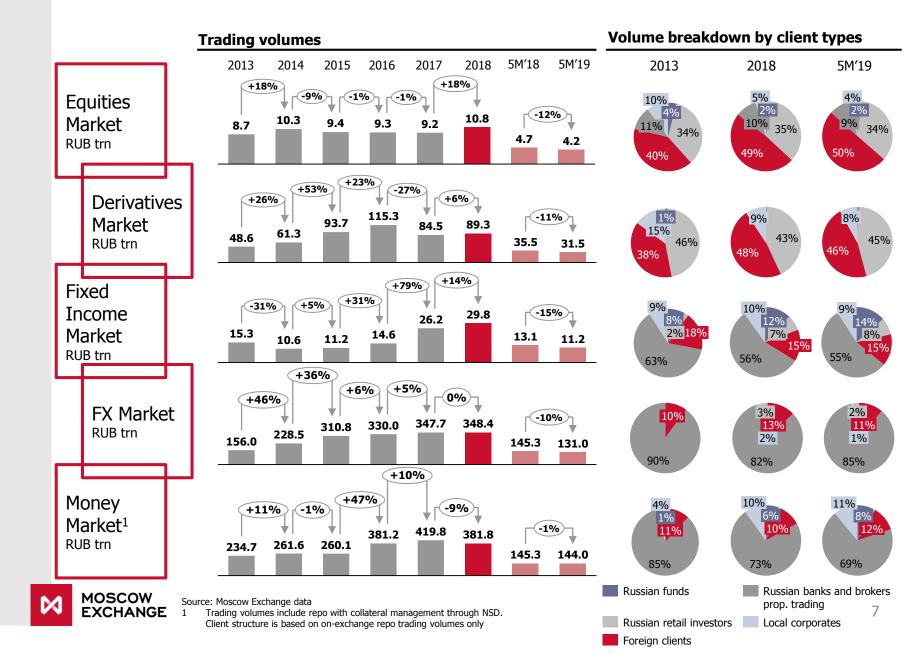
- MOEX captures the entire value chain for end-customers, offering a one-stop shop for listing, risk management, market data, multi-asset trading, clearing, settlement and custody.
- ✓ MOEX is **strategically positioned** to benefit from the development of Russia's capital markets in the coming years.
- ✓ Fully **vertically integrated infrastructure** with regulation and oversight by the Bank of Russia (CBR).
- ✓ Single-tier clearing system requires all participants to provide **eligible collateral** to trade any asset class, while pre-trade risk checks forestall any "fat fingers"/"flash crash" problems.
- The market has always been open for competition (except the CSD), but entry barriers are very high due to MOEX's post-trade infrastructure and on-exchange market efficiency.
  OTC is the key source of competition.
- ✓ Investors trade through brokers and banks, which are licensed locally and have access to MOEX markets. Foreign investors have DMA, SMA and ICM services at their disposal.



# **Highly diversified** product offering

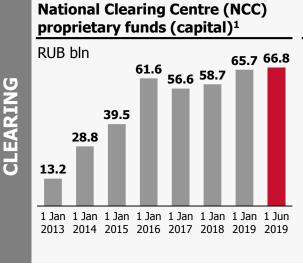


### **Diversified client base** across different markets



# Robust **post-trade infrastructure**

Central Counterparty (CCP) and Central Securities Depository (CSD)



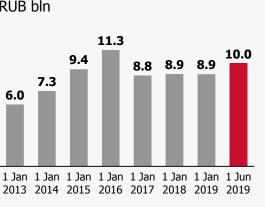
#### NCC cleared ADTV (2018) RUB bln 1,372 FX Repo 1,220 Derivatives 355 Fixed income 117 **Equities** 43 0.6 Commodities NCC cleared 3,108 CCP as % of overall 91%

### **Comments**

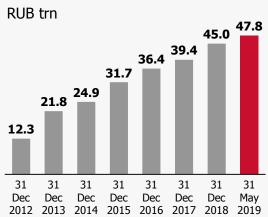
- Well-capitalized NCC acts as a CCP for all asset classes
- Solid risk management has ensured smooth operations amid high volatility
- BBB local currency rating from Fitch

   one notch higher than Russia's sovereign rating
- The target NCC capital for 2019 is ~RUB 66 bln (the level of 1 Jan 2019)
- As of 1 June 2019, N1<sub>CCP</sub> is 134.3%

# National Settlement Depository (NSD) proprietary capital<sup>2</sup> RUB bln



### Assets on deposit<sup>3</sup>



#### **Comments**

- NSD is the Central Securities Depository in Russia
- Safekeeping and settlement services
- Collateral management services for repo transactions
- Repository for OTC trades
- Links to Euroclear and Clearstream for Russian bonds and equities

Source: Moscow Exchange

- Figures in accordance with Russian Accounting Standards as reported to and disclosed by the CBR on a monthly basis. Figures from the end of 2015 onwards include skin in the game and other deductions in accordance with the regulation of CCPs by the CBR
- Figures in accordance with Russian Accounting Standards as reported to and disclosed by the CBR on a monthly basis
- 3 Assets on deposit based on Company's operational data



ᇤ

62

Σ

SE

- Business overview
- Corporate governance and dividends
- Market position and competitive strategy
- Financial track record
- 1Q 2019 update

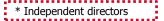


# Best-in-class corporate governance standards

- ✓ Out of 12 members of the 2019-2020 Supervisory Board, 7 are independent (58% vs a minimum threshold of 20%¹)
- ✓ Four of the six Supervisory Board committees are chaired by independent directors
- ✓ MOEX was a pioneer to adopt the new criteria of Director Independence aligned with the new Corporate Governance Code

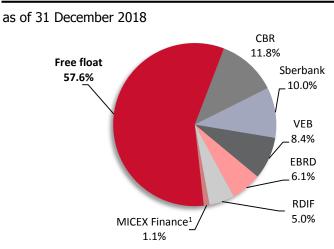
	Supervisory Board members	Strategy Planning	Audit	Nomination and Remuneration	Budget	Technical Policy <sup>2</sup>	Risk Management
9	Ilya Bakhturin Director at Russian Direct Investment Fund	$\checkmark$					
9	<b>Yury Denisov</b> Chief Executive Officer at Moscow Exchange						
<b>Q</b>	Andrey Golikov - Deputy Chairman Deputy Chairman of the Supervisory Board at Moscow Exchange	$\checkmark$			Chair		Chair
S.	Valery Goreglyad Chief Auditor at the Bank of Russia						$\checkmark$
	<b>Bella Zlatkis</b> Deputy Chairman of the Executive Board at Sberbank of Russia						
	Paul Bodart Professor at Solvay Business School	$\checkmark$	$\checkmark$				
9	Mikhail Bratanov Head of Securities Services in Russia and CIS at Rosbank			Chair	$\checkmark$		$\checkmark$
	Dmitry Eremeev President at FIX	$\checkmark$				$\checkmark$	
	Maria Gordon Member of the Supervisory Board at Alrosa		Chair	$\checkmark$	$\checkmark$		
	Alexander Izosimov Director General at DRCAdvisors AB		$\checkmark$	$\checkmark$		Chair	
	Rainer Riess Director General at Federation of European Securities Exchanges (FESE)	Chair	$\checkmark$				
	Oleg Viyugin - Chairman Professor at Higher School of Economics	✓		✓			



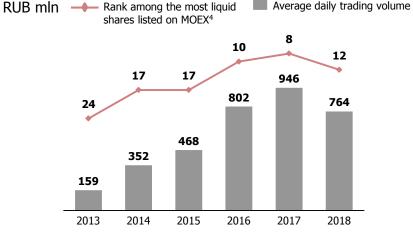


# Dispersed ownership with one of the **highest free-floats** in Russia

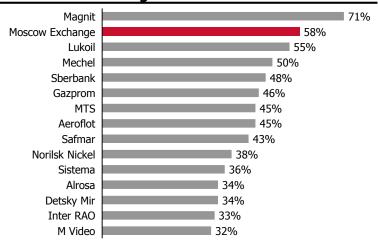
### Dispersed ownership with no controlling shareholder...



### **Growing liquidity of MOEX shares<sup>3</sup>**



### ...and one of the highest free-floats in Russia<sup>2</sup>



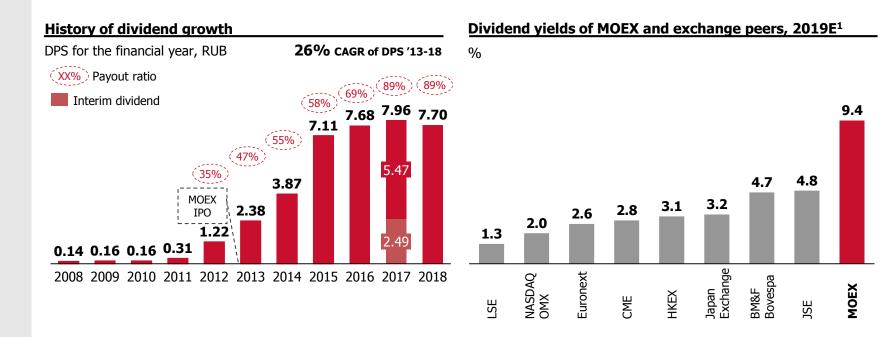
### Transparency and international recognition

- International index providers MSCI and MVIS include MOEX shares in their indices
- Voluntary disclosures and regular updates of investor materials, including monthly trading results
- Annual MOEX Forums in Moscow, New York, London and Shanghai have become well-know venues to maintain dialogue with international market participants
- Robust investor relations program:
  - √ 320+ investor meetings in 2018
  - ✓ IR activities in Russia, the UK, Europe and the US to maintain dialogue with overseas investors
  - ✓ IR awards in Russia in 2014-2017



- 100% owned subsidiary of the Moscow Exchange
- 2 Free-float ranking of locally registered Russian companies included in the MOEX Index
- Trading volumes in the main trading mode (T0, T+2)
- 4 The ranking includes ordinary and preferred shares

# **2018 payout of 89%**



### **Comments**

- Dividend policy approved in September 2015 sets 55% of net profit as the minimum payout
- In April 2019 MOEX's AGM approved a DPS of 7.70 for 2018, which amounts to 89% of the consolidated IFRS net profit for the year

- Business overview
- Corporate governance and dividends
- Market position and competitive strategy
- Financial track record
- 1Q 2019 update



