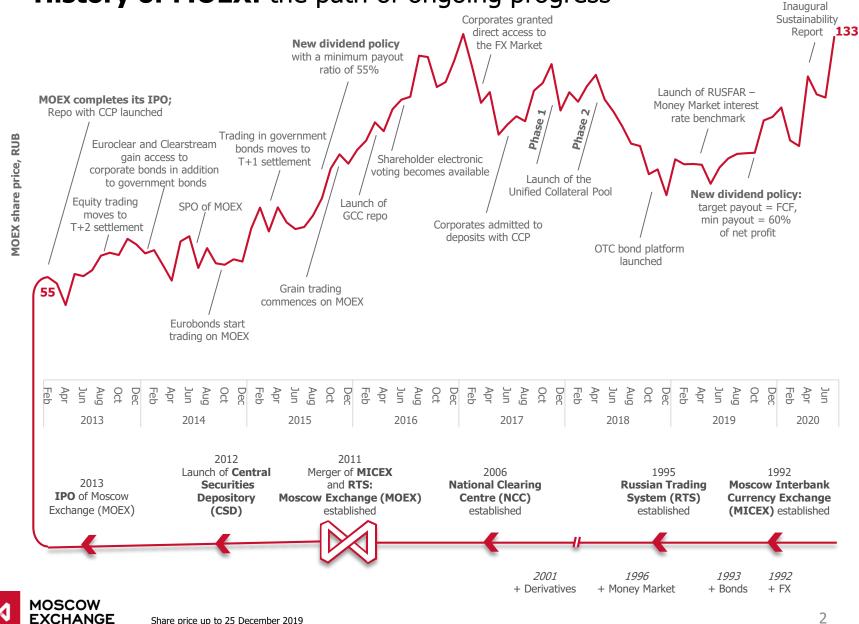


MOSCOW EXCHANGE

August 2020

# Investor presentation

### **History of MOEX:** the path of ongoing progress



### **Investment and corporate highlights**

### **Financial Resilience**

- Counter-cyclical business model coupled with robust cost control
- Secular growth of fees and commissions (F&C) across 7 complimentary F&C business lines
- Business-driven margin and collateral requirements generate sustainable net interest income (NII)
- Operating income F&C/NII split of 60/40 evolving towards F&C
- One of the highest EBITDA margins among global peers
- Attractive dividend policy: min. payout of 60%; target payout of 100% FCFE; track record of distributing 55-89% of 2014-2019 profits

#### **Strategic Stance**

- Low penetration of financial services indicates secular growth potential
- The world's most diversified exchange with trading in 5 asset classes vs ~3 offered by "traditional" exchanges
- **Complete vertical integration** of a trading engine with a clearing house and a central securities depository makes up **a unique platform**
- **Cornerstone** of the Russian financial system: MOEX brings together the tiers of the banking system by managing ~3/4 of its total liquidity flow
- The world's **only exchange** focused on Russian financial assets in the market is open for competition (ex. the CSD). OTC is the main competitor
- B2B business model: investors trade via locally licensed brokers and banks. Foreign investors have SMA and ICM services at their disposal

### **Corporate Governance**

- A 28-year history of successful and continuous implementation of infrastructural and regulatory reforms
- No single controlling shareholder: free float of 63% with substantial international participation; the largest shareholder owns <12%
- Most Supervisory Board members are independent directors (8 out of 12)
- Established track record for efficient capital allocation

### **Operational Excellence**

- All-electronic since 1997
- Vast in-house IT expertise: ~1/3 of staff are IT developers, supporting a CAPEX-light business model
- Single-tier clearing system requires all participants to provide eligible collateral in cash or securities to trade any asset class
- **Pre-trade risk checks** forestall any "fat fingers"/"flash crash" problems
- Low-cost product scalability: a new order book launch requires the equivalent of circa USD 10 thousand





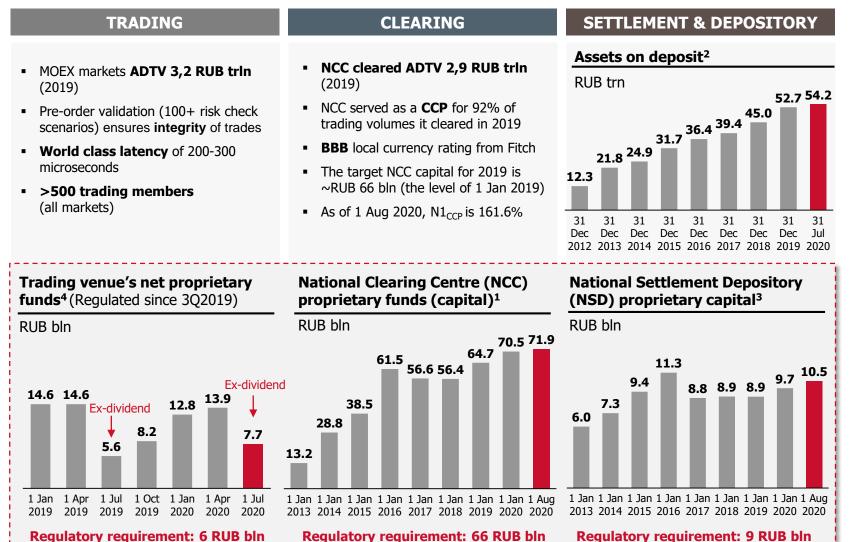
### Business overview

- **2** Corporate governance and dividends
- **3** Market position and competitive strategy
- 4 Financial track record
- **5** 2Q 2020 update



### Robust and trusted infrastructure

Trading platform, NCC as the Central Counterparty (CCP) and NSD as the Central Securities Depository (CSD)



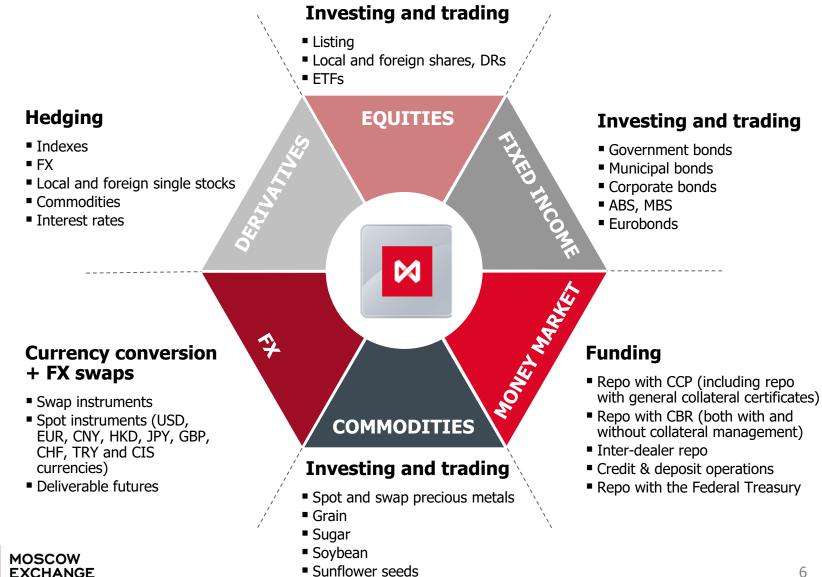
#### Source: Moscow Exchange

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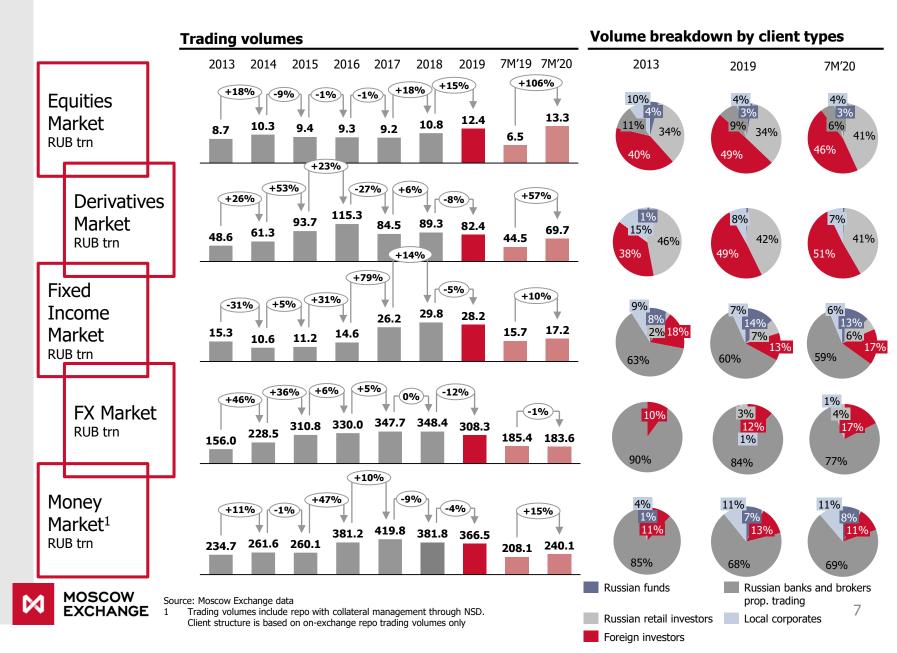
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- Figures for 1 Jan 20XX are from the audited financial reports prepared in accordance with RAS. The latest figure is as reported by the CBR on a monthly basis. Assets on deposit based on Company's operational data
- 3 Figures in accordance with Russian Accounting Standards as reported to and disclosed by the CBR on a monthly basis
- 4 Numerator of the regulatory ratio (100% requirement)

### Highly diversified product offering



### Diversified client base across different markets



1	Business overview
$\bowtie$	Corporate governance and dividends
3	Market position and competitive strategy
4	Financial track record
5	2Q 2020 update



### Best-in-class corporate governance standards

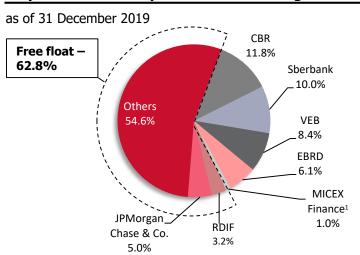
- ✓ Out of 12 members of the 2020-2021 Supervisory Board, 8 are independent (67% vs a minimum threshold of 20%<sup>1</sup>)
- ✓ Three of the five Supervisory Board committees are chaired by independent directors
- ✓ MOEX was a pioneer to adopt the new criteria of Director Independence aligned with the new Corporate Governance Code

	Supervisory Board members	Strategy Planning	Audit	Nomination and Remuneration	Technical Policy <sup>2</sup>	Risk Management
Q.	Andrey Golikov - Deputy Chairman Deputy Chairman of the Supervisory Board at Moscow Exchange	$\checkmark$				Chair
<b>F</b>	Valery Goreglyad Chief Auditor at the Bank of Russia					$\checkmark$
	<b>Bella Zlatkis</b> Deputy Chairman of the Executive Board at Sberbank of Russia					
Ŕ	Vadim Kulik Deputy President – Chair of the Executive Board at VTB Bank				Chair	$\checkmark$
	Ramon Adarraga Independent consultant	$\checkmark$	$\checkmark$			
Ŗ	Paul Bodart Professor at Solvay Business School	Chair	$\checkmark$			
P	Dmitry Eremeev President at FIX	$\checkmark$			$\checkmark$	
	Maria Gordon Member of the Supervisory Board at Alrosa		Chair	$\checkmark$		
Ð	Oskar Hartmann Director General at LLC Polyanka	$\checkmark$			$\checkmark$	
	Alexander Izosimov Director General at DRCAdvisors AB		$\checkmark$	Chair		
R	Maxim Krasnykh Global COO at Gett	$\checkmark$		$\checkmark$	$\checkmark$	
	<b>Oleg Viyugin - Chairman</b> Professor at Higher School of Economics	$\checkmark$		$\checkmark$		



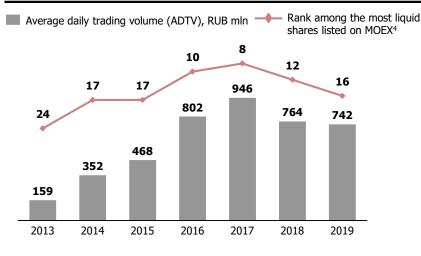
- \* Independent directors
- <sup>a</sup> independent directors
- 1 The threshold is for stocks listed in the First level of the Quotation list as per the Listing Rules of Moscow Exchange
- 2 The Technical Policy committee includes key industry IT professionals