# **MOEX** product offering vs other exchanges

		Asset classes					Trade and post-trade services			
Exchange	Country	Equity	Bonds	Derivatives	FX	Commo dities	Trading	Clearing	Depository	Market Data
CME	USA	×	×	√	×	×	√	√	×	√
HKEx	Hong Kong	✓	✓	✓	×	×	✓	√	√	√
Deutsche Boerse	Germany	✓	✓	✓	×	×	✓	√	√	√
ICE - NYSE	USA	✓	✓	✓	×	×	✓	√	×	√
В3	Brazil	✓	✓	✓	√	√	✓	√	√	√
LSE	UK	√	✓	√	×	×	✓	√	×	√
ASX	Australia	√	✓	√	×	×	✓	√	√	√
SGX	Singapore	√	✓	√	×	×	✓	√	√	√
Japan Exchange	Japan	√	✓	√	×	×	✓	√	×	√
NASDAQ OMX	USA	√	✓	√	×	×	✓	√	×	√
MOEX	Russia	√	✓	√	√	✓	√	√	√	√
CBOE	USA	×	×	✓	×	×	✓	×	×	√
BME	Spain	✓	✓	✓	×	×	✓	√	√	√
TMX	Canada	√	✓	√	×	✓	✓	√	√	√
BMV	Mexico	√	✓	√	×	×	✓	√	√	√
Bursa Malaysia	Malaysia	√	✓	√	×	×	✓	√	√	√
JSE	South Africa	√	✓	√	×	×	√	√	×	√
WSE	Poland	<b>√</b>	√	√	×	√	√	✓	√	√



Source: exchanges' websites

# **Leading positions in a global context** in 1Q 2019

### 2<sup>rd</sup> largest exchange in fixed income<sup>1</sup>

Rank	Exchange	Country	Trading vol. (USD bln)	Incl. REPOs
1	BME	Spain	1 910	√
2	Moscow Exchange	Russia	785	√
3	Johannesburg SE	South Africa	603	$\checkmark$
4	Korea Exchange	Korea	399	×
5	Shanghai SE	China	214	×
6	Oslo Bors	Norway	203	$\checkmark$
7	LSE Group	UK	91	×
8	Colombia SE	Columbia	85	×
9	Santiago SE	Chile	65	$\checkmark$
10	Taipei Exchange	Taiwan	63	$\checkmark$

### 6<sup>th</sup> largest exchange in derivatives<sup>2</sup>

Rank	Exchange	Country	Contracts traded (mln)
1	NSE India	India	1 338
2	CME Group	USA	1 137
3	BM&FBOVESPA	Brazil	617
4	4 Deutsche Boerse		487
5	Korea Exchange	Korea	398
6	Moscow Exchange	Russia	327
7	Shanghai Fut. Exchange	China	293
8	8 Nasdaq OMX		271
9	BSE India	India	234
10	ICE&NYSE	USA	228

### Among top 25 exchanges by equity trading volumes globally<sup>3</sup>

7	Among top 25 exchanges by equity trauming volumes globally					
Rank	Exchange	Country	Mkt Cap (USD bln)	Securities listed	Trading vol. (USD bln)	
1	Nasdaq OMX	USA	11 218	3 059	4 156	
2	ICE&NYSE	USA	23 211	2 298	3 680	
3	Shenzhen SE	China	3 355	2 153	2 838	
4	Shanghai SE	China	5 014	1 464	2 225	
5	Japan Exchange	Japan	5 608	3 665	1 297	
6	LSE Group	UK	3 965	2 449	502	
7	HKEx	Hong Kong	4 308	2 346	495	
8	Korea Exchange	Korea	1 468	2 215	488	
9	Euronext	EU	4 268	1 251	477	
10	TMX Group	Canada	2 216	3 399	384	
24	Moscow Exchange	Russia	637	225	34	

15th largest publicly listed exchange by Mkt Cap<sup>4</sup>

	a geet parament meter		- 11110 ОСБ
Rank	Exchange	Country	Mkt Cap (USD bln)
1	CME	USA	58.9
2	HKEx	Hong Kong	43.6
3	ICE&NYSE	USA	43.1
4	Deutsche Boerse	Germany	24.4
5	LSE Group	UK	21.5
6	BM&FBovespa	Brazil	17.0
7	Nasdaq OMX	USA	14.5
8	CBOE	USA	10.7
9	ASX	Australia	9.6
10	Japan Exchange	Japan	9.6
11	SGX	Singapore	5.8
12	Euronext	EU	4.4
13	TMX Group	Canada	3.6
14	BATS	USA	3.4
15	Moscow Exchange	Russia	3.2

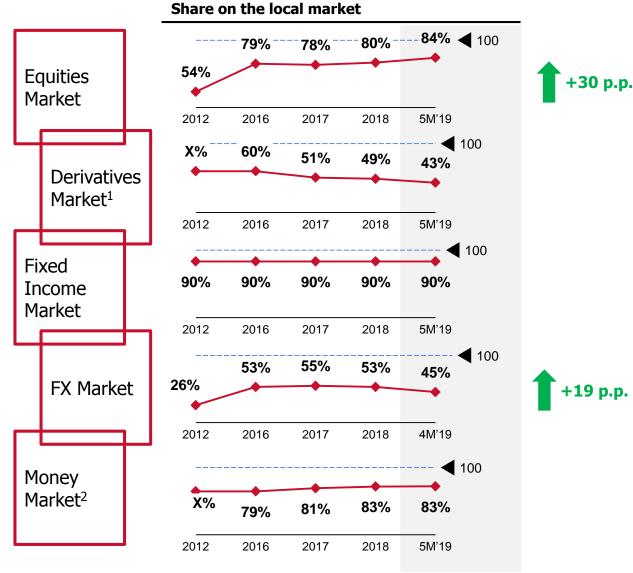
Sources: Moscow Exchange, WFE as of 25 April 2019, Bloomberg, LSE Group

- 1 Due to different methodologies applied, data on fixed income trading may not be directly comparable among exchanges. Data for 1Q 2019
  - Data for 1Q 2019

<sup>3</sup> Top equity trading exchanges are ranked by trading volume. Ranking without BATS (excluded due to absence of data for market capitalization and number of listed companies). Data for 1Q 2019

<sup>4</sup> Market capitalization of public exchanges based on Bloomberg data as of 31 March 2019

# High and increasing market share versus OTC trading





Source: Moscow Exchange data, Bank of Russia

Data before the launch of obligatory reporting to repository are unavailable

Repo trading volumes only. Data before the launch of obligatory reporting to repository are unavailable

# Competitive strategy 2015-2020: key pillars (1)

Market Diversification Optimization Sophistication Standardization penetration Strategy **Drivers and initiatives** ✓ Benefits from infrastructure put in place, tax and regulatory reforms (T+2, CSD and access of ICSDs, IIA) Development of the equity **Equities** ✓ Growth of the retail investor base market ✓ New listings and IPOs, repatriation of capital ✓ Further simplification of access for international investors (SMA, ICM) ✓ Development of short-term and ultra short-term bonds, securitization Easier access to the bond market for corporates Bonds to complement bank **Fixed income** ✓ Growth of the retail investor base loans as a funding tool ✓ Benefits from completed reforms (T+1 for OFZs, large block auctions, ICSDs) ✓ Development of an OTC platform ✓ Tariff reform to increase effective fees ✓ Development of commodity derivatives New global and local ✓ Options market development **Derivatives** benchmarks; tariff reform ✓ Synergies with spot markets via a unified collateral pool ✓ OTC derivatives clearing ✓ Liquidity enhancement via the IQS ✓ Growth of market data sales ✓ Development of a real-time and non-real time data platform Enhancement of the Market data ✓ Development of the corporate information center product offering Development of the pricing center

✓ Expansion of the repository offering



# Competitive strategy 2015-2020: key pillars (2)

Market Diversification Optimization Sophistication penetration **Drivers and initiatives** Strategy Protecting market share ✓ Development of international clearing membership, international links **FX Market** through further expansion ✓ Direct access of corporates to the market of product offering ✓ Development of SMA services ✓ Further enhancement of the existing product portfolio; new General Increasing the market Collateral Certificates (GCC) pools across securities and currencies **Money Market** share through new ✓ GCC repo terms' extension products Direct access of corporates to GCC deposits (deposits with CCP) Steady growth via increase ✓ Corporate actions reform **Depository services** of assets in custody and ✓ Launch of the corporate information center new services ✓ Expansion of the repository offering

**Treasury business** 

Gradual replacement of NII with F&C income

✓ Reduction of NII's contribution to revenue through the unified collateral pool, including a single account for all asset classes, netting of settlements, unification of collateral requirements across all markets and cross-margining

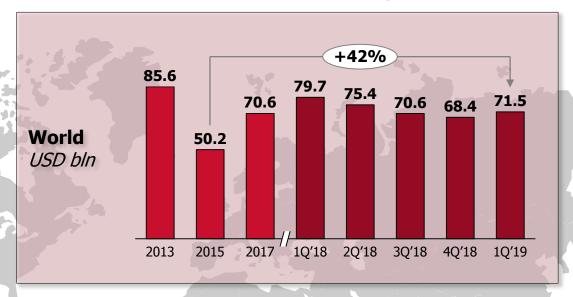
IT

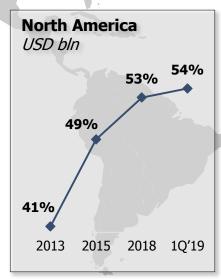
Ongoing enhancement of IT systems

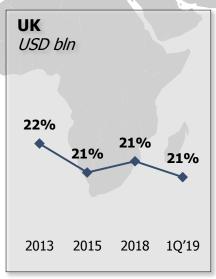
- ✓ Focus on reliability of hardware
- ✓ Improved processes of software development and installation
- ✓ Development of technologies complementary to MOEX's product offering