### Dispersed ownership with one of the highest free-floats in Russia

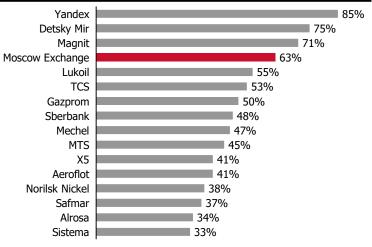


#### Dispersed ownership with no controlling shareholder...

#### Growing liquidity of MOEX shares<sup>3</sup>



#### ...and one of the highest free-floats in Russia<sup>2</sup>



#### Transparency and international recognition

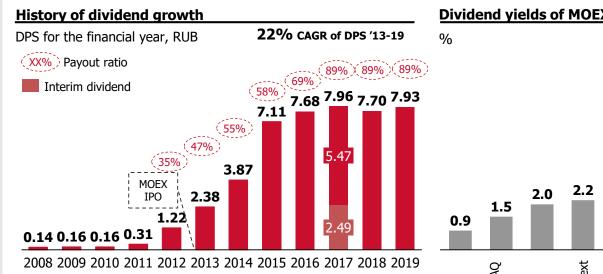
- International index providers MSCI and MVIS include MOEX shares in their indices
- Voluntary disclosures and regular updates of investor materials, including monthly trading results
- Annual **MOEX Forums** in Moscow, New York, London and Shanghai have become well-known venues to maintain dialogue with international market participants

#### Robust investor relations program:

- ✓ 300+ investor meetings per annum in 2016-2019
- ✓ IR activities in Russia, the UK, Europe, Asia and the US to maintain dialogue with overseas investors
- ✓ IR awards in Russia in 2014-2017

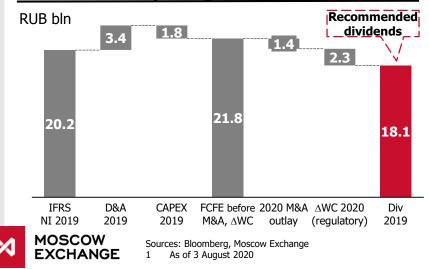


- 100% owned subsidiary of the Moscow Exchange
- 2 Free-float ranking of locally registered Russian companies included in the MOEX Index (as of 15.05.2020); Company data
- Trading volumes in the main trading mode (T0, T+2)
   The ranking includes ordinary and preferred shares

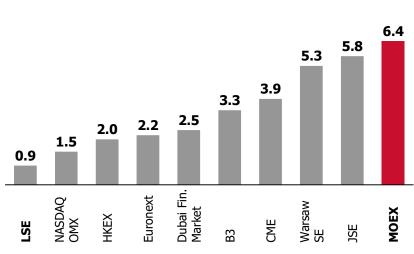


### The established dividend story continues

#### 2020 Dividend: explaining the new formula



#### Dividend yields of MOEX and exchange peers, 2020E<sup>1</sup>



#### Comments

- MOEX has been paying substantial dividends since the onset of its public history
- Dividend policy approved in October 2019 sets 60% of net profit as the minimum payout and the target payout of 100% FCFE
- In 2019 MOEX paid a DPS of RUB 7.70 for 2018, which amounts to 89% of the consolidated IFRS net profit for the year
- In 2020 a DPS of RUB 7.93 for 2019, which amounts to 89% of the consolidated IFRS net profit for the year, was approved by the AGM

### Strengthening the team with hires, rotations and incentives

New hires and internal rotations in the management team of the Group in 1H2020

MOEX Andrey Burilov MOEX MD of IT Executive Board member	MOEX Igor Alutin MOEX MD of Digital Technologies	MOEX Irina Grekova MOEX Head of Compliance	MOEX Evgeny Zhdanov MOEX Head of Internal Audit
To lead the next phase of IT strategy implementation	To oversee and coordinate all digital platforms	To establish best-in-class compliance practices	To monitor and develop business processes
NCC Eddie Astanin NCC CEO	MOEX Alexey Khavin MOEX MD of Global Markets Executive Board member	NSD Maria Krasnova NSD Acting CEO	NCC Rinat Kirdan NCC MD of Risk
To upgrade operations and	To focus on Group treasury	To ensure continuity of	To bring top expertise in

### New Long Term Incentive Program (LTIP) launched in mid-2020

Naturally aligns long-term interests of shareholders and the management team

Based on existing shares, not options => predictable for both beneficiaries and investors, has no embedded leverage

The value of incentive is determined by: (1) financial performance, (2) share price performance, (3) accrued dividends

The program term is 5 years, in line with the strategy; vesting in years 3, 4, 5 in three equal tranches

Every tranche is dependent on achieving KPIs, which are linked to F&C income growth and relevant regulation

70 key employees might earn up to 18 mln shares, which make up 0.8% of MOEX's Market Cap

MICEX-Finance holds 22 mln treasury shares => no new issuance, no dilution required

1	Business overview
2	Corporate governance and dividends
$\bowtie$	Market position and competitive strategy
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### **MOEX product offering vs other exchanges**

			A	sset classes			Tra	de and po	ost-trade serv	
Exchange	Country	Equity	Bonds	Derivatives	FX	Commo dities	Trading	Clearing	Depository	Market Data
CME	USA	×	×	$\checkmark$	×	×	$\checkmark$	$\checkmark$	×	$\checkmark$
HKEx	Hong Kong	$\checkmark$	$\checkmark$	$\checkmark$	×	×	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
Deutsche Boerse	Germany	$\checkmark$	$\checkmark$	$\checkmark$	×	×	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
ICE - NYSE	USA	$\checkmark$	$\checkmark$	$\checkmark$	×	×	$\checkmark$	$\checkmark$	×	$\checkmark$
В3	Brazil	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
LSE	UK	$\checkmark$	$\checkmark$	$\checkmark$	×	×	$\checkmark$	$\checkmark$	×	$\checkmark$
ASX	Australia	$\checkmark$	$\checkmark$	$\checkmark$	×	×	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
SGX	Singapore	$\checkmark$	$\checkmark$	$\checkmark$	×	×	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
Japan Exchange	Japan	$\checkmark$	$\checkmark$	$\checkmark$	×	×	$\checkmark$	$\checkmark$	×	$\checkmark$
NASDAQ OMX	USA	$\checkmark$	$\checkmark$	$\checkmark$	×	×	$\checkmark$	$\checkmark$	×	$\checkmark$
MOEX	Russia	$\checkmark$	$\checkmark$	$\checkmark$	√	√	$\checkmark$	$\checkmark$	√	$\checkmark$
CBOE	USA	×	×	$\checkmark$	×	×	$\checkmark$	×	×	$\checkmark$
BME	Spain	$\checkmark$	$\checkmark$	$\checkmark$	×	×	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
ТМХ	Canada	$\checkmark$	$\checkmark$	$\checkmark$	×	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
BMV	Mexico	$\checkmark$	$\checkmark$	$\checkmark$	×	×	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
Bursa Malaysia	Malaysia	$\checkmark$	$\checkmark$	$\checkmark$	×	×	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
JSE	South Africa	$\checkmark$	$\checkmark$	$\checkmark$	×	×	$\checkmark$	$\checkmark$	×	$\checkmark$
WSE	Poland	$\checkmark$	$\checkmark$	$\checkmark$	×	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$



### Leading positions in a global context in 6M2020

#### 2<sup>rd</sup> largest exchange in fixed income<sup>1</sup>

Rank	Exchange	Country	Trading vol. (USD bln)	Incl. REPOs	
1	BME	Spain	2,758	$\checkmark$	
2	Moscow Exchange	Russia	1,684	$\checkmark$	
3	Johannesburg SE	S. Africa	1,102	$\checkmark$	
4	Korea Exchange	Korea	870	×	
5	Shanghai SE	China	659	×	
6	Shenzhen SE	China	474	×	
7	Tel-Aviv SE	Israel	157	×	
8	LSE Group	UK	131	×	
9	Taipei Exchange	Taiwan	128	$\checkmark$	
10	Santiago SE	Chile	118	$\checkmark$	

#### Contracts traded Country Rank Exchange (mln) NSE India 3,733 1 India 2 B3 Brazil 2,831 3 CME Group USA 2,783 CBOE 4 USA 1,292 Nasdag - US 1,181 5 USA 6 **Moscow Exchange** 1,103 Russia 7 Korea Exchange Korea 1,077 8 Deutsche Boerse Germanv 1,055 Dalian Commodity 9 China 933 Exchange 10 Shanghai Fut. Exchange China 913

6<sup>th</sup> largest exchange in derivatives<sup>2</sup>

#### Among top 25 exchanges by equity trading volumes globally<sup>3</sup>

#### 14<sup>th</sup> largest publicly listed exchange by Mkt Cap<sup>4</sup>

Rank	Exchange	Country	Mkt Cap (USD bln)	Securities listed	Trading vol. (USD bln)	Rank	Exchange	Country	Mkt Cap (USD bln)
1	Nasdaq - US	USA	14,646	3,156	12,163	1	CME	USA	58.3
2	CBOE	USA	na	na	10,204	2	HKEx	Hong Kong	54.0
					-	3	ICE&NYSE	USA	50.1
3	Shenzhen SE	China	3,917	2,249	7,652	4	LSE Group	UK	36.4
4	Shanghai SE	China	5,265	1,644	4,942	5	Deutsche Boerse	Germany	34.5
5	Japan Exchange	Japan	5,664	3,714	3,113	6	B3	Brazil	20.8
		·		-		7	Nasdaq OMX	USA	19.6
6	Korea Exchange	Korea	1,409	2,283	1,850	8	Japan Exchange	Japan	12.4
7	HKEx	Hong Kong	4,890	2,487	1,369	9	ASX	Australia	11.4
8	LSE Group	UK	3,230	2,355	1,172	10	CBOE	USA	10.2
9	Euronext	EU	4,286	1,462	1,371	11	Euronext	EU	7.0
9	LUIUIIEXL	20	т,200	1,402	1,3/1	12	SGX	Singapore	6.4
						13	TMX Group	Canada	5.6
23	Moscow Exchange	Russia	637	215	170	14	Moscow Exchange	Russia	3.6

#### Sources: Moscow Exchange, WFE as of 09 July 2020, Bloomberg, LSE Group

1. Due to different methodologies applied, data on fixed income trading may not be directly comparable among exchanges. Data for 6M2020

Data for 6M2020
 Top equity trading ex

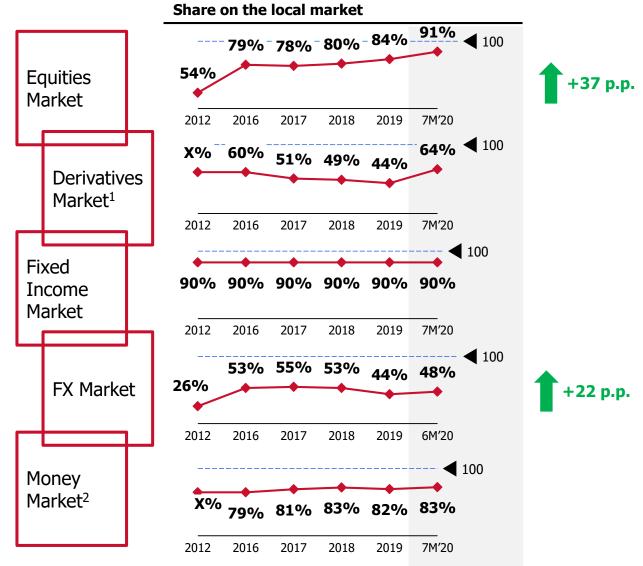
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Top equity trading exchanges are ranked by EOB trading volume. Data for 6M2020

4. Market capitalization of public exchanges based on Bloomberg data as of 30 June 2020

### High and increasing market share versus OTC trading





Source: Moscow Exchange data, Bank of Russia

1 Data before the launch of obligatory reporting to repository are unavailable

2 Repo trading volumes only. Data before the launch of obligatory reporting to repository are unavailable

# **Strategy 2024:** mission, areas of responsibility and areas of development





### **Key drivers of F&C Income growth through 2024**

S)	Macro	<ul> <li>GDP growth</li> <li>Inflation</li> <li>Foreign trade turnover</li> </ul>	+3-4%
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	Core Markets Penetration	<ul> <li>Primary market development (capital raising by companies, incl. SMEs)</li> <li>Development of Derivatives Market and Standardized OTC Derivatives</li> <li>Expansion of trading hours and the product line</li> <li>Market data</li> </ul>	+3-4%
	Financial Platform	<ul> <li>Registrar of financial transactions</li> <li>Transit 2.0</li> </ul>	
0))))	Balance Sheet Management	<ul><li>Corporate Marketplace</li><li>OTC services</li></ul>	+3-4% in aggregate
	Market Gateway	<ul><li>Financial products Marketplace</li><li>Investment Marketplace</li></ul>	
		$\sim$	10% per annum in total



Effect on

### **NTPro acquisition profile**

### What is the structure of the deal?

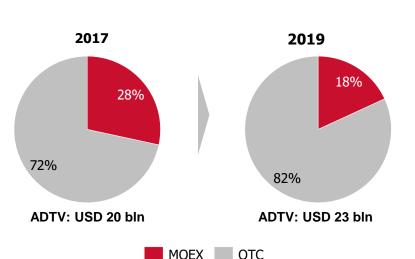
- Phased acquisition of up to 100% of BierbaumPro AG, a parent company owning 100% of NTProgress;
- NTProgress is BierbaumPro's main asset;
- NTProgress runs and develops the proprietary OTC FX trading platform called NTPro;
- MOEX acquired a 17% stake in July 2020. Further consolidation depends on NTPro's performance;
- The entire deal might take up to 3 years. The final price is also conditional.

#### **Deal rationale**

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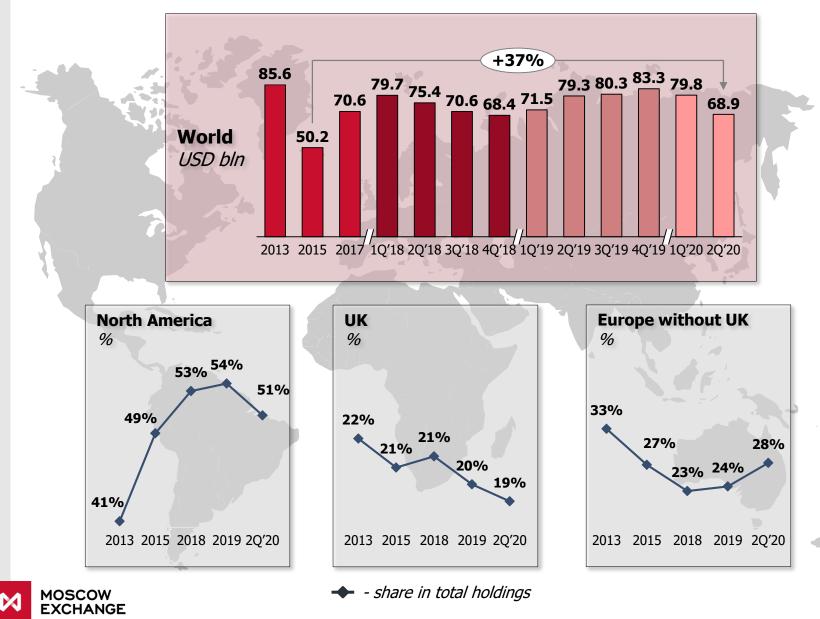
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- Since its launch in 2016, NTProgress has become one of the leading platforms on the Russian electronic OTC FX market
- NTProgress has a client base of more than 30 banks, presence in Moscow & London, capability to service global clients
- The platform offers solutions for liquidity aggregation, matching and algo execution across multiple FX instruments
- NTPro's SPOT-only ADTV in 2019 reached USD 4.5bln, exceeding MOEX's USD 4.1bln
- The deal fits MOEX Group Strategy 2024, addresses new trends and challenges on global and Russian FX market
- Global exchange peers such as Deutsche Boerse, BATS, Euronext, etc made similar acquisitions
- NTPro has potential synergies with MOEX in post-trade and risk management



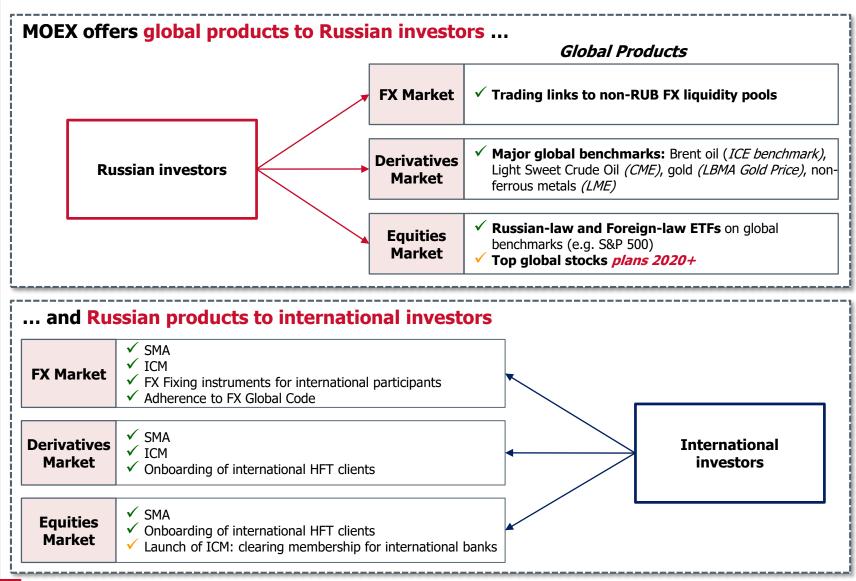
#### **Russian FX market SPOT volumes migrate to OTC**

### **Reported international funds' holdings of Russian equities**



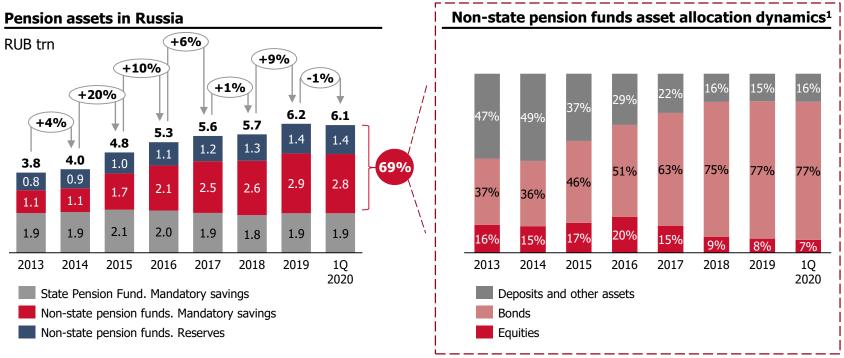
Source: ThomsonONE – as of period end, including DRs on Russian shares

## **Global products and international investors**





### Local institutional investors: the potential of **pension funds**

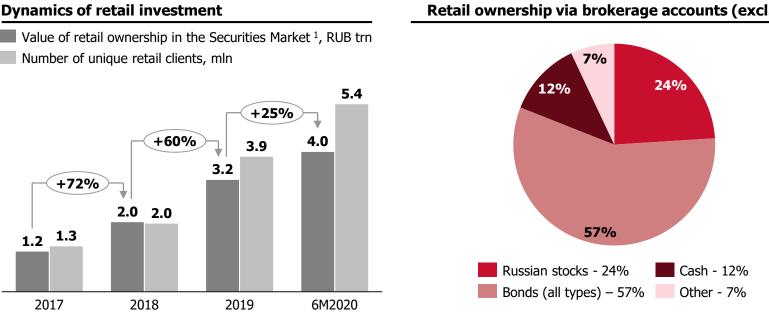


### Key highlights of the pension reform

- Bank of Russia became a regulator of the pension system in 2013
- Adopted changes in non-state pension fund regulation:
  - "One year non-loss" rule was abolished
  - Investment horizon of NPFs was extended to 5 years
  - $\geq$  Customers are now incentivized to stay with the fund for not less than 5 years
  - $\geq$  Guarantee fund mechanism (similar to the Deposit Insurance Agency in the banking system)
  - New allocations to NPFs remained under moratorium until 2019, which reduced growth potential and left room for organic growth only



### Local retail investors: ongoing growth



#### Retail ownership via brokerage accounts (excl. IIAs)

Source: NAUFOR surveys, Moscow Exchange data & calculations. Data as of period end

Source: NAUFOR FY2019 survey, Moscow Exchange calculations

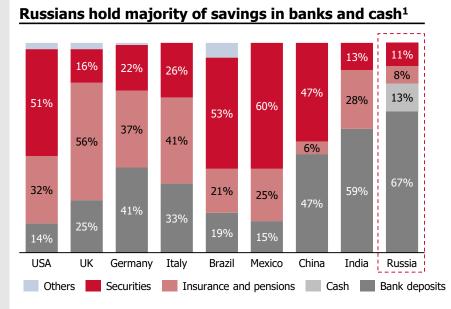
- Declining interest rates and cross-selling by banks via online channels (~70% of new clients) drive retail investments.
- The value of retail ownership in securities is equivalent to USD ~58 bln, or ~13% of retail deposits at banks as of 6M2020
- Retail holdings in equities are just ~2.3%<sup>2</sup> of the Russian equity market capitalisation ...
- ... but in 2019-2020 local retail inflows helped to absorb international investor outflows
- => Albeit small on the broader market scale, retail investors help to stabilize the market and make its structure healthier
- Additionally, we estimate that local institutions supported by retail money own 4-5x more Russian equities than direct retail
- Continuous conversion from deposits into brokerage and AM products will further increase the role of local players



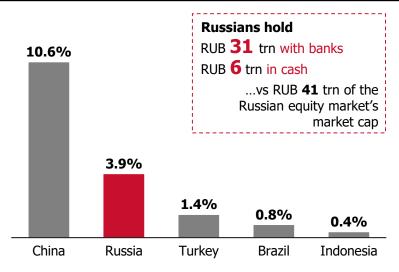
Including: (1) brokerage IIAs, (2) AM IIAs, (3) AM managed accounts and (4) brokerage accounts

2 Moscow Exchange estimates

### Retail money: aiming to grow the culture of investing

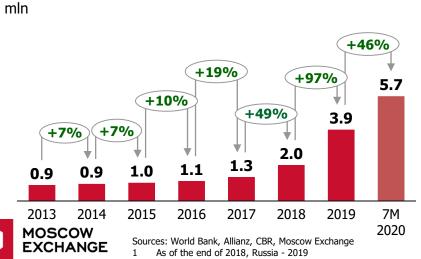


#### Unique retail clients as % of population<sup>2</sup>

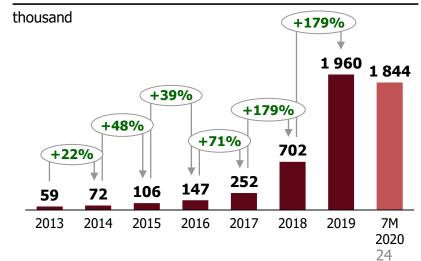


#### Number of unique retail clients

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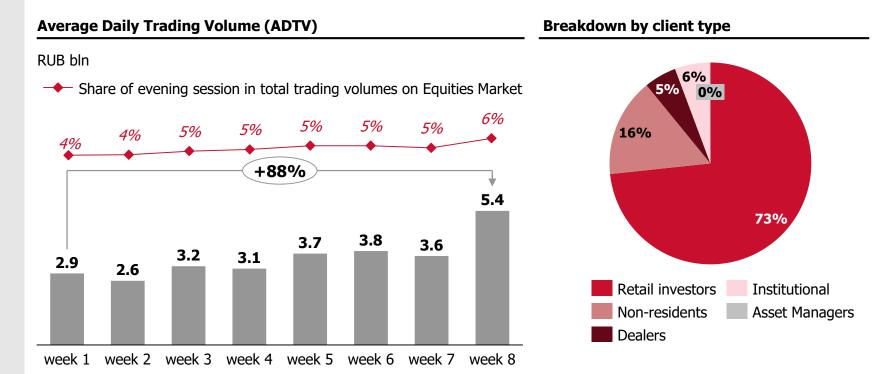