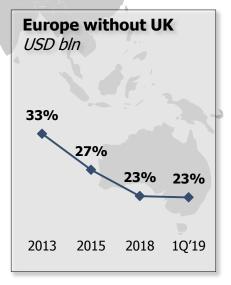
Standardization

# Reported international funds' holdings of Russian equities





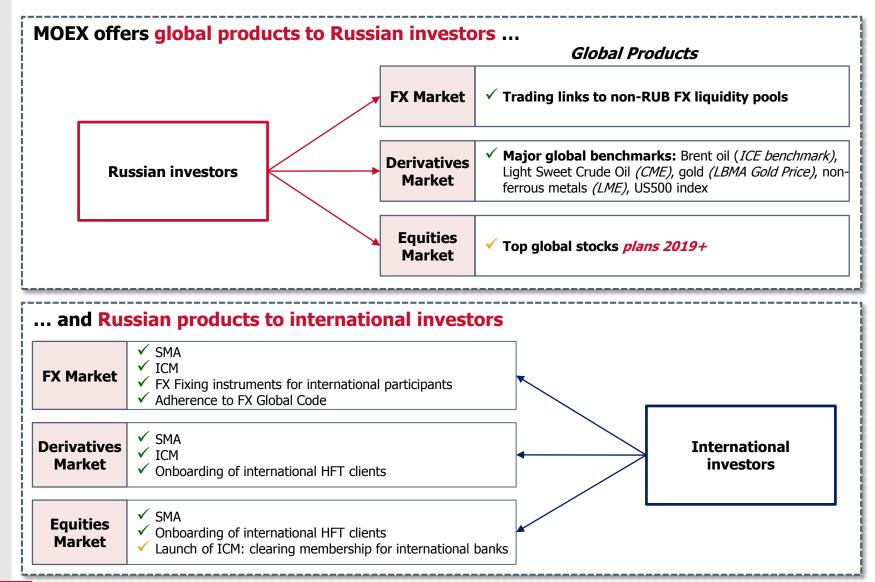




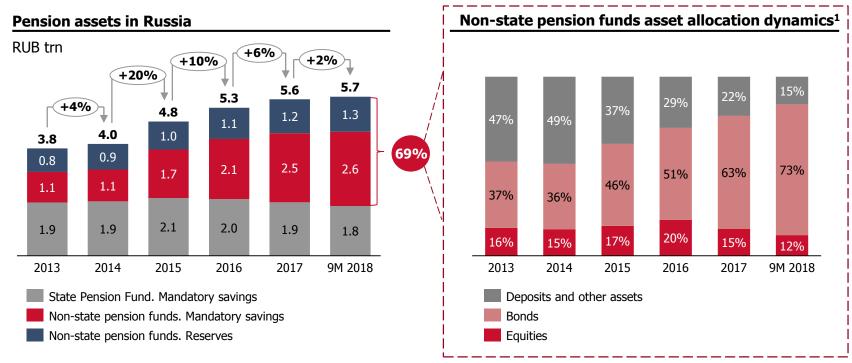


- share in total holdings

# **Global products and international investors**



# Local institutional investors: the potential of **pension funds**



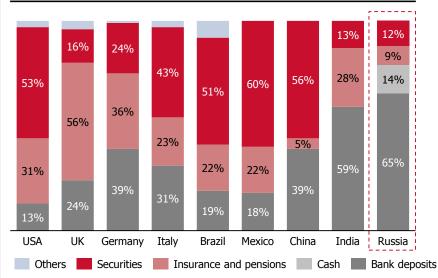
### Key highlights of the pension reform

- Bank of Russia became a regulator of the pension system in 2013
- Adopted changes in non-state pension fund regulation:
  - "One year non-loss" rule was abolished
  - Investment horizon of NPFs was extended to 5 years
  - Customers are now incentivized to stay with the fund for not less than 5 years
  - Guarantee fund mechanism (similar to the Deposit Insurance Agency in the banking system)
  - New allocations to NPFs remained under moratorium until 2019, which reduced growth potential and left room for organic growth only

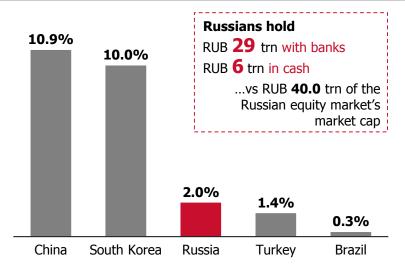


# **Retail money:** aiming to grow the culture of investing

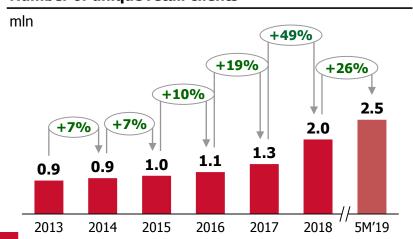
### Russians hold majority of savings in banks and cash<sup>1</sup>



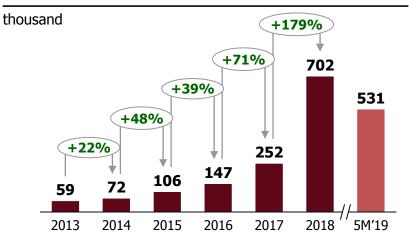
### Number of retail broker accounts as % of population<sup>2</sup>



### **Number of unique retail clients**



### **New retail clients**





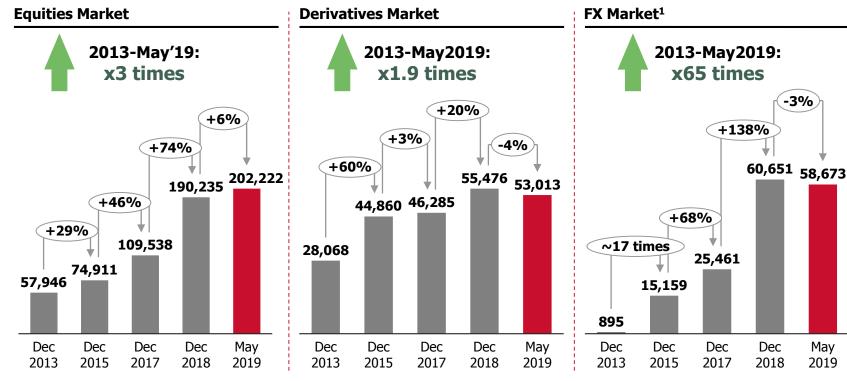
Sources: EIU, World Bank, IMF, central banks of South Korea, Turkey, Mexico, National Bureau of Statistics of China, Allianz, SZSE Factbook, CBR, Moscow Exchange

As of the end of 2017

<sup>2</sup> Russia – 2018, South Korea, Turkey, Brazil – 2014, China – 2015

# **Retail clients:** a growing segment of the Russian financial market

#### **Number of active retail client accounts**

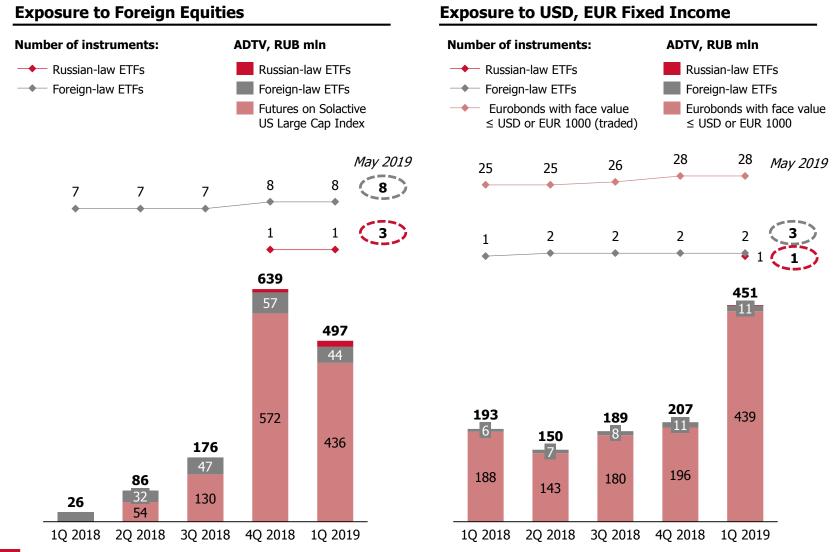


### Regulatory changes stimulating retail participation in financial market:

- Introduction of individual investment accounts for private investors since 2015: more than 800,000 accounts opened as of May 2019
- Tax breaks on capital gains on securities held for more than 3 years (up to RUB 9 mln for securities purchased after 1 Jan 2014)
- Tax exemption on coupon payment on corporate bonds (for bonds issued after 2017)
- Retail investors allowed to remotely open a brokerage account. This simplifies the process for retail investors in Russia's farflung regions



# **Emergence of FX-linked instruments for retail investors**





# **Bond market – why we are strong believers**

11.9

2018

11.4

2017

9.2

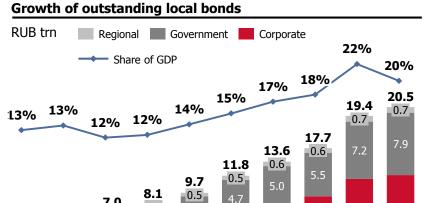
2016

8.1

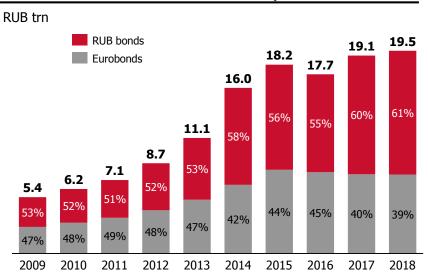
2015

6.6

2014



#### **Local bonds vs Eurobonds of Russian corporates<sup>2</sup>**



### Corporate loans vs corporate bonds in Russia

5.3

2013

0.4

4.3

2012

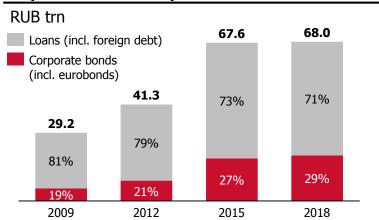
0.4

2010

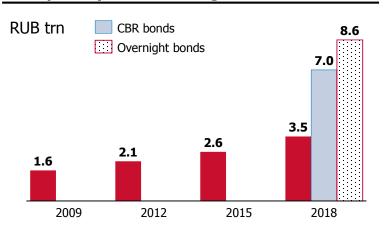
2009

3.6

2011



### **Bond primary market trading volume**





Sources: Bank of Russia, Chonds, Rosstat, Moscow Exchange

- RUB-denominated bonds traded on MOEX's Bond Market in January 2018
- 1 Including banks and financial institutions. Data for 2018 as of 31 December 2018

# Trend of local placements continued

Capital raisings on MOEX in 2017

Company	Date	Transaction type	Transaction value, RUB bln
ТМК	February 2017	SPO	10.0
Detski Mir	February 2017	IPO	21.1
Phosagro	February 2017	SPO	15.0
UWC	May 2017	SPO	1.9
Polyus (dual)	June 2017	SPO	52.3
Bank Saint Petersburg	July 2017	SPO	3.2
MVideo	July 2017	SPO	18.0
Norilsk Nickel'	July 2017	SPO	23.8
Magnitogorsk Iron & Steel Works	September 2017	SPO	13.0
Aeroflot	September 2017	SPO	9.8
Megafon	October 2017	SPO	22.5
Obuv Rossii	October 2017	IPO	5.9
Credit bank of Moscow	October 2017	SPO	14.4
Globaltruck	November 2017	IPO	3.5
Magnit	November 2017	SPO	43.9
En+ (dual)	November 2017	listing	

### **Capital raisings on MOEX in 2018**

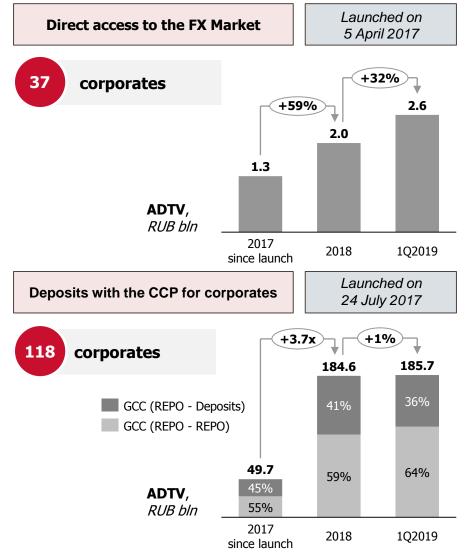
Company	Date	Transaction type	Transaction value, RUB bln
X5 Retail Group	February 2018	listing	
Interrao	March 2018	SPO	4.2
Raven Property	October 2018	listing	

### Capital raisings on MOEX in 2019

Company	Date	Transaction type	Transaction value, RUB bln
Norilsk Nickel'	March 2019	SPO	36.3
LSR Group	April 2019	SPO	5.8
Polyus	April 2019	SPO	25.5



# Corporates on the FX and Money Markets: progress in 2018



#### **Achievements 2018**

- √ ~ 80 new corporates joined the FX and Money Markets
- ✓ Corporates' ADTV on the FX Market increased 59% YoY
- ✓ ADTV of deposits with the CCP (GCC REPO Deposits) grew 3.5x in 2018 YoY

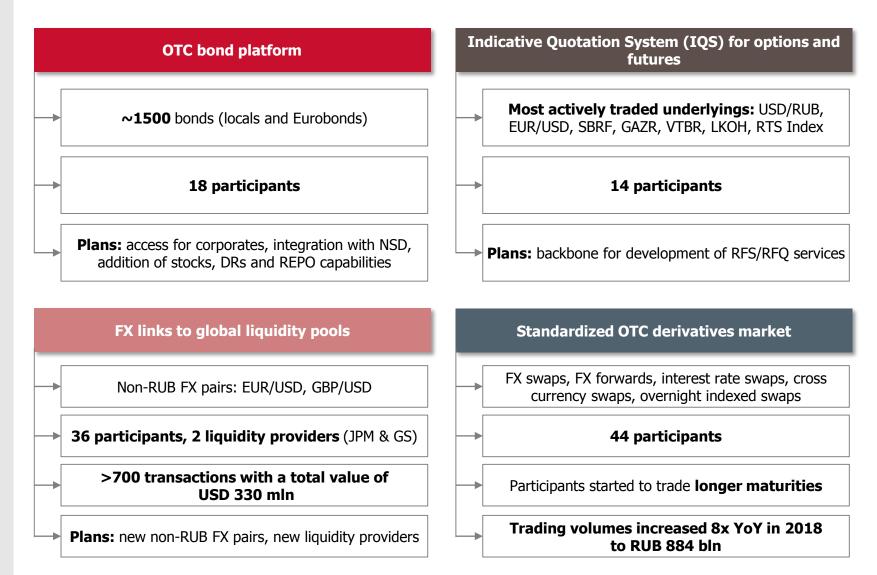
### Plans 2019+

- 50-60 new corporates on the FX and Money Markets
- Large lots on the FX market (RFS)
- New categories of participants in deposits with the CCP (from the Eurasian Economic Union)
- Initiatives to extend the average term of deposits with the CCP
- Access to CCP Deposits for domestic asset management companies



Source: Moscow Exchange

# **MOEX OTC platforms and solutions**



# **MOEX Marketplace: the blueprint**

#### THE CONCEPT:

- Retail deposits (RUB 29 trn) is the single largest asset pool that might drive growth of on-exchange products
- It lacks a fast, convenient interface for retail deposit management across banks an area MOEX can digitalize
- MOEX will expand its core expertise to **standardize and unify** the market of retail deposits, making it truly online

#### **MOEX HAS:**

- Market neutrality & trust: no room for conflicts of interest since MOEX does not originate loans or deposits
- **Essential infrastructure:** NSD is the centerpiece, managing the financial transactions registrar (FTR)
- **Tech expertise:** IT development; 25+ years of interaction with banks via API in securities & FX trading etc.

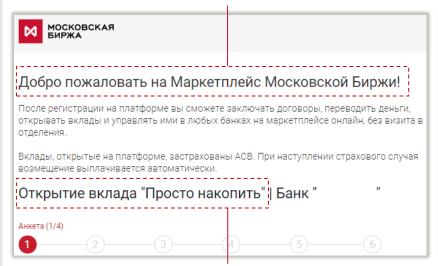
#### **MOEX GETS:**

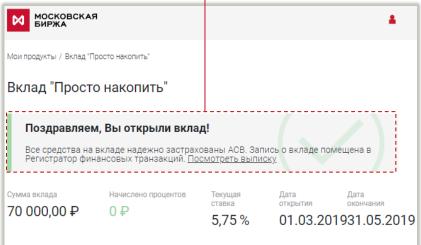
- A new source of fee income: long-term revenue potential can be measured on a scale of RUB billions
- Business development: cross-selling to a new audience, many times larger that the existing set of active clients
- Market intelligence & behavioral data: obtaining a complete financial profile of a wide retail client base



# MOEX Marketplace: the deposit platform has been created

START: the Marketplace welcome page; Redirected from a deposit aggregator's website FINISH: the Marketplace success page;
Deposit opening confirmation with a notice of FTR record





The Deposit has been selected; Onboarding process is underway

#### Abbreviations:

FTR - Financial Transactions Registrar at NSD

FPS – CBR's Faster Payments System
DIA – State Deposit Insurance Agency

### Customer journey stages & corresponding solutions provided by MOEX

- ✓ (1) Websites of financial services aggregators work as gateways, provide leads. Marketplace integration with aggregators' websites.
- ✓ (2) Client registration with logging via gosuslugi.ru (online state services portal with 65+mln users). Marketplace login interface.
- ✓ (3) One-time biometric identification with state-sponsored system operated by Rostelecom or offline with a courier, then KYC stage.
- ✓ (4) Deposit contract request and confirmation with e-signatures. Marketplace personal account interface.
- ✓ (5) Money transfer to the deposit account using NSD's and CBR's frameworks (FPS to connect in Q2 2019). NSD's payment system.
- ✓ (6) Deposit opening confirmation with a notice of FTR record stored at NSD and covered by the DIA. NSD's FTR functionality.
- ✓ (7) A client uses the marketplace as an internet bank to manage deposits (additions, withdrawals, etc.) in real-time.

Commercial launch is planned upon adoption of the law enabling the use of the Marketplace platform.



# Unified Collateral Pool: a strategic project completed

### **Timeline and latest developments**

# ☑ Completed Dec '17: phase 1

Single account Unified collateral Netting of settlements

# ☑ Completed May '18: phase 2

Cross-margining bridge for spot and derivatives

#### **☑** Completed

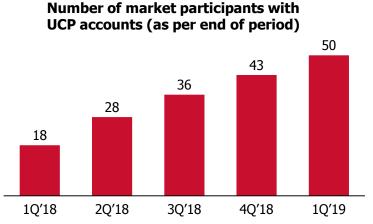
Aug '18: 1st tariff hike for UCP participants

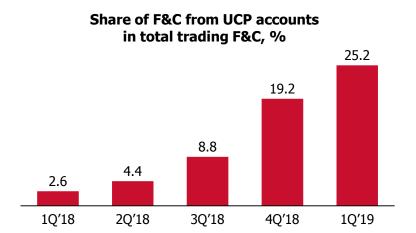
- +3% for CCP repo
- +10% for FX swaps

#### ☑ Completed

Nov' 18: 2<sup>nd</sup> tariff hike on top of the 1<sup>st</sup> one

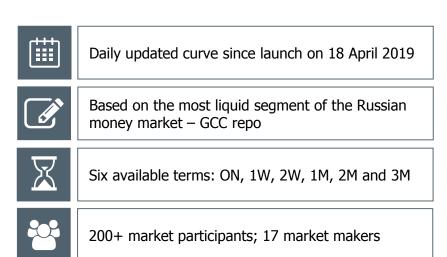
- +3% for CCP repo
- +10% for FX swaps
- **+10%** for all derivatives
- The UCP take-up continued to grow, accounting for 25% of total trading F&C in 1Q'19 compared to 19% in 4Q'18.
- UCP accounts represent ~39% of fees and volumes in the Derivatives Market, the cornerstone market of the UCP.
- On 1 November 2018 a universal tariff hike took place as scheduled. The UCP-linked tariff revision is now complete.
- New tariffs will incentivize market participants to use UCP capabilities more actively and speed up onboarding.





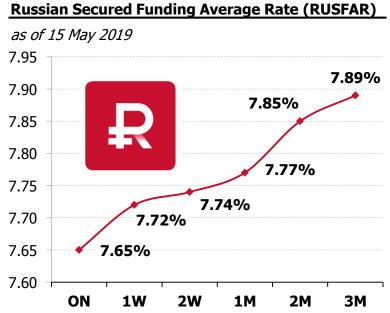


# **RUSFAR** - the benchmark for secured short-term lending



Overnight Index Swaps (OIS) based on RUSFAR

are now available



- CCP involvement means that discrepancy of counterparties' credit quality does not influence price
- **GCC mechanism** protects from shortage of a particular security that might otherwise occur in single-security repo
- **Rich market structure** accommodating professional market participants, financial and non-financial companies
- **Liquidity pooling** in one order book for all eligible securities at every given term
- Actual transactions and orders determine the rate. It's a global trend to forgo the use of poll-based indicators
- Proprietary algorithm for price determination ensures fairness and precludes manipulation
- Futures contract on RUSFAR traded on MOEX's Derivatives Market

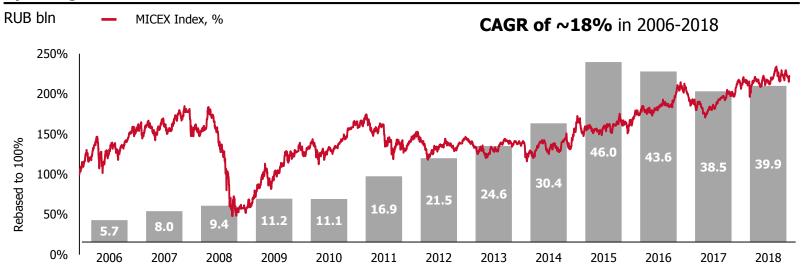


- Business overview
- Corporate governance and dividends
- Market position and competitive strategy
- Financial track record
- 1Q 2019 update



### MOEX business model continues to deliver

### Operating income<sup>1</sup>

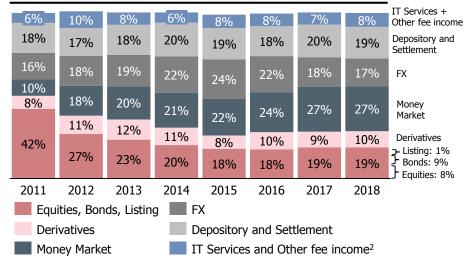


### **Key highlights**

**Unique business model** allows MOEX to increase operating income regardless of the stage of the economic cycle:

- Business lines are diversified, while markets have limited growth correlation
- Growth drivers differ across markets and products

### Fee & commission income evolution<sup>1</sup>





According to Moscow Exchange Consolidated Financial Statements for the relevant period