#### **New retail clients**



2 Russia – 7M2020, Turkey - 2018, Indonesia, Brazil – 2019, China – as of 2019 beginning

### The start of evening trading session on the Equities Market

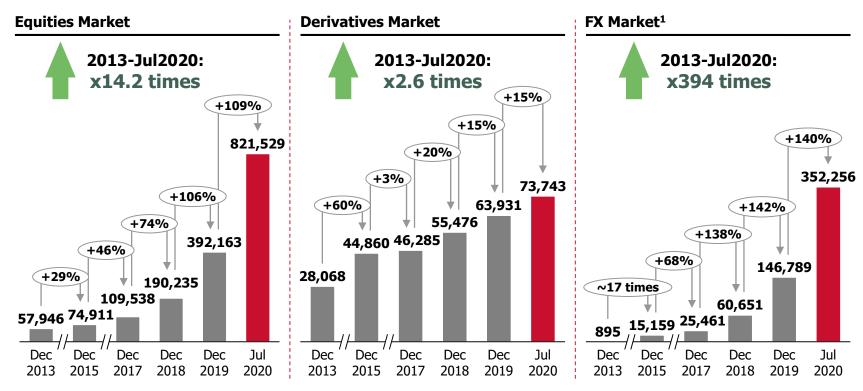


- On June 22, the **25 most liquid stocks** from the MOEX Russia Index were admitted to after-hours trading
- On August 3, all stocks from MOEX Russia Index were admitted to after-hours equity trading
- Foreign shares will be added to after-hours trading later in August 2020
- Russian-law and Foreign-law **ETFs** are to be added to after-hours trading later in 2020
- Record high share of retail investors has traded during the after-hours session, in line with the Exchange's expectations



## Retail clients: a growing segment of the Russian financial market

#### Number of active retail client accounts

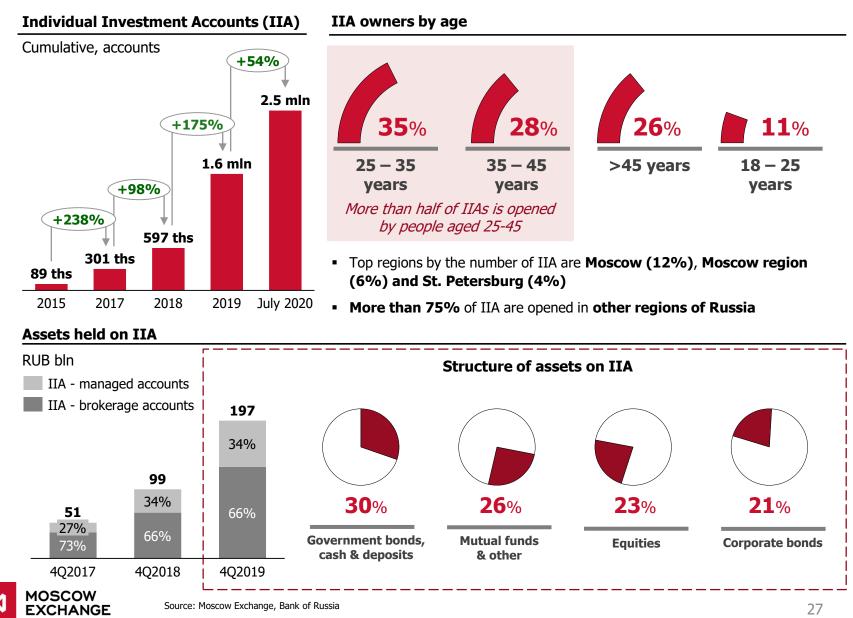


### Regulatory changes stimulating retail participation in financial market:

- Introduction of individual investment accounts for private investors since 2015
- Tax exemption on capital gains on securities held for 3+ years (up to RUB 9 mln for securities purchased after 1 Jan 2014)
- Tax breaks on coupon payment on corporate bonds (for bonds issued after 2017)
- Retail investors are allowed to **remotely open a brokerage account**. This simplifies the process for retail investors in Russia's far-flung regions



### Individual Investment Accounts (IIA) in detail



### **MOEX Marketplace: the blueprint**

### THE CONCEPT:

- Retail deposits (RUB 31 trn) is the single largest asset pool that might drive growth of on-exchange products
- It lacks a fast, convenient interface for retail deposit management across banks **an area MOEX can digitalize**
- MOEX will expand its core expertise to standardize and unify the market of retail deposits, making it truly online

### **MOEX HAS:**

- Market neutrality & trust: no room for conflicts of interest since MOEX does not originate loans or deposits
- Essential infrastructure: NSD is the centerpiece, managing the financial transactions registrar (FTR)
- Tech expertise: IT development; 25+ years of interaction with banks via API in securities & FX trading etc.

### **MOEX GETS:**

- A new source of fee income: long-term revenue potential can be measured on a scale of RUB billions
- Business development: cross-selling to a new audience, many times larger that the existing set of active clients
- Market intelligence & behavioral data: obtaining a complete financial profile of a wide retail client base



### MOEX Marketplace: the deposit platform has been created

#### START: the Marketplace welcome page; FINISH: the Marketplace success page; Redirected from a deposit aggregator's website Deposit opening confirmation with a notice of FTR record московская московская M БИРЖА БИРЖА Мои продукты / Вклад "Просто накопить" Добро пожаловать на Маркетплейс Московской Биржи! Вклад "Просто накопить' После регистрации на платформе вы сможете заключать договоры, переводить деньги, открывать вклады и управлять ими в любых банках на маркетплейсе онлайн, без визита в отделения. Поздравляем, Вы открыли вклад! Вклады, открытые на платформе, застрахованы АСВ. При наступлении страхового случая Все средства на вкладе надежно застрахованы АСВ. Запись о вкладе помещена в Регистратор финансовых транзакций. Посмотреть выписку возмещение выплачивается автоматически. Открытие вклада "Просто накопить" | Банк ' Сумма вклада Начислено процентов Текушая Лата Дата ставка открытия окончания 70 000.00 ₽ 0₽ Анкета (1/4) 01.03.201931.05.2019 5.75% 1

#### The Deposit has been selected; **Onboarding process is underway**

Abbreviations: FTR – Financial Transactions Registrar at NSD FPS – CBR's Faster Payments System DIA – State Deposit Insurance Agency

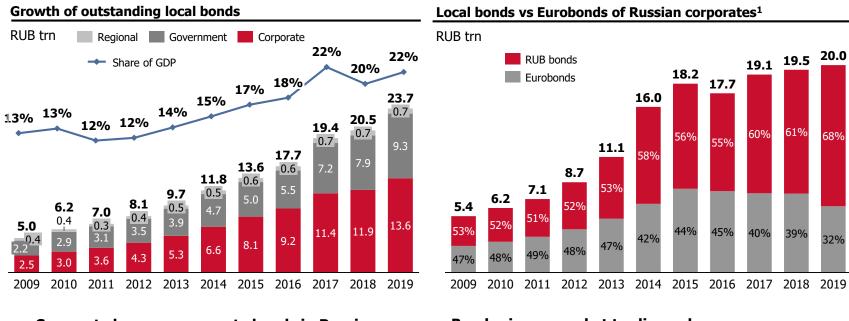
### Customer journey stages & corresponding solutions provided by MOEX

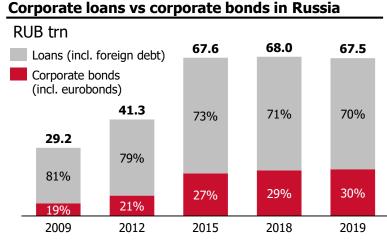
- $\checkmark$  (1) Websites of financial services aggregators work as gateways, provide leads. Marketplace integration with aggregators' websites.
- ✓ (2) Client registration with logging via gosuslugi.ru (online state services portal with 100+mln users). Marketplace login interface.
- $\checkmark$  (3) One-time biometric identification with state-sponsored system operated by Rostelecom or offline with a courier, then KYC stage.
- $\checkmark$  (4) Deposit contract request and confirmation with e-signatures. Marketplace personal account interface.
- ✓ (5) Money transfer to the deposit account using NSD's and CBR's frameworks (FPS). NSD's payment system.
- $\checkmark$  (6) Deposit opening confirmation with a notice of FTR record stored at NSD and covered by the DIA. NSD's FTR functionality.
- $\checkmark$  (7) A client uses the marketplace as an internet bank to manage deposits (additions, withdrawals, etc.) in real-time.

#### Commercial launch is planned upon adoption of the law enabling the use of the Marketplace platform.

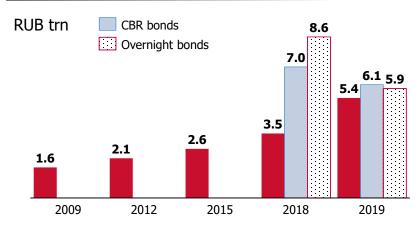


### Bond market – why we are strong believers





#### Bond primary market trading volume





Sources: Bank of Russia, Cbonds, Rosstat, Moscow Exchange 1 Including banks and financial institutions

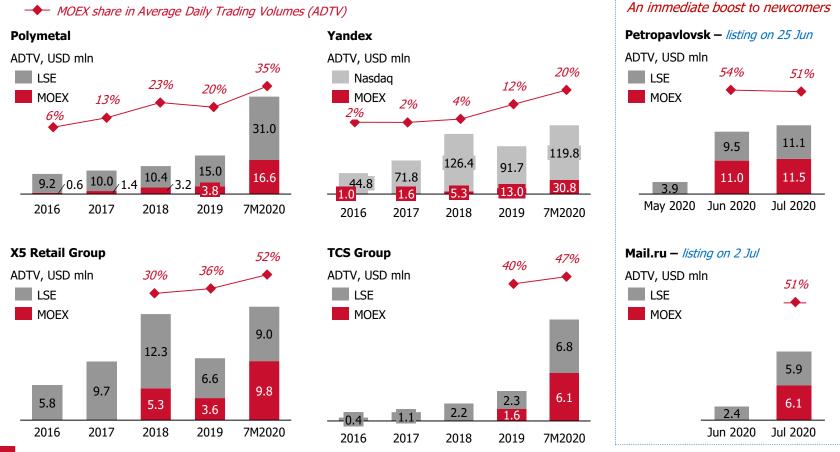
# **Trend of local placements** continued

Company	Date	Transaction type	Transaction value, RUB bln
ТМК	February 2017	SPO	10.0
Detsky Mir	February 2017	IPO	21.1
Phosagro	February 2017	SPO	15.0
UWC	May 2017	SPO	1.9
Polyus <i>(dual)</i>	June 2017	SPO	52.3
Bank Saint Petersburg	July 2017	SPO	3.2
Mvideo	July 2017	SPO	18.0
Norilsk Nickel'	July 2017	SPO	23.8
Magnitogorsk Iron & Steel Works	September 2017	SPO	13.0
Aeroflot	September 2017	SPO	9.8
Megafon	October 2017	SPO	22.5
Obuv Rossii	October 2017	IPO	5.9
Credit bank of Moscow	October 2017	SPO	14.4
Globaltruck	November 2017	IPO	3.5
Magnit	November 2017	SPO	43.9
En+ (dual)	November 2017	Listing	220.2
2017 Total	2 2242	000	258.3
Lukoil	January 2018	SPO	10.0
X5 Retail Group	February 2018	Listing	
Interrao	March 2018	SPO	4.3
Raven Property	October 2018	Listing	
2018 Total			14.3
Norilsk Nickel'	March 2019	SPO	36.3
LSR Group (dual)	April 2019	SPO	5.8
Polyus (dual)	April 2019	SPO	25.5
NLMK	June 2019	SPO	25.6
Gazprom	July 2019	SPO	139.1
PIK	October 2019	SPO	4.8
TCS Group	October 2019	Listing	1.0
•		SPO	14.7
Credit Bank of Moscow	November 2019		
Detsky Mir	November 2019	SPO	15.9
Gazprom	November 2019	SPO	187.7
2019 Total			455.4
Etalon	February 2020	Listing	
Detsky Mir	June 2020	SPO	11.0
Yandex (dual)	June 2020	SPO	27.9
Petropavlovsk	June 2020	Listing	
Mail.ru	July 2020	Listing	
2020YTD Total	,		38.9
			5015