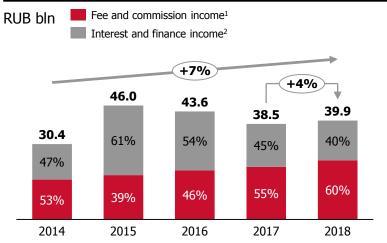
1 RTS data is consolidated from 29 June 2011

IT Services and Other fee income includes Information services, Sale of software and technical services and Other fee income

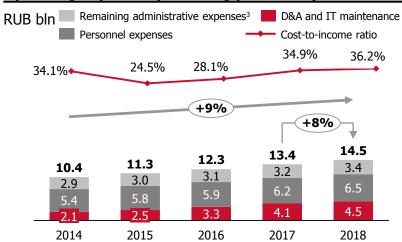
# 2018 summary of financials



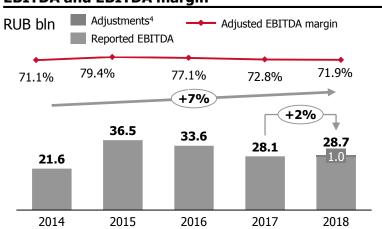




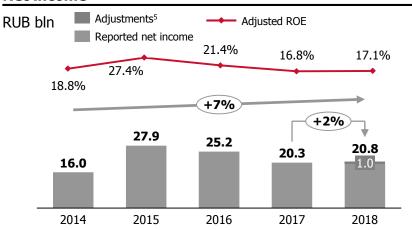
#### Operating expenses (excluding provisions)



### **EBITDA and EBITDA margin**



#### **Net income**



Source: Moscow Exchange

- 1 Includes Other operating income
- 2 Includes Interest and other finance income, Interest expense, Net gain on financial assets AFS/FVTOCI and Foreign exchange gains less losses
- Remaining administrative expenses are calculated as General and administrative expenses less Depreciation of property and equipment, Amortisation of intangible assets and Equipment and intangible assets maintenance
- Adjustments are related to 1) IFRS 9 movement in allowance for ECLs and 2) one-off provisions in 1Q and 2Q 2018
- 5 Adjustments are related to 1) IFRS 9 movement in allowance for ECLs, 2) change in amortization schedules and 3) one-off provisions in 1Q and 2Q 2018

# Fee & commission income: strong and sustainable growth

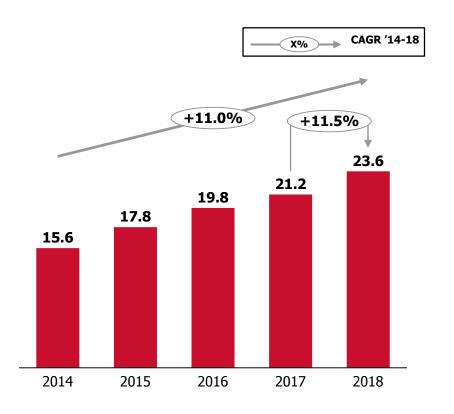
Fee and commission income (F&C)

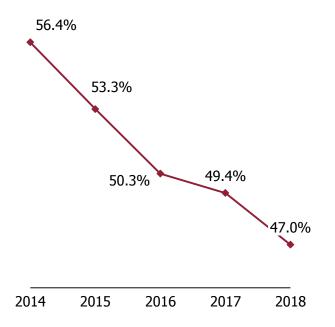
Cost (excl. D&A & provisions) to F&C ratio

RUB bln

F&C growth was delivered in a cost efficient way

F&C income for 2018 increased 11.5% YoY



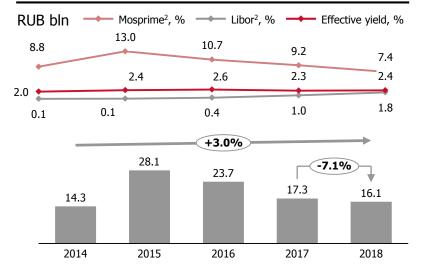




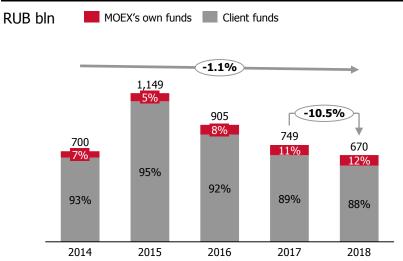
### **Interest and finance income**



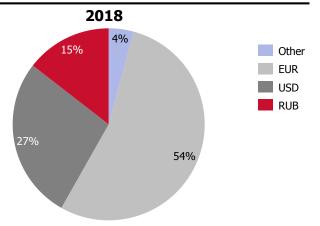
#### Interest and finance income<sup>1</sup>



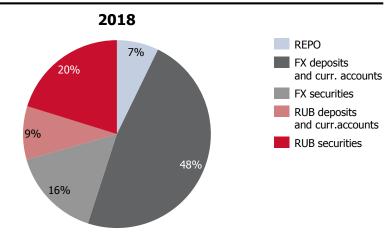
#### **Investment portfolio sources**<sup>3</sup>



#### **Client funds by currency**



#### Investment portfolio by type of asset



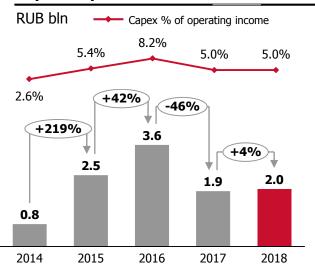


Source: NFEA, Bloomberg, Moscow Exchange operational information and Consolidated Financial Statements

- Includes Interest and other finance income, Interest expense, Net gain on financial assets AFS/FVTOCI and Foreign exchange gains less losses
- Average daily rate for the period
- 3 Based on average daily investment portfolio sources for the period according to management accounts

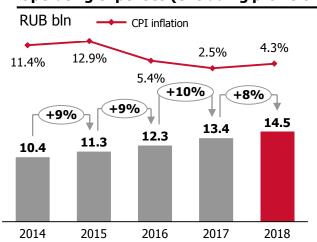
### **CAPEX and OPEX: 2018-2019**

#### **Capital expenditures**



- In 2018, CAPEX was RUB 2.0 bln, at the lower end of the guidance range of RUB 2.0 bln 2.2 bln.
- In 2019, the CAPEX guidance range is RUB 2.4-2.7 bln.
- The split between maintenance and development CAPEX is expected to be roughly equal (55% maintenance / 45% development).
- Marketplace-related CAPEX in 2019 is estimated at RUB 0.35 bln.

#### Operating expenses (excluding provisions)



- The actual growth of OPEX in 2018 was 7.6%, within the guidance range of 7-9%.
- In 2019, the growth of operating expenses is expected to be in the range of 9-12%, with composition as follows (in p.p.):
  - +6-7% organic growth (incl. increases of VAT and social charges)
  - +2-3% ongoing projects (corporates, soft commodities, bondization)
  - +1-2% new projects (the Marketplace, individual pension capital)



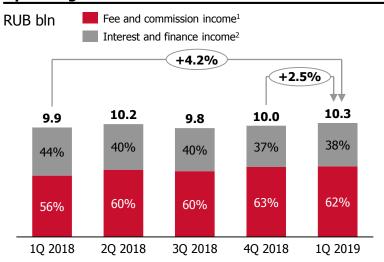
Source: Moscow Exchange, gks.ru

- Business overview
- Corporate governance and dividends
- Market position and competitive strategy
- Financial track record
- 1Q 2019 update

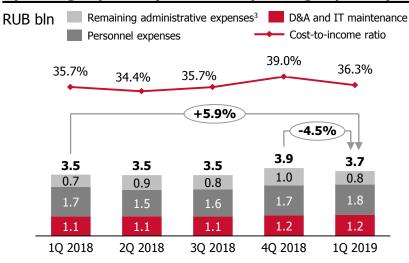


# 1Q 2019 summary of financials

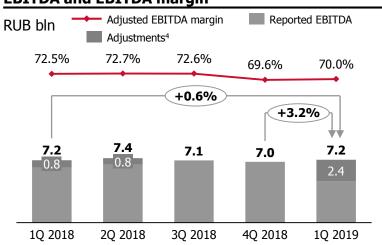
#### **Operating income**



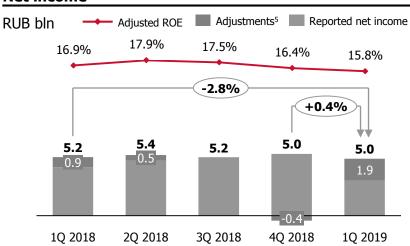
#### Operating expenses (excl. other operating expenses)



#### **EBITDA and EBITDA margin**



#### **Net income**



Source: Moscow Exchange

- Includes Other operating income
- 2 Includes Interest and other finance income, Interest expense, Net gain on financial assets FVTOCI and Foreign exchange gains less losses
- Remaining administrative expenses are calculated as General and administrative expenses less Depreciation of property and equipment, Amortisation of intangible assets and Equipment and intangible assets maintenance
- Adjustments are related to 1) IFRS 9 movement in allowance for ECLs and 2) one-off provisions' accrual/release in 1Q'18, 2Q'18, 4Q'18 and 1Q'19
- Adjustments are related to 1) IFRS 9 movement in allowance for ECLs, 2) one-off provisions' accrual/release in 1Q'18, 2Q'18, 4Q'18 and 1Q'19, 3) for 2018 only additional D&A related to change in amortization schedules

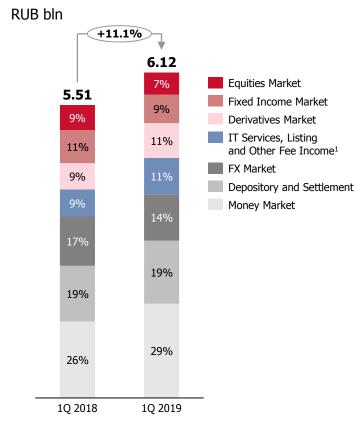


### Diversified fee and commission income

#### Fee & commission income performance

RUB mln	1Q 2018	1Q 2019	Change YoY, min	Change YoY, %
Money Market	1,438	1,771	333	23.2%
Depository and Settlement	1,046	1,187	140	13.4%
FX Market	926	872	-55	-5.9%
IT Services, Listing and Other Fee Income <sup>1</sup>	509	681	172	33.9%
Derivatives Market	495	655	161	32.5%
Fixed Income Market	622	537	-84	-13.6%
Equities Market	470	414	-56	-11.8%

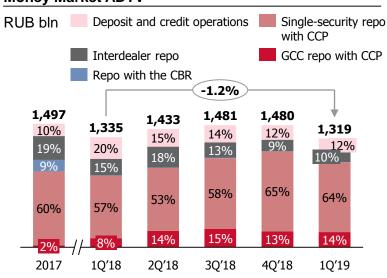
#### Fee & commission income breakdown



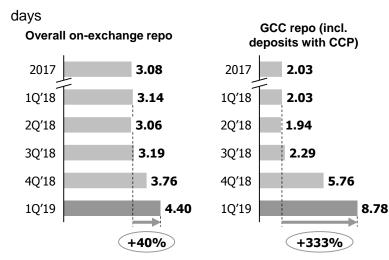


## **Recent trends in the Money Market**

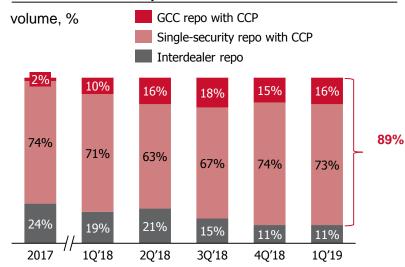




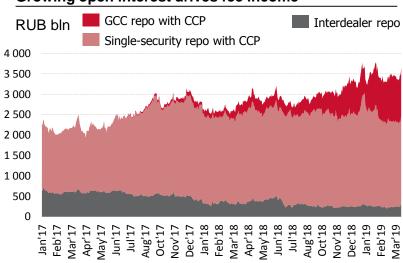
#### **Growing average repo terms**



#### The share of CCP repo is on the rise



#### Growing open interest drives fee income



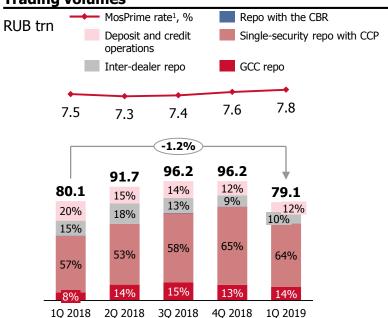


Due to the shift away from 1-day and 1-week repo towards longer-term repo

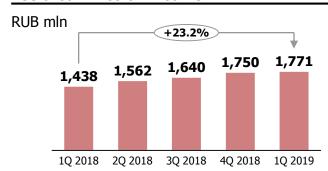


## **Money Market**

#### **Trading volumes**



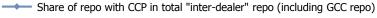
#### Fee & commission income

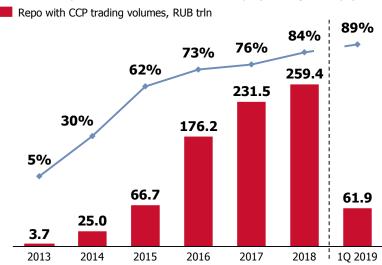


# MOSCOW EXCHANGE

#### **Trading volumes of repo with CCP**







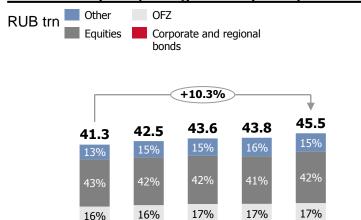
- F&C increased 23.2% YoY. Trading volumes were flat (-1.2% YoY).
- The discrepancy between F&C and trading volumes dynamics was due to: (1) growing repo terms, (2) higher share of CCP repo (both GCC and single-security), (3) UCP-linked fee rate increase.
- Volumes of repo with the CBR and interdealer repo declined 33.4% YoY and 36.9% YoY, respectively. Volumes of GCC repo were up 67.4% YoY, single-security repo with CCP added 11.8% YoY.
- Average term of on-exchange repo was up from 3.1 days in 1Q 2018 to 4.4 days in 1Q 2019, primarily due to emergence of longer-term GCC repo. Average terms of single-security CCP repo and interdealer repo were up as well.



### **Depository and Settlement**

#### Assets on deposit (average for the period)

27%



1Q 2018 2Q 2018 3Q 2018 4Q 2018 1Q 2019

27%

27%

26%

#### Fee & commission income

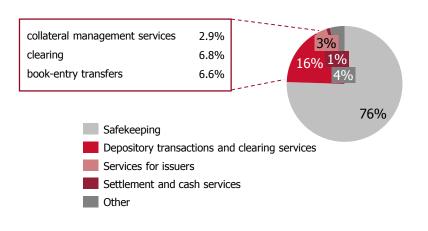
27%

RUB mln



#### Fee & commission income breakdown

1Q 2019



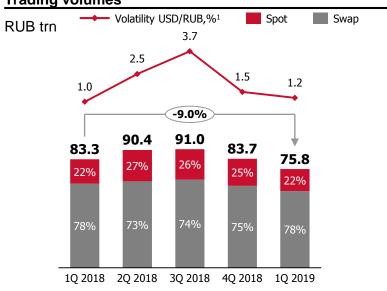
- F&C income grew 13.4% YoY, average assets on deposit increased by 10.3% YoY.
- The growth in assets on deposit was universal across all asset classes: equities were up 8.4% YoY, federal government bonds up 10.3% YoY, corporate and regional bonds up 5.4% YoY.
- Volumes of repo with CMS through NSD grew 4.7x YoY (although declined 7.2% QoQ), triggering growth of income from collateral management and clearing services compared to 1Q 2018.





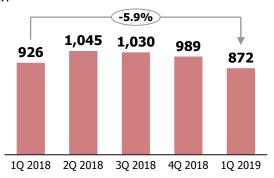
### **FX Market**

**Trading volumes** 



#### Fee & commission income

**RUB** mln

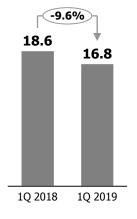


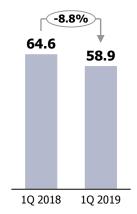
#### Spot trading volumes

RUB trn

#### Swap trading volumes

RUB trn





- F&C income was down 5.9% YoY on the back of lower trading volumes (-9.0% YoY).
- Spot trading volumes declined 9.6% YoY; swap trading volumes were down 8.8% YoY.
- The UCP-linked fee rate increase for swaps supported the average fee, but this effect was largely offset by the increasing concentration of trading volumes with larger market participants.



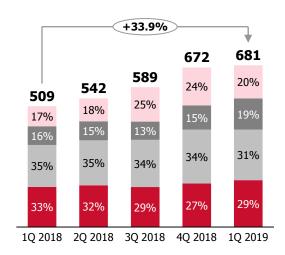


### IT Services, Listing and Other Fee Income

#### IT Services, Listing and Other Fee Income<sup>1</sup>

#### RUB mln

- Other fee and commission income
- Listing and other fees related to Securities Market
- Information services
- Sale of software and technical services



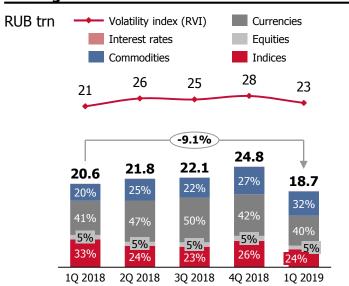
- Listing and other fees related to the Securities Market increased 65.9% YoY due to the scheduled tariff update and a higher number of issues.
- Sales of information services increased 20.6% YoY on the back of RUB weakening versus USD.
- Sales of software and technical services grew 16.8% YoY on the back of RUB weakening versus USD and tariff unification.
- Other fee and commission income was up 65.8% YoY. This line includes contribution from the Commodities Market.



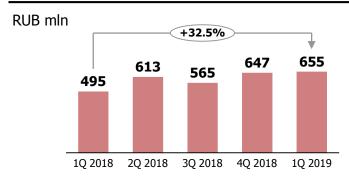


### **Derivatives Market**

#### **Trading volumes**

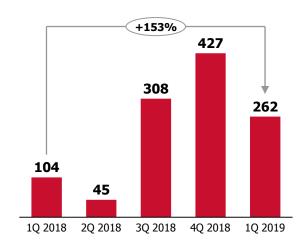


#### Fee & commission income



#### **Standardized OTC derivatives – NCC-cleared volumes**

RUB bln



- F&C income was up 32.5% YoY, while trading volumes declined 9.1% YoY.
- The discrepancy between F&C income and volumes was due to (1) a higher share of commodity derivatives in total trading volumes, (2) growing contribution from clearing of standardized OTC derivatives, where volumes were up 2.5x YoY, (3) positive effect of UCP-linked fee rate increase and (4) base effect of negative IFRS accruals affecting 1Q'18.



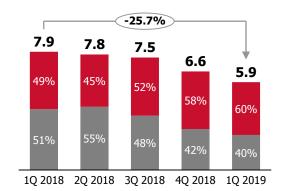


### **Fixed Income Market**

#### Trading volumes1

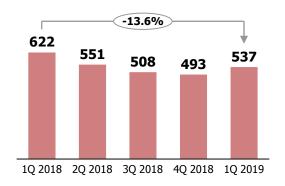
RUB trn Government and CBR bonds (OFZ, OBR)

Corporate, municipal and other bonds

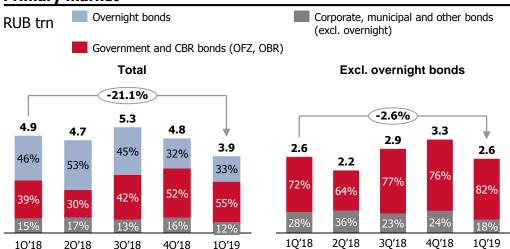


#### Fee & commission income

RUB mln



#### **Primary market**



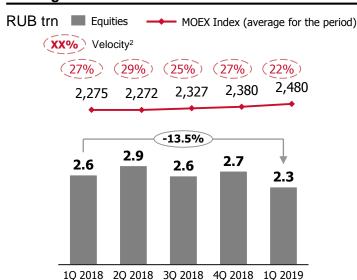
- Fee income was down 13.6% YoY; trading volumes (excl. overnight bonds) declined 18.9% YoY.
- Primary placement volumes (excl. overnight bonds) contracted 2.6% YoY due to a decline in placements of corporate, municipal and other bonds.
- In 1Q 2019, the share of federal government bonds (OFZ) in total primary placements of OFZ and short-term Bank of Russia bonds (OBR) rebounded QoQ, approaching the level of 1Q 2018.
- As a result, the effective fee from the primary segment of OFZ, OBR increased QoQ. This supported the blended fee in the Fixed Income Market.





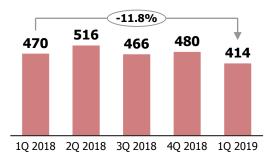
### **Equities Market**

#### Trading volumes<sup>1</sup>



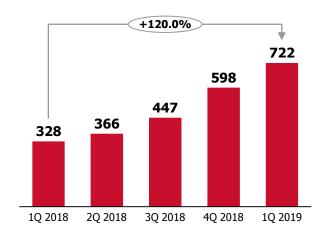
#### Fee & commission income

#### **RUB** mln



#### **Increasing popularity of Individual Investment Accounts**

Individual Investment Accounts, thousands, end-of-period



- Equity trading volumes declined 13.5% YoY on the back of lower volatility.
- Fee income for the quarter was down 11.8% YoY.
- Lower velocity offset higher price levels as MOEX Russia Index reached a new all-time high.
- The average value of MOEX Russia Index increased 9.0% YoY
- MOEX's market share vs LSE in trading of dual-listed stocks was 65% (1Q 2018: 60%).