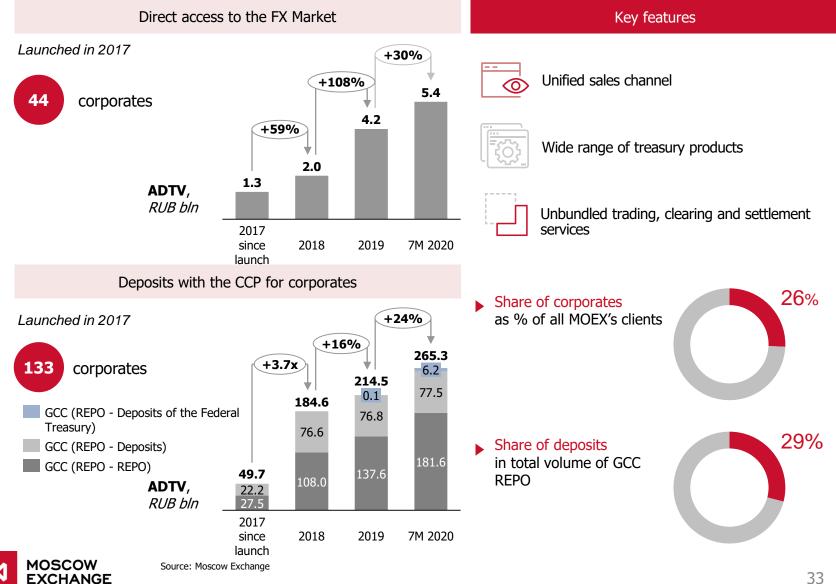


### **MOEX listings of Russian companies incorporated abroad**

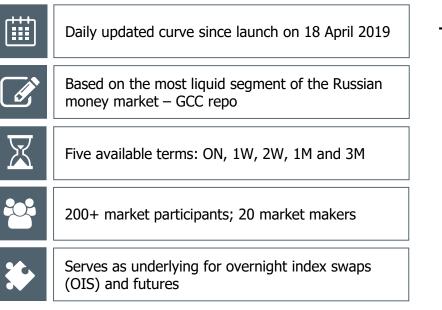
- 13 Russian companies incorporated abroad have obtained a secondary listing on Moscow Exchange
- · Listing on MOEX has substantially increased their total liquidity; MOEX's share in trading volumes is growing
- Shares of Polymetal and Yandex & depositary receipts of X5 Retail Group and TCS Group are included in the MOEX Russia Index
- Polymetal shares & depositary receipts of X5 Retail Group were added to the MSCI Russia Index, Yandex will follow on Aug 31



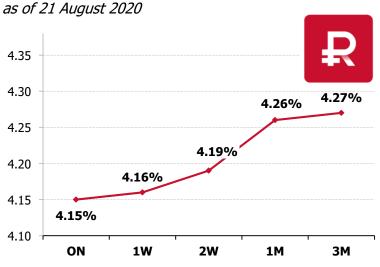
### **Corporates on the FX and Money Markets**



### **RUSFAR – update on the new benchmark's development**



#### **Russian Secured Funding Average Rate curve**

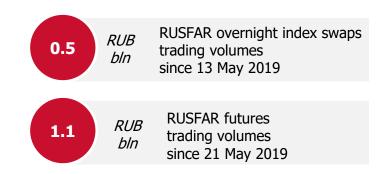


#### Progress in 2Q'19 and beyond

MOSCOW EXCHANGE

- Launch of futures and overnight index swaps on RUSFAR
- USD-denominated RUSFAR becomes the first "clean" benchmark for the cost of secured USD lending in Russia, i.e. unaffected by collateral type
- April 2020 Launch of RUSFAR real-time, calculated every 15 minutes from 10:00 to 12:30 everyday
- CBR accredits RUSFAR as a financial benchmark based on the IOSCO Principles for Financial Benchmarks

#### Trading volumes of RUSFAR-linked contracts



### **MOEX OTC platforms and solutions**

OTC bond platform		or Stream) Quotation System on lerivatives market
<b>2240</b> bonds (locals and Eurobonds) Integration with NSD/NCC	All instr	r <b>uments</b> on derivatives market
90 participants		n large lots in anonymous mode
<b>Plans:</b> external reference prices, access for corporates, addition of stocks, DRs and REPO		ns: 50+ largest participants
FX links to global liquidity pools	Standardiz	zed OTC derivatives market
Non-RUB FX pairs: EUR/USD, GBP/USD		forwards, interest rate swaps, cross overnight indexed swaps, flex-options
58 participants, 3 liquidity providers		51 participants
>7000 transactions with a total value of USD 3500 mln	Participants hav	ve started to trade longer maturities

Plans: swaps, gold, oil, new liquidity providers

**Plans:** search for liquidity system, IRS (KetRate), OIS (Implied rate); maturity up 10 years (now up to 5)

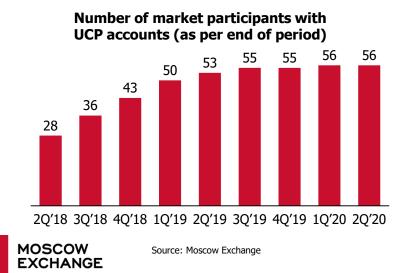


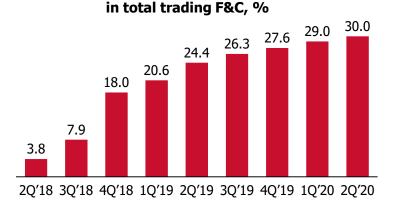
### **Unified Collateral Pool: a strategic project completed**

#### **Timeline and latest developments**

Completed Dec '17: phase 1	✓ Completed May '18: phase 2	✓ Completed Aug '18: 1 <sup>st</sup> tariff hike for UCP participants	✓ Completed Nov' 18: 2 <sup>nd</sup> tariff hike on top of the 1 <sup>st</sup> one
Single account Unified collateral Netting of settlements	Cross-margining bridge for spot and derivatives	+3% for CCP repo +10% for FX swaps	+3% for CCP repo +10% for FX swaps +10% for all derivatives

- The UCP take-up continued to grow, accounting for 30% of total trading F&C in 2Q'20 compared to 24.4% in 2Q'19.
- UCP accounts represent ~45% of fees and volumes in the Derivatives Market, the cornerstone market of the UCP.
- On 1 November 2018 a universal tariff hike took place as scheduled. The UCP-linked tariff revision is now complete.
- New tariffs will incentivize market participants to use UCP capabilities more actively and speed up onboarding.





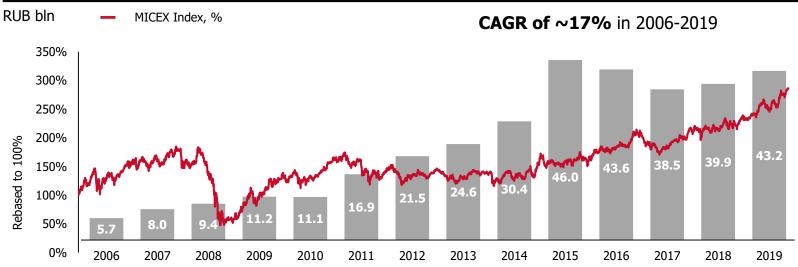
Share of F&C from UCP accounts

1	Business overview
2	Corporate governance and dividends
3	Market position and competitive strategy
⋈	Financial track record
5	2Q 2020 update



## MOEX business model continues to deliver

#### **Operating income**<sup>1</sup>



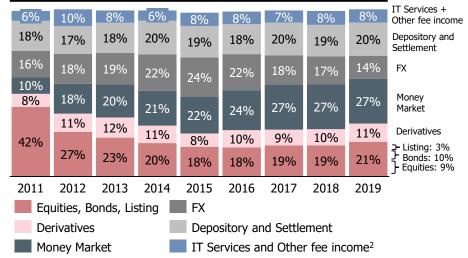
### **Key highlights**

Unique business model allows MOEX to increase operating income regardless of the stage of the economic cycle:

- Business lines are diversified, while markets have limited growth correlation
- Growth drivers differ across markets and products

2

### Fee & commission income evolution<sup>1</sup>



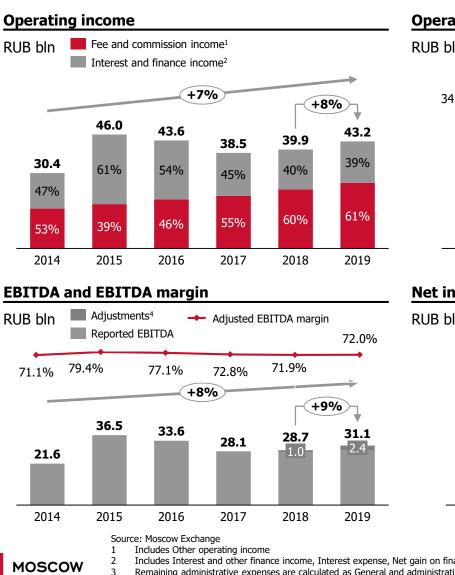


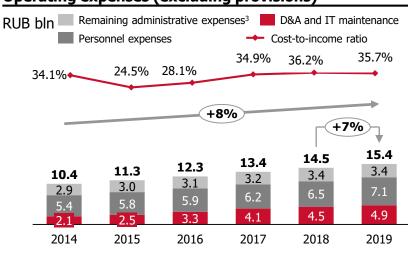
According to Moscow Exchange Consolidated Financial Statements for the relevant period 1

- RTS data is consolidated from 29 June 2011
- IT Services and Other fee income includes Information services, Sale of software and technical services and Other fee income

## **2019 summary of financials**

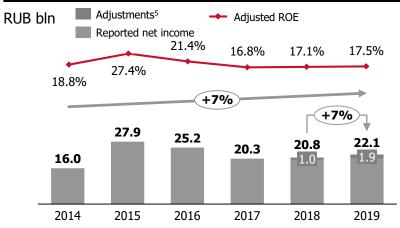
X% CAGR '14-19 -





#### **Operating expenses (excluding provisions)**







5

- Includes Interest and other finance income, Interest expense, Net gain on financial assets AFS/FVTOCI and Foreign exchange gains less losses
- Remaining administrative expenses are calculated as General and administrative expenses less Depreciation of property and equipment, Amortisation of intangible assets and Equipment and intangible assets maintenance
  - Adjustments are related to 1) IFRS 9 movement in allowance for ECLs and 2) one-off provisions in FY 2018 and FY 2019
- Adjustments are related to 1) IFRS 9 movement in allowance for ECLs, 2) change in amortization schedules and 3) one-off provisions in FY 2018 and FY 2019

## Fee & commission income: strong and sustainable growth

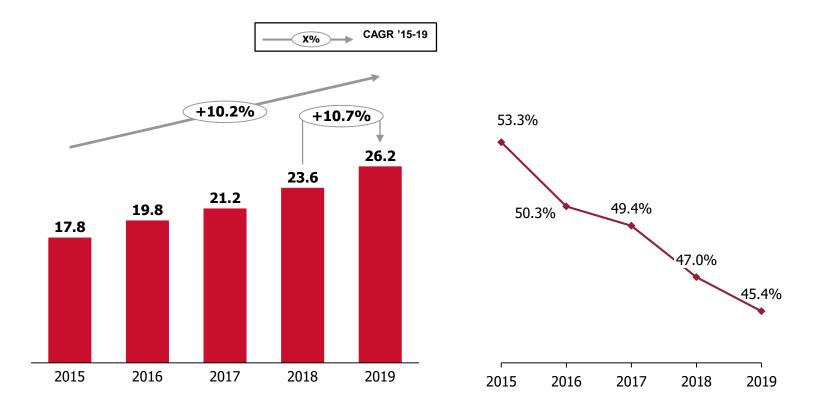
Fee and commission income (F&C)

RUB bln

F&C income for 2019 increased 10.7% YoY

Cost (excl. D&A & provisions) to F&C ratio

F&C growth was delivered in a cost efficient way

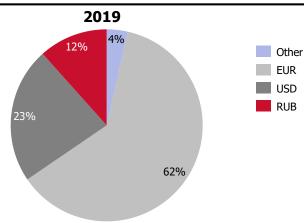




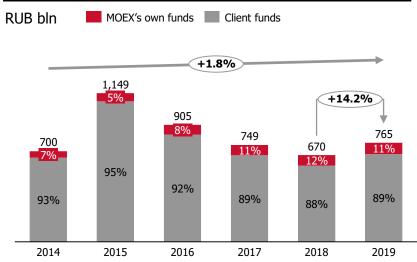
## **Interest and finance income**

Interest and finance income<sup>1</sup> ← Mosprime<sup>2</sup>, % ← Libor<sup>2</sup>, % ← Effective yield, % RUB bln 13.0 10.7 8.8 9.2 7.4 7.4 2.2 2.6 2.3 2.4 2.4 2.0 1.8 2.1 1.0 0.1 0.4 0.1 +3.2% +4.1% 28.1 23.7 17.3 16.1 16.7 14.3 2014 2015 2016 2017 2018 2019

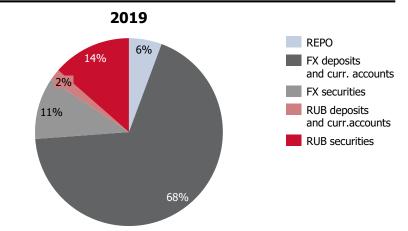
#### **Client funds by currency**



#### Investment portfolio sources<sup>3</sup>



#### Investment portfolio by type of asset





- Source: NFEA, Bloomberg, Moscow Exchange operational information and Consolidated Financial Statements
- 1 Includes Interest and other finance income, Interest expense, Net gain on financial assets AFS/FVTOCI and Foreign exchange gains less losses

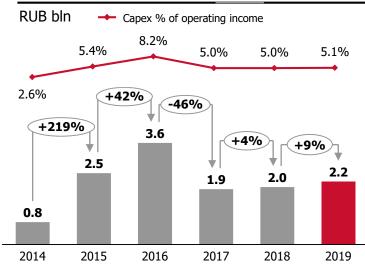
2 Average daily rate for the period

3 Based on average daily investment portfolio sources for the period according to management accounts

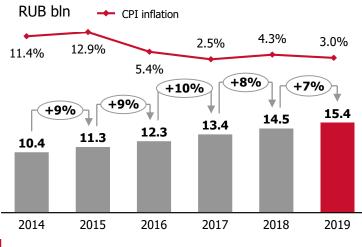


# **CAPEX and OPEX: 2019-2020**

#### **Capital expenditures**



### **Operating expenses (excluding provisions)**



- CAPEX was RUB 2.2 bln, which is at the middle of our guidance range of RUB 2.0-2.5 bln for 2019.
- In 2020, the updated CAPEX guidance range is RUB 2.3-2.7 bln.
- The 2020 split between maintenance and development CAPEX is expected to be roughly equal (46% maintenance / 54% development).
- Top-5 projects account for 24% of CAPEX, with the Marketplace consuming RUB 0.4 bln.

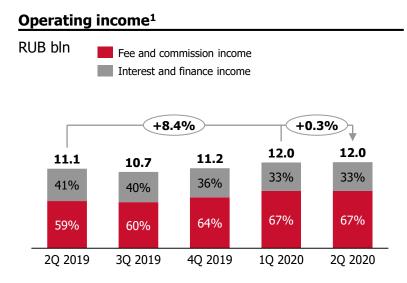
- The actual growth of OPEX in 2019 was 6.8%, below the floor of the revised guidance range of 8-10%.
- Net of pass-through grain costs, the 2019 OPEX growth was 8.0% YoY.
- The main driver of OPEX growth in 2019 was personnel expense, which increased 9.2% on the back of a 4.7% headcount growth.
- The 2020 OPEX growth guidance range is 7.0-8.5%. It's viable to achieve positive operating jaws between F&C and OPEX in 2020.



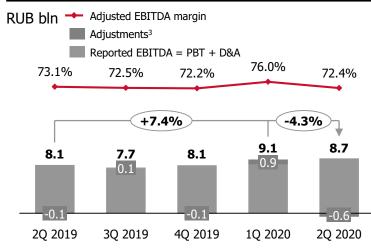
1	Business overview
2	Corporate governance and dividends
3	Market position and competitive strategy
4	Financial track record
⋈	2Q 2020 update



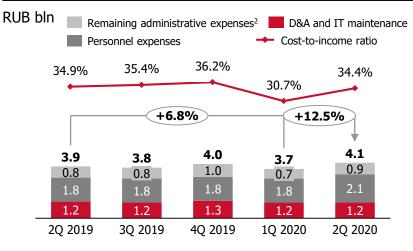
# 2Q 2020 summary of financials



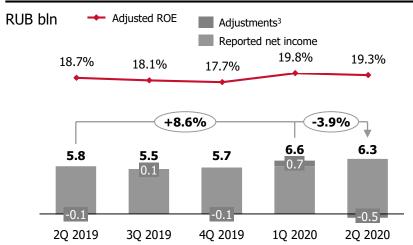
#### **EBITDA and EBITDA margin**



### Operating expenses (excl. other operating expenses)



#### Net income



#### Source: Moscow Exchange

MOSCOW 1 EXCHANGE 2

Includes Other operating income, Interest and other finance income, Interest expense, Net gain on financial assets FVTOCI and Foreign exchange gains less losses Includes Remaining administrative expenses are calculated as General and administrative expenses less D&A and Equipment and intangible assets maintenance 44 Adjustments are related to 1) IFRS 9 movement in allowance for ECLs and 2) one-off provisions' accrual/release

## **Diversified fee and commission income**

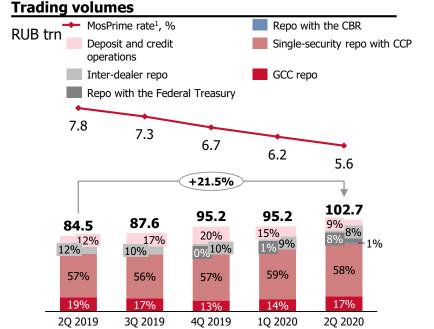




Source: Moscow Exchange

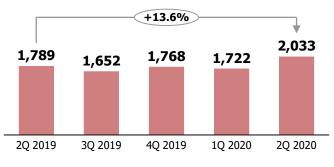
1 "IT Services, Listing and Other Fee Income (ITSLOFI)" includes Information services, Sale of software and technical services, Listing and other service fees and Other fee income

# **Money Market**



#### Fee & commission income

RUB mln





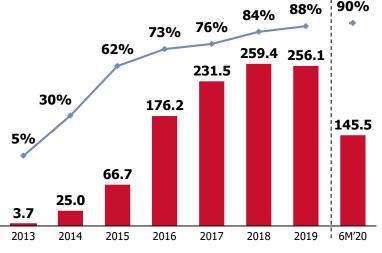
Source: Moscow Exchange, NFA 1 Overnight rate, average for the period

### Trading volumes of repo with CCP

RUB trn, %

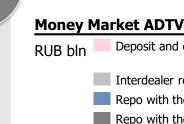
→ Share of repo with CCP in total 'interdealer' repo (including GCC repo)

Repo with CCP trading volumes, RUB trln



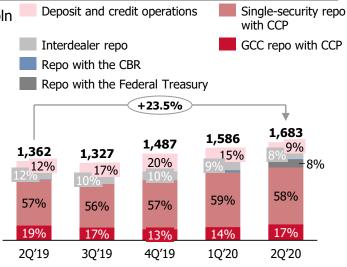
- F&C grew 13.6% YoY, surpassing the RUB 2 bln mark for the first time. Trading volumes increased 21.5% YoY.
- The discrepancy between the YoY dynamics of F&C and volumes was due to: [1] subdued performance of the Credit market, [2] IFRS adjustments.
- GCC-repo (deposits) with the Federal Treasury, a newlylaunched CCP-based product, generated volumes of nearly RUB 500 bln in its inaugural quarter of active trading.
- Interdealer repo volumes were down 18.6% YoY, while repo with CBR amounted to RUB 1.2 trn, up 12x (both non-CCP).
- The share of CCP repo in total 'interdealer' repo continued to increase to 90%.

# Money Market: recent trends

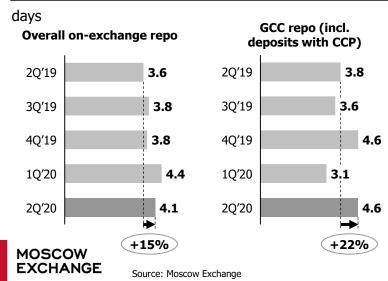


2*Q* 2020

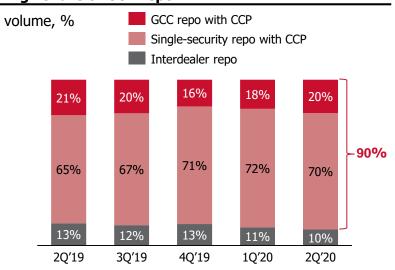
M



## Average repo term dynamics

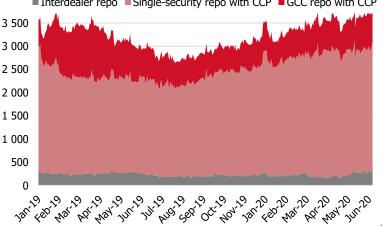


### High share of CCP repo



### Stable to growing open interest supports F&C income

#### RUB bln



■ Interdealer repo ■ Single-security repo with CCP ■ GCC repo with CCP

## **Depository and Settlement Services**

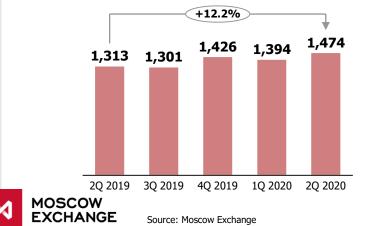
Assets on deposit (average for the period) Other OFZ RUB trn Corporate and regional Eauities bonds +9.3% 51.4 50.6 51.3 47.0 48.0 14% 14% 16% 15% 15% 41% 40% 43% 43% 42% 18% 19% 17% 18% 18% 27% 25% 26% 26% 26% 20 2019 3Q 2019 4Q 2019 1Q 2020 2Q 2020

#### Fee & commission income

RUB mln

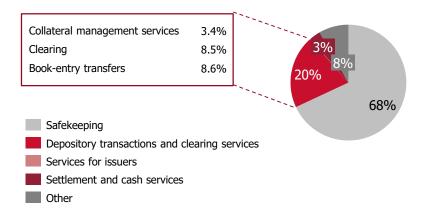
2Q 2020

189



#### Fee & commission income breakdown

2Q 2020

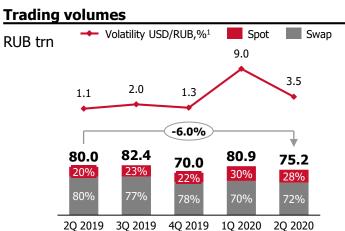


- F&C income grew 12.2% YoY; average assets on deposit increased 9.3% YoY.
- The YoY growth in assets on deposit was still registered across all asset classes: federal government bonds were up 17.3% YoY, equities were up 3.3% YoY, corporate and regional bonds were up 8.5% YoY.
- F&C income growth compared to 2Q'19 was driven mainly by safekeeping and depository transactions.
- The discrepancy between growth rates of F&C income and assets is the result of business lines beyond safekeeping, such as book-entry transfers, settlement and cash services as well as clearing.

**FX Market** 

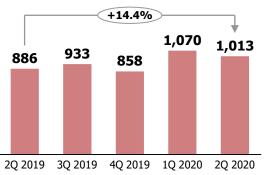
2*Q* 2020

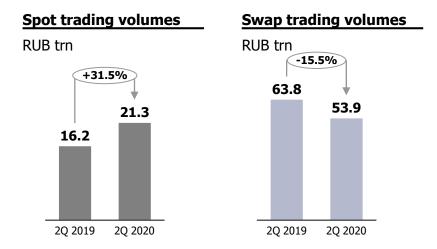
13%



#### Fee & commission income

RUB mln





#### Comments

- Fee income increased by 14.4% YoY, volumes fell by 6.0% YoY.
- Spot volumes were up 31.5% YoY due to a surge in volatility and higher demand for CCP services in changing economic conditions.
- Trading volumes with foreign liquidity providers were elevated, amounting to RUB 230 bln in 2Q'20, up 2x YoY.
- Swap and forward volumes declined by 15.5% YoY.
- MOEX's 2Q'20 market share vs onshore OTC added 4.3 pp QoQ to reach 50%.
- The effective fee was supported by: [1] a higher share of spot trading, [2] clients using more expensive tariff plans.
- The number of active clients exceeded 293,000<sup>2</sup> up 4.8x YoY with retail accounting for nearly 99%.
- The ADTV of corporates was RUB 4.6 bln in 2Q'20, up 2x YoY.