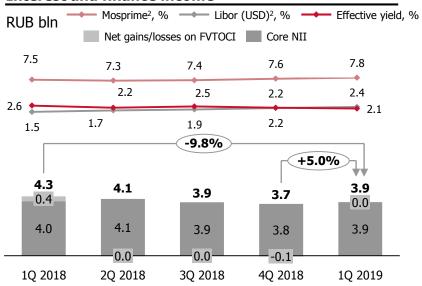


Volumes of both primary and secondary markets

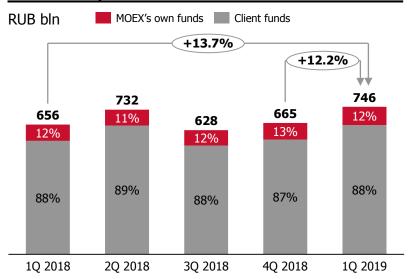
Velocity is calculated as annualized trading volumes for the period divided by the average market capitalization

# Interest and finance income in 1Q'19

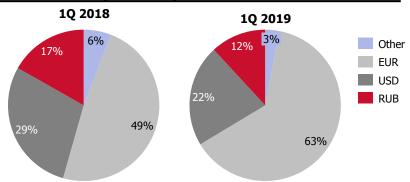
#### Interest and finance income<sup>1</sup>



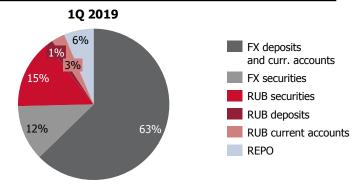
#### **Investment portfolio sources**<sup>3</sup>



#### Client funds by currency



#### Investment portfolio by type of asset





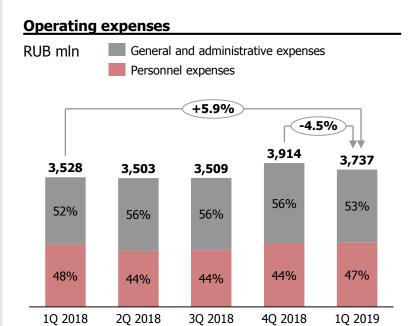
Source: NFA, Bloomberg, Moscow Exchange operational information and Consolidated Financial Statements

<sup>1</sup> Interest and other finance income, Interest expense, Net gain on financial assets available-for-sale, Net gain on financial assets at fair value through other comprehensive income and Foreign exchange gains less losses

Average daily rate for the period

Based on average daily investment portfolio sources for the period according to management accounts

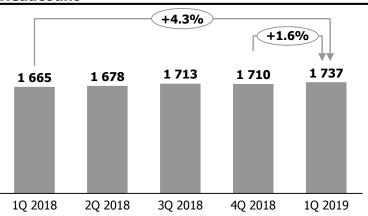
# Operating expenses (excl. provisions) in 1Q'19



#### **Major expense items**

RUB mln	1Q 2018	1Q 2019	Change YoY
Personnel expenses	1,707	1,756	2.9%
D&A and IT maintenance	1,115	1,205	8.1%
Remaining administrative expenses <sup>1</sup>	706	776	9.9%
incl. Professional Services	101	156	53.8%
Total OPEX	3,528	3,737	5.9%
Cost / Income Ratio	35.7%	36.3%	0.6 p.p.

#### Headcount



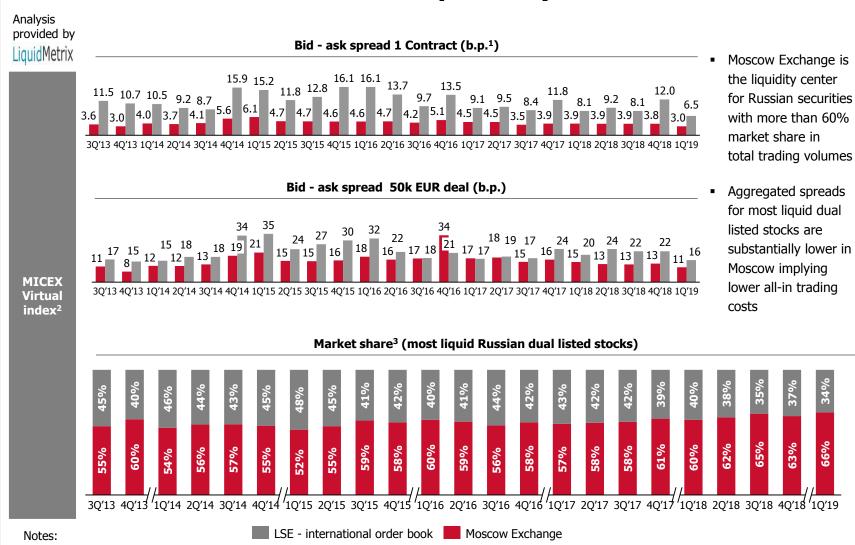
- OPEX added 5.9% YoY in 1Q'19, below the FY2019 guidance of 9% - 12% YoY.
- Personnel expenses increased 2.9% YoY due to a bonus provision reversal of RUB 112 mln in 1Q 2019.
- Headcount grew 4.3% YoY in connection with the undertaking of the Marketplace project.
- D&A and IT maintenance expanded 8.1% YoY, primarily due to a 20.7% increase in equipment maintenance.
- Remaining administrative expenses were driven by a 53.8% YoY surge of Professional Services – the line that includes logistical expenses for soft commodities.



# Appendix



### Dual listed stocks virtual index spread dynamics



Spreads measure the bid to offer spread of the best visible orders in the book, the result is based on measurements of the order books every 30 seconds

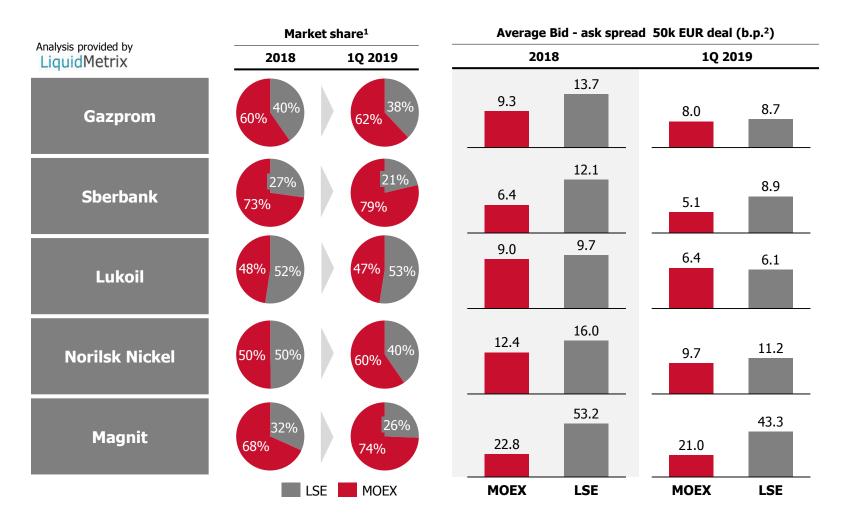


Data as of 06 May 2019

- 1 The value of the spread is quoted in basis points (0.01%)
- 2 MICEX Virtual Index index calculated based on prices and EOB data of the most liquid Russian dual listed stocks
- 3 Data since December 2015 include trading auctions on MOEX. Data for March-April 2018 are based on Bloomberg data for LSE, data for other periods were provided by Liquidmetrix

Source: LiquidMetrix

# Blue Chips bid - ask spread dynamics for 50k EUR deal (1)



Bid-ask spreads for majority of the Russian "Blue Chips" are substantially lower on Moscow Exchange than on other trading venues

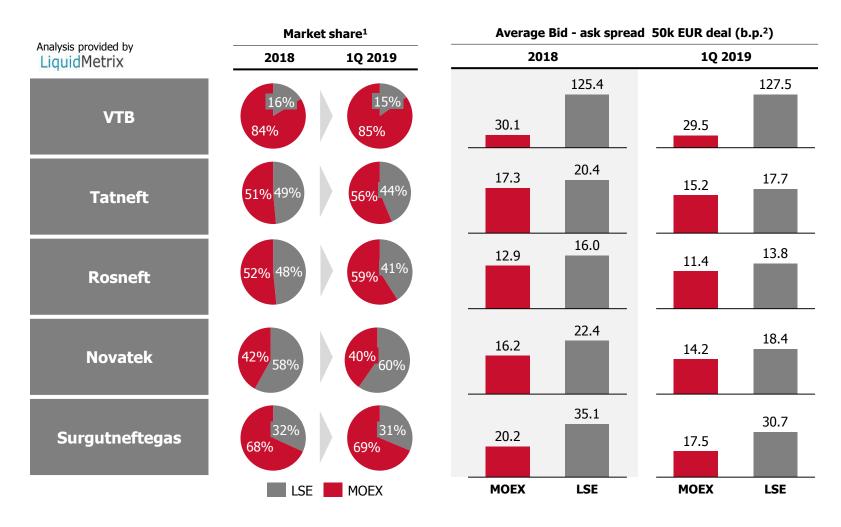


Data as of 11 April 2019

<sup>1</sup> Data since December 2015 include trading auctions on MOEX

<sup>2</sup> The value of the spread is quoted in basis points (0.01%) Source: LiquidMetrix

# **Blue Chips** bid - ask spread dynamics for 50k EUR deal (2)



Bid-ask spreads for majority of the Russian "Blue Chips" are substantially lower on Moscow Exchange than on other trading venues



Data as of 11 April 2019

<sup>1</sup> Data since December 2015 include trading auctions on MOEX

<sup>2</sup> The value of the spread is quoted in basis points (0.01%) Source: LiquidMetrix

### DR holders pay substantial **EXTRA FEES** to depository banks

#### Fees to be paid to depositary bank for some of DR programs of Russian companies

rees to be paid to depositary bank for some of bit programs of Russian companies					
DR program	Depositary bank	Depository Service Fee <sup>1</sup> (DSF), USD per DR	Dividend Fee <sup>2</sup> , USD per DR	DSF + Dividend Fee as % of dividend amount <sup>3</sup>	DRs cancellatio ns fee, USD per DR
Rossiyskiye Seti	BNY Mellon	0.02	0.002	109%	0.05
RusHydro	BNY Mellon	0.02	0.005	60%	0.05
FSK YeES	BNY Mellon	0.03	0.014	38%	0.05
VTB Bank	BNY Mellon	0.03	0.005	32%	0.05
SurgutNeftegaz	BNY Mellon	0.02	0.012	32%	0.05
Phosagro	Citi	0.02	-	16%	0.05
TMK	BNY Mellon	-	0.017	12%	0.05
Gazprom	BNY Mellon	-	0.020	8%	0.05
Rostelecom	JP Morgan	0.01	0.030	7%	0.05
Phosagro	JP Morgan	0.01	-	6%	0.05
Sberbank	JP Morgan	0.01	0.020	4%	0.05
Tatneft'	BNY Mellon	0.02	0.020	3%	0.05
Norilsk Nickel	BNY Mellon	0.01	0.020	3%	0.05
NLMK	Deutsche Bank	0.02	-	2%	0.05
Magnit	JP Morgan	0.01	-	2%	0.05
Novatek	BNY Mellon	-	0.020	2%	0.05
Lukoil	City	-	0.020	1%	0.05
Severstal	Deutsche Bank	-	-	0%	0.05
Lenta	Deutsche Bank	0.03	-	0%	0.05
Megafon	BNY Mellon	-	-	0%	0.05
Average		0.012	0.010	17%	0.05