Source: Moscow Exchange, CBR

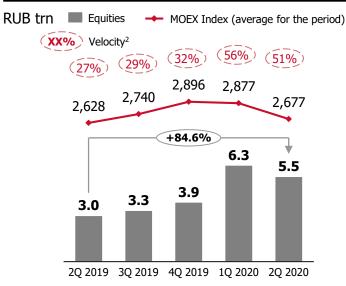
1 Calculated as daily standard deviation for the period divided by the average value for the period

2 As of 30.06.2020

# **Equities Market**

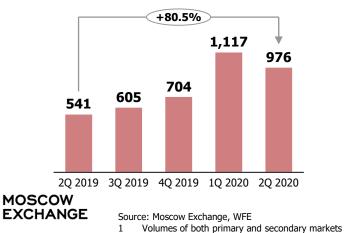
#### Trading volumes<sup>1</sup>

2Q 2020



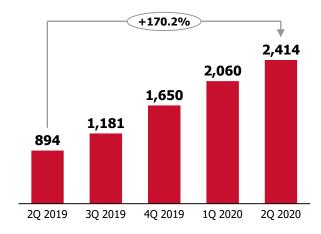
## Fee & commission income

RUB mln



#### **Increasing popularity of Individual Investment Accounts**

Individual Investment Accounts, thousands, end-of-period



- Equity trading volumes and F&C income surged by 84.6% YoY and 80.5% YoY, respectively.
- Insignificant discrepancy between F&C income and trading volume dynamics was due to the tariff structure that provides fee incentives for higher volume traded.
- The velocity of trading volumes almost doubled YoY, helped by contribution of retail clients and high-frequency traders.
- MOEX Russia Index volatility nearly tripled YoY.
- MOEX's market share vs the LSE in trading of dual-listed stocks was at a record high of 77% in 6M'20 (up from 67% in 6M'19).
- Velocity is calculated as annualized trading volumes for the period divided by the average market capitalization

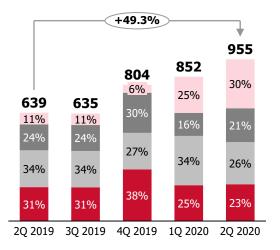
# IT Services, Listing and Other Fee Income (ITSLOFI)

### IT Services, Listing and Other Fee Income<sup>1</sup> (ITSLOFI)

#### RUB mln

2Q 2020

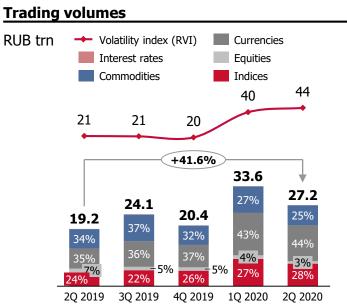
- Other fee and commission income
- Listing and other fees related to Securities Market
  - Information services
  - Sale of software and technical services



- Listing and other fees related to the Securities Market increased by 30.8% YoY as clients paid extra fees for accelerated placements and did pre-registrations of issues.
- Sales of information services rose by 14.5% YoY on the back of extra revenue from the audit of information use and RUB weakening.
- Sales of software and technical services grew 8.4% YoY.
- Other fee and commission income was up more than 4x YoY explained by introduction of the additional fee on EUR balances.
- The additional fee for recording individual clearing collateral on EUR balances is 0.2% on top of the ECB rate, effective 1 January 2020.

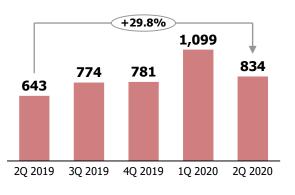


# **Derivatives Market**

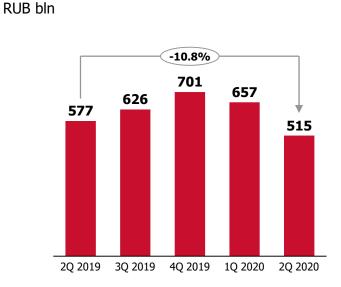


### Fee & commission income

RUB mln



### Open interest



- F&C grew 29.8% YoY, trading volumes increased by 41.6% YoY.
- Trading volumes of FX derivatives grew by 77.1% YoY on the back of a volatility spike.
- Index derivatives' volumes surged by 63.7% YoY, while volumes of equity derivatives decreased by 37.9% YoY.
- Trading volumes of commodity contracts remained virtually flat, adding 4.5% YoY.
- The effective fee was down YoY due to: [1] a shift in the mix towards less profitable FX and index derivatives (72% in 2Q'20 vs 59% in 2Q'19), [2] IFRS adjustments, [3] lower share of options.



# **Fixed Income Market**

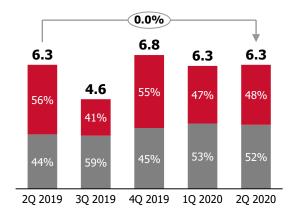
#### Trading volumes<sup>1</sup>

RUB trn

9%

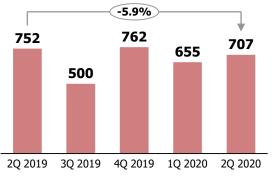
2*Q* 2020

Primary market (excl. overnight bonds)
Secondary market



## Fee & commission income

RUB mln

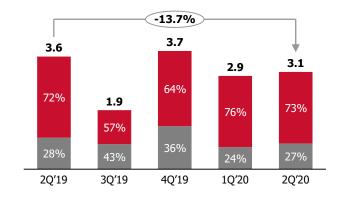


## Primary market (excluding overnight bonds)

RUB trn

Government and CBR bonds (OFZ, OBR)

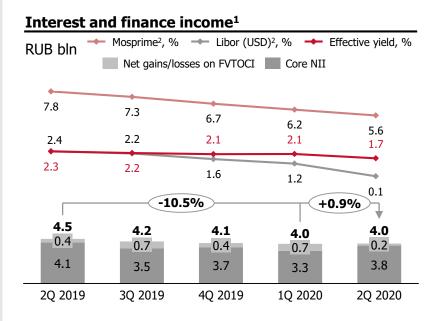
Corporate, municipal and other bonds (excluding ON bonds)



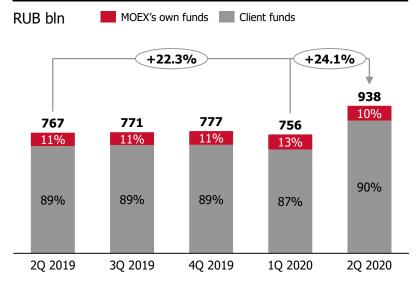
- Fee income was down 5.9% YoY while trading volumes (excl. overnight bonds) remained practically the same.
- Primary placements decreased 13.7% YoY (excl. overnight bonds) due to lower activity amidst the pandemic. Placements of OFZs and OBRs were down 12.0% YoY.
- Secondary trading volumes grew 17.5% YoY. OFZ secondary market trading was up 19.0% YoY. Other bonds secondary trading increased by 13.5% YoY.
- The effective fee dynamics were affected by a lower share of the primary market (48% in 2Q'20 vs 56% in 2Q'19) in total volumes (excl. overnight bonds) and a slightly lower fraction of corporate placements in the primary market structure.

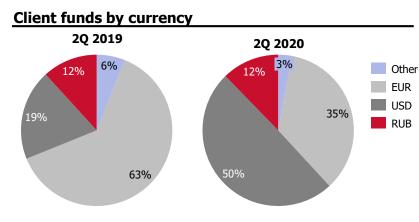


## Interest and finance income in 2Q'20

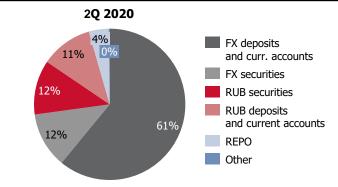


#### Investment portfolio sources<sup>3</sup>





#### Investment portfolio by type of asset



Source: NFA, Bloomberg, Moscow Exchange

1 Interest and other finance income, Interest expense, Net gain on financial assets at fair value through other comprehensive income and Foreign exchange gains less losses

2 Average daily rate for the period

MOSCOW

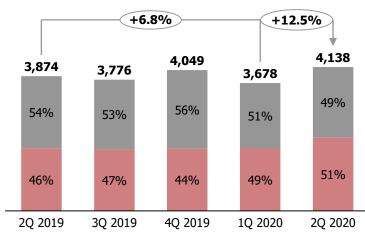
**EXCHANGE** 

3 Based on average daily investment portfolio sources for the period according to management accounts

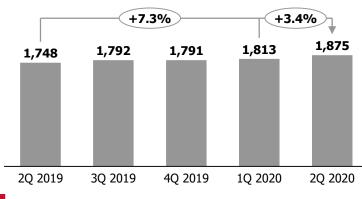
# Operating expenses in 2Q'20 (excl. provisions)

#### **Operating expenses**

RUB mIn General and administrative expenses Personnel expenses



Headcount



#### MOSCOW EXCHANGE

#### Source: Moscow Exchange

#### Major expense items

RUB mln	2Q 2019	2Q 2020	Change YoY
Personnel expenses	1797.6	2101.3	<i>16.9%</i>
D&A and IT maintenance	1238.0	1183.6	-4.4%
Remaining administrative expenses <sup>1</sup>	838.2	853.5	1.8%
Incl. Charity	5.5	58.0	954.5%
Total OPEX	3873.8	4138.4	<b>6.8</b> %
Cost / Income Ratio	34.9%	34.4%	-0.5 p.p

#### Comments

- OPEX for 2Q'20 added 6.8% YoY, in line with the FY'20 OPEX growth guidance range of 6.0-8.5%.
- Personnel expenses growth of 16.9% YoY drove OPEX dynamics. The former decomposes into: [1] 7.2 p.p. higher headcount, [2] 6.2 p.p. salary revisions, [3] 3.5 p.p. pandemic-related premiums.
- D&A contraction of 7.4% YoY triggered a 4.4% YoY decline in D&A and IT maintenance.
- Remaining administrative expenses remained virtually flat, increasing by 1.8% YoY on the back of pandemic-related donations.
- CAPEX for the quarter was RUB 0.85 bln.
- Updated FY'20 OPEX growth guidance: 7.0-8.5%.
- Updated FY'20 CAPEX guidance: RUB 2.3 2.7 bln. 55

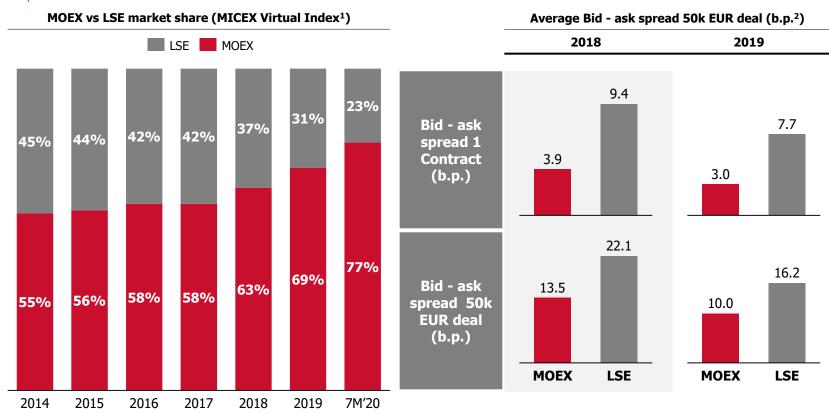
1 Remaining administrative expenses are calculated as General and administrative expenses less Depreciation of property and equipment, Amortisation of intangible assets, Equipment and intangible assets maintenance

# Appendix



# Dual listed stocks virtual index spread dynamics

Analysis provided by LiquidMetrix



- Moscow Exchange is the liquidity center for Russian securities with ~70% market share in total trading volumes
- Aggregated spreads for most liquid dual listed stocks are substantially lower in Moscow implying lower all-in trading costs •