Gross DSF and dividend fees calculated for Top-3 international funds holding DRs of Russian companies<sup>4</sup>

Fund A	3,544,064 USD
Fund B	539,651 USD
Fund C	1,866,634 USD

# Cost of cancellation of all DRs in portfolios to local shares for Top-3 funds

Fund A	8,442,396 USD
Fund B	997,428 USD
Fund C	4,075,032 USD

- A depository service fee and a dividend fee are to be paid by a DR holder to the depositary bank while there are no such fees for holders of local shares
- Majority of DRs cancellations are also charged 0.05 USD per DR



Service fees are charged annually, on an arbitrary date. Calculated based on number of DRs in a client's account on the record date

<sup>2</sup> Dividend fees are charged when dividends are paid

<sup>3</sup> As % of dividend amount after tax

<sup>4</sup> Calculations based on Thomson Reuters data as of June 2018 Source: BNY Mellon, Deutsche Bank, JP Morgan, Citi, Thomson Reuters

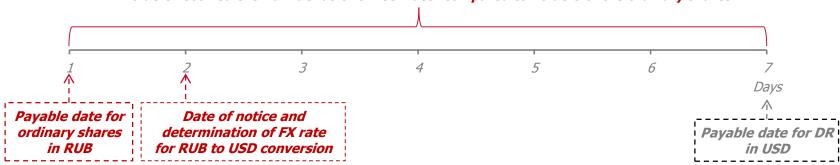
### **Dividend payments for DR holders**

#### **FX** rate determination for dividends

- FX rates for conversion of dividends are determined in a non-transparent manner
- According to information from notices for DR holders<sup>3</sup>:
  - Custodian DR issuer has no obligation to obtain the "best price" for any FX Trade
  - The conversion rate reflects a foreign currency transaction ("FX Trade") executed by the Custodian - DR issuer as principal counterparty and not as agent, fiduciary or broker

Issuer	Record	Local Shares		DR		
	date	Payable date	FX rate <sup>1</sup>	Payable date	FX rate <sup>2</sup>	Diff.
Mosenergo	18-Jun-18	9-Jul-18	62.0	16-Jul-18	63.0	1.5%
ММК	25-Jun-18	9-Jul-18	62.0	16-Jul-18	62.9	1.4%
Sistema	19-Jul-18	7-Jul-18	62.8	14-Jul-18	63.6	1.3%
Cherkizovo Group	3-Apr-18	17-Apr-18	61.0	24-Apr-18	61.6	1.0%
VTB Bank	20-Jun-18	20-Jun-18	63.1	27-Jun-18	63.7	1.0%
Inter RAO YEES	1-Jun-18	18-Jun-18	63.6	25-Jun-18	64.1	0.7%
RusHydro	7-Jul-18	24-Jul-18	63.0	31-Jul-18	63.4	0.7%

#### DR holders received their dividends one week later compared to holders of the ordinary shares





Source: Moscow Exchange

Average weighted USD/RUB FX rate at Moscow Exchange

FX rate for dividends conversion

Publicly available information on the Custodian - DR issuer web site

### Consolidated Statement of Profit or Loss

RUB min	2018	2017	% chg.
Fee and commission income	23,647.1	21,207.6	12%
Interest and finance income <sup>1</sup>	16,061.0	17,285.3	-7%
Other operating income	193.3	46.0	320%
Operating Income	39,901.4	38,538.9	4%
General and administrative expenses	-7,941.4	-7,278.9	9%
Personnel expenses	-6,512.3	-6,152.9	6%
Operating Expense (before Other operating expenses)	-14,453.7	-13,431.8	8%
Operating Profit Before Tax (before Other operating expenses)	25,447.7	25,107.1	1%
Other operating expenses	-1,075.2	-	-
Income tax expense	-4,652.2	-4,851.9	-4%
Net Profit	19,720.3	20,255.2	-3%
Earnings per share			
Basic earnings per share, rubles	8.76	9.02	-3%
Diluted earnings per share, rubles	8.74	8.98	-3%



### Consolidated Statement of Financial Position

RUB mln	31 December 2018	31 December 2017	% chg.
Assets:			
Cash and cash equivalents	416,391.2	273,248.6	52%
Central counterparty financial assets	3,312,020.2	2,430,083.8	36%
Financial assets <sup>1</sup>	310,481.1	279,152.7	11%
Property and equipment and intangible assets	23,578.2	24,944.1	-5%
Goodwill	15,971.4	15,971.4	0%
Other assets <sup>2</sup>	4,142.4	4,369.1	-5%
Total Assets	4,082,584.5	3,027,769.7	35%

RUB mln	31 December 2018	31 December 2017	% chg.
Liabilities:			
Balances of market participants	606,479.8	466,860.2	30%
Overnight bank loans	5,003.1	-	-
Derivative financial liabilities	104.2	6.3	1554%
Central counterparty financial liabilities	3,312,020.2	2,430,083.8	36%
Distributions payable to holders of securities	24,676.0	2,507.8	884%
Other liabilities <sup>3</sup>	8,696.6	7,032.8	24%
Total Liabilities	3,956,979.9	2,906,490.9	36%
Total Equity	125,604.6	121,278.8	4%
Total Liabilities and Equity	4,082,584.5	3,027,769.7	35%



Source: Moscow Exchange, Consolidated Financial Statements

<sup>1</sup> Financial assets at fair value though profit or loss, Due from financial institutions, Investments available-for-sale, Financial assets at fair value through other comprehensive income

<sup>2</sup> Current tax prepayments, Deferred tax asset, Other assets

Margin account, Deferred tax liability, Current tax payables, Other liabilities excluding Derivative financial liabilities

### **Disclaimer**

#### NOT FOR RELEASE OR DISTRIBUTION OR PUBLICATION IN WHOLE OR IN PART IN OR INTO THE UNITED STATES, AUSTRALIA, CANADA OR JAPAN.

- •This presentation has been prepared and issued by Public Joint Stock Company "Moscow Exchange MICEX-RTS" (the "Company"). Unless otherwise stated, the Company is the source for all data and assumptions contained in this document. Such data and assumptions are provided as at the date of this document and is subject to change without notice. Certain industry, market and competitive position data contained in this document come from official or third party sources believed to be reliable but the Company does not guarantee its accuracy or completeness. The Company does not intend to have any duty or obligation to update or to keep current any information contained in this presentation.
- •Neither the presentation nor any copy of it may be taken or transmitted into the United States of America, its territories or possessions, or distributed, directly or indirectly, in the United States of America, its territories or possessions as defined in Regulation S under the US Securities Act 1933, as amended (the "Securities Act), except to "qualified institutional buyers" as defined in Rule 144A under the Securities Act. Any failure to comply with this restriction may constitute a violation of United States securities laws. The presentation is not an offer or sale of securities in the United States. Moscow Exchange Group has not registered and does not intend to register any securities in the United States or to conduct a public offering of any securities in the United States.
- •This presentation does not constitute an advertisement or a public offer of securities in any jurisdiction. It is not intended to be publicly distributed in any jurisdiction. This document is only being made available to interested parties on the basis that: (A) if they are UK persons, they are persons falling within Articles 19 or 49 of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005; or (B) they are outside the United Kingdom and are eligible under local law to receive this document. Recipients of this document in jurisdictions outside the UK should inform themselves about and observe any applicable legal requirements.

This presentation is not a prospectus for purposes of Directive 2003/71/EC (and amendments thereto, including Directive 2010/73/EU, to the extent implemented in any relevant Member State and any relevant implementing measure in the relevant Member State) (the "Prospectus Directive"). In any EEA Member State that has implemented the Prospectus Directive, this presentation is only addressed to and is only directed at qualified investors in that Member State within the meaning of the Prospectus Directive.

This presentation is not directed to, or intended for distribution to or use by, any person or entity that is a citizen or resident or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to law or regulation or which would require any registration or licensing within such jurisdiction.

- •This document does not constitute or form part of, and should not be construed as, an offer or invitation for the sale or subscription of, or a solicitation of any offer to buy or subscribe for, any securities, nor shall it or any part of it or the fact of its distribution form the basis of, or be relied on in connection with, any offer, contract, commitment or investment decision, nor does it constitute a recommendation regarding the securities of the Company.
- •The information in this document has not been independently verified. No representation or warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy or completeness of the information, assumptions or opinions contained herein. None of the Company, or any of its subsidiaries or affiliates or any of such person's directors, officers or employees, advisers or other representatives, accepts any liability whatsoever (whether in negligence or otherwise) arising, directly or indirectly, from the use of this document or otherwise arising in connection therewith.
- •This presentation includes forward-looking statements. All statements other than statements of historical fact included in this presentation, including, without limitation, those regarding MOEX financial position, business strategy, management plans and objectives for future operations are forward-looking statements. These forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause our actual results, performance, achievements or industry results to be materially different from those expressed or implied by these forward-looking statements. These forward-looking statements are based on numerous assumptions regarding our present and future business strategies and the environment in which we expect to operate in the future. Important factors that could cause our actual results, performance, achievements or industry results to differ materially from those in the forward-looking statements include, among other factors:
- -perception of market services offered by the Company and its subsidiaries;
- -volatility (a) of the Russian economy and the securities market and (b) sectors with a high level of competition that the Company and its subsidiaries operate;
- -changes in (a) domestic and international legislation and tax regulation and (b) state policies related to financial markets and securities markets;
- -competition increase from new players on the Russian market;
- -the ability to keep pace with rapid changes in science and technology environment, including the ability to use advanced features that are popular with the Company's and its subsidiaries' customers;
- -the ability to maintain continuity of the process of introduction of new competitive products and services, while keeping the competitiveness;
- -the ability to attract new customers on the domestic market and in foreign jurisdictions;
- -the ability to increase the offer of products in foreign jurisdictions.
- •Forward-looking statements speak only as of the date of this presentation and we expressly disclaim any obligation or undertaking to release any update of, or revisions to, any forward-looking statements in this presentation as a result of any change in our expectations or any change in events, conditions or circumstances on which these forward-looking statements are based. Past performance should not be taken as an indication or quarantee of future results, and no representation or warranty, express or implied, is made regarding such future performance.