Spreads measure the bid to offer spread of the best visible orders in the book, the result is based on measurements of the order books every 30 seconds

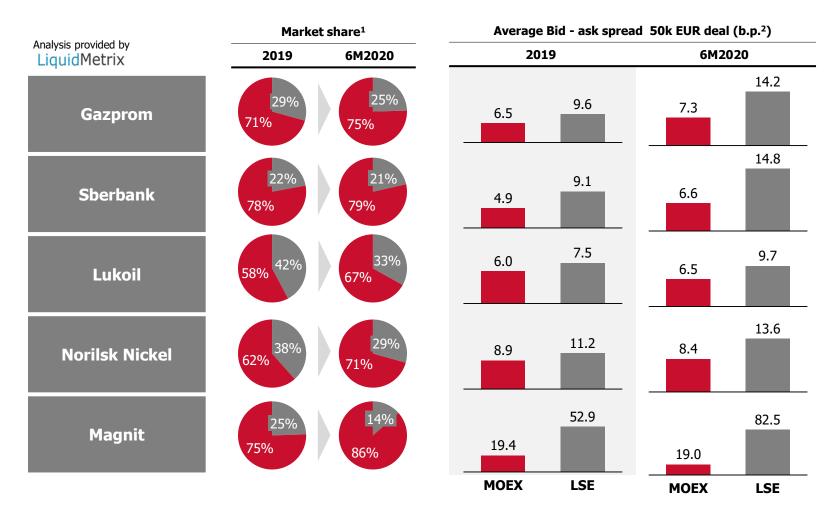


Data as of 03 February 2020

MICEX Virtual Index - index calculated based on prices and EOB data of the most liquid Russian dual listed stocks. Data since December 2015 include trading auctions 1. on MOEX. Data for March-April 2018, January-May 2020 are based on Bloomberg data for LSE, data for other periods were provided by Liquidmetrix

The value of the spread is quoted in basis points (0.01%) 2. Source: LiquidMetrix

# Blue Chips bid - ask spread dynamics for 50k EUR deal (1)



Bid-ask spreads for majority of the Russian "Blue Chips" are substantially lower on Moscow Exchange than on other trading venues



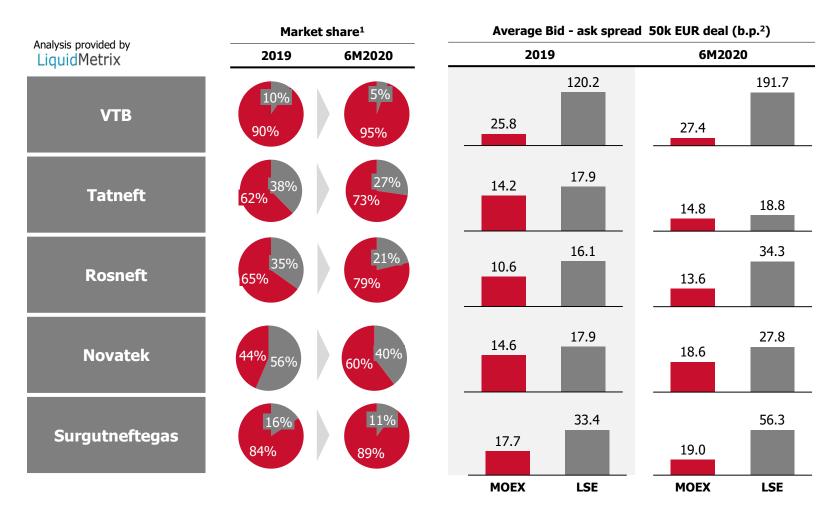
Data as of 11 August 2020

1

Data since December 2015 include trading auctions on MOEX

2 The value of the spread is quoted in basis points (0.01%) Source: LiquidMetrix, Bloomberg, Moscow Exchange

# Blue Chips bid - ask spread dynamics for 50k EUR deal (2)



Bid-ask spreads for majority of the Russian "Blue Chips" are substantially lower on Moscow Exchange than on other trading venues



Data as of 11 August 2020

1

Data since December 2015 include trading auctions on MOEX

2 The value of the spread is quoted in basis points (0.01%) Source: LiquidMetrix, Bloomberg, Moscow Exchange

# DR holders pay substantial **EXTRA FEES** to depository banks

•	• •				•
DR program	Depositary bank	Depository Service Fee <sup>1</sup> (DSF), USD per DR	Dividend Fee <sup>2</sup> , USD per DR	DSF + Dividend Fee as % of dividend amount <sup>3</sup>	DRs cancellatio ns fee, USD per DR
VTB Bank	BNY Mellon	0,020	0,004	70%	0,05
Surgutneftegaz	BNY Mellon	0,020	0,011	35%	0,05
FSK YeES	<b>BNY Mellon</b>	0,010	0,008	27%	0,05
ТМК	BNY Mellon	0,020	0,019	25%	0,05
RusHydro	<b>BNY Mellon</b>	0,005	0,007	21%	0,05
Rosseti	<b>BNY Mellon</b>	0,020	0,020	16%	0,05
Phosagro	Citi	0,020	0,020	11%	0,05
Severstal	Deutsche Bank	0,040	-	10%	0,05
Megafon	<b>BNY Mellon</b>	0,030	0,020	9%	0,05
Rostelekom	JPM	0,010	0,020	7%	0,05
NLMK	Deutsche Bank	0,020	-	5%	0,05
Norilsk Nickel	BNY Mellon	0,010	0,020	4%	0,05
Rosneft	JPM	0,008	-	3%	0,05
Sberbank	JPM	0,008	0,020	3%	0,05
Magnit	JPM	0,008	-	2%	0,05
Tatneft	BNY Mellon	0,020	0,020	2%	0,05
Novatek	BNY Mellon	0,010	0,020	1%	0,05
Gazprom	BNY Mellon	-	0,020	1%	0,05
Lukoil	City	-	0,020	0%	0,05
Average		0.015	0.013	13%	0.05

#### Fees to be paid to depositary bank for some of DR programs of Russian companies

#### Gross DSF and dividend fees calculated for Top-3 international funds holding DRs of Russian companies<sup>4</sup>

Fund A	1,806,750 USD
Fund B	735,181 USD
Fund C	555,932 USD

#### Cost of cancellation of all DRs in portfolios to local shares for Top-3 funds

Fund A	4,249,087 USD
Fund B	1,926,423 USD
Fund C	1,001,931 USD

- A depository service fee and a dividend fee are to be paid by a DR holder to the depositary bank while there are no such fees for holders of local shares
- Majority of DRs cancellations are also charged 0.05 USD per DR



Service fees are charged annually, on an arbitrary date. Calculated based on number of DRs in a client's account on the record date

2 Dividend fees are charged when dividends are paid

3 As % of dividend amount after tax

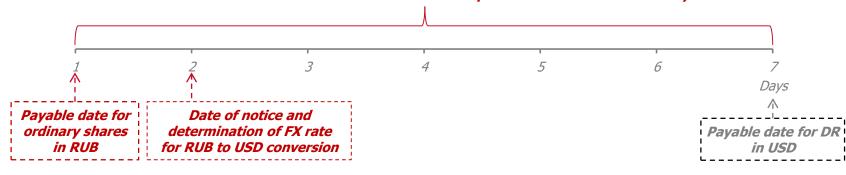
Calculations based on Thomson One data as of June 2020

Source: BNY Mellon, Deutsche Bank, JP Morgan, Citi, Thomson One. Data as of 14.08.2020

# **Dividend payments for DR holders**

FX	rate determination for dividends			Local Sh	ares	DR		
•	FX rates for conversion of dividends are determined in a non-transparent manner	Issuer	Record date	Payable	FX rate <sup>1</sup>	Payable	FX rate <sup>2</sup>	Diff.
•	According to information from notices for DR holders <sup>3</sup> :	LSR Group	12-May-20	date 26-May-20	70.8	date 2-Jun-20	71.9	1.5%
۶	Custodian - DR issuer has no obligation to obtain the "best price" for any FX Trade	Acron	9-Jun-20	24-Jun-20	69.4	6-Jul-20	70.4	1.3%
The conversion rate reflects a foreign currency transaction ("FX Trade") executed by the Custodian - DR issuer as	MMK	17-Jun-20	7-Jul-20	70.8	14-Jul-20	71.7	1.3%	
	Rosseti	15-Jun-20	6-Jul-20	71.2	13-Jul-20	71.9	0.9%	
principal counterparty and not as agent, fiduciary or broker		Rosneft	15-Jun-20	3-Jul-20	71.1	14-Jul-20	71.7	0.9%
		Tatneft	30-Dec-19	24-Jan-20	61.8	31-Jan-20	62.2	0.6%
		PhosAgro	6-Jul-20	24-Jul-20	71.7	31-Jul-20	72.0	0.4%

#### DR holders received their dividends one week later compared to holders of the ordinary shares





Source: BNY Mellon, Deutsche Bank, JP Morgan, Citi, Moscow Exchange. Data as of 14.08.2020

1 Average weighted USD/RUB FX rate at Moscow Exchange

2 FX rate for dividends conversion

3 Publicly available information on the Custodian - DR issuer web site

# Consolidated Statement of **Profit or Loss**

RUB min	2019	2018	% chg.
Fee and commission income	26,181.4	23,647.1	11%
Interest and finance income <sup>1</sup>	16,713.0	16,061.0	4%
Other operating income	335.1	193.3	73%
Operating Income	43,229.5	39,901.4	8%
General and administrative expenses	-8,321.4	-7,941.4	5%
Personnel expenses	-7,113.9	-6,512.3	9%
Operating Expense (before Other operating expenses)	-15,435.3	-14,453.7	7%
Operating Profit Before Tax (before Other operating expenses)	27,794.2	25,447.7	9%
Other operating expenses	-2,614.8	-1,075.2	143%
Income tax expense	-4,978.8	-4,652.2	7%
Net Profit	20,200.6	19,720.3	2%
Earnings per share			
Basic earnings per share, rubles	8.96	8.76	2%
Diluted earnings per share, rubles	8.96	8.74	3%



# Consolidated Statement of Financial Position

RUB mln	31 December 2019	31 December 2018	% chg.
Assets:			
Cash and cash equivalents	466,098.8	416,391.2	12%
Central counterparty financial assets	3,262,670.6	3,312,020.2	-1%
Financial assets <sup>1</sup>	253,538.2	310,481.1	-18%
Property and equipment and intangible assets	22,435.6	23,578.2	-5%
Goodwill	15,971.4	15,971.4	0%
Other assets <sup>2</sup>	7,879.8	4,142.4	90%
Total Assets	4,028,594.4	4,082,584.5	-1%
<i>RUB mln</i> Liabilities:	31 December 2019	<i>31 December 2018</i>	% chg.
Balances of market participants	565,922.6	606,479.8	-7%
Overnight bank loans	49,229.1	5,003.1	884%
Derivative financial liabilities	32.8	104.2	-69%
Central counterparty financial liabilities	3,262,670.6	3,312,020.2	-1%
Distributions payable to holders of securities	11,714.1	24,676.0	-53%
Other liabilities <sup>3</sup>	7,167.0	8,696.6	-18%
Total Liabilities	3,896,742.0	3,956,979.9	-2%
Total Equity	131,852.4	125,604.6	5%
Total Liabilities and Equity	4,028,594.4	4,082,584.5	-1%



Source: Moscow Exchange, Consolidated Financial Statements

- 1 Financial assets at fair value through profit or loss, Due from financial institutions, Investments available-for-sale, Financial assets at fair value through other comprehensive income
- 2 Current tax prepayments, Deferred tax asset, Other assets
- 3 Margin account, Deferred tax liability, Current tax payables, Other liabilities excluding Derivative financial liabilities

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- -changes in (a) domestic and international legislation and tax regulation and (b) state policies related to financial markets and securities markets;
- -competition increase from new players on the Russian market;
- -the ability to keep pace with rapid changes in science and technology environment, including the ability to use advanced features that are popular with the Company's and its subsidiaries' customers;
- -the ability to maintain continuity of the process of introduction of new competitive products and services, while keeping the competitiveness;
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