

Highlights



- The new brand 🔰 Финуслуги (Finuslugi) and the proprietary online distribution channel www.finuslugi.ru
- The first operator of financial platforms registered by the Central Bank of Russia on 27 August 2020
- Two available products: banking deposits and e-OSAGO1
- Four show-case websites display offerings for purchase at Finuslugi: **=banki.ru** 😵 ванкігоз 💋 sravni.ru выберу
- Six banks operate on the platform, \sim 20 are in the process of connecting and another 20 are contemplating joining
- 28 Russian regions are covered by Finuslugi's remote identification service

Product comparison & valuation across peers



Name Year established Website	Deposits	Investment products	Insurance	Loans	Pension plans	Valuation comments
Финуслуги 2020 www.finuslugi.ru	V	V	$\sqrt{}$	V	V	
Public Money Super Super 1993 www.moneysupermarket.com	×	V		$\sqrt{}$	×	Mcap stood at £1.5 bln as of Jan 26 with EV/Sales of approx. 4x
Public Hargreaves CLANSDOWN 1981 www.hl.co.uk	$\sqrt{}$	$\sqrt{}$	×	×	$\sqrt{}$	Mcap stood at £7.6 bln as of Jan 26 with EV/Sales of approx. 12-13x
Praisin. 2013 www.raisin.com	$\sqrt{}$	$\sqrt{}$	×	×	×	Based on a post-money valuation. Raisin is worth nearly €668 mln (Jul 2020)1
DEPOSIT SOLUTIONS 2011 www.deposit-solutions.com	$\sqrt{}$	×	×	×	×	Deutsche Bank bought a 5% stake in Deposit Solutions. valuing the firm at \$1.1 bln (2H'19)2
policy bazaar Computation, State. 2008 www.policybazaar.com	×	×	\checkmark	$\sqrt{}$	×	Reportedly targeting \$3.5-bln valuation in September 2021 IPO 3
Smava 2007 www.smava.de	×	×	×	$\sqrt{}$	×	Reportedly sought valuation up to \$500 mln in February 2019 ⁴
FLAGSTONE THE SMARTER CASH PLATFORM 2013 www.flagstoneim.com	$\sqrt{}$	×	×	×	×	Raised \$15 mln in venture capital in May 2020 ⁵

¹ https://pitchbook.com/blog/pitchbooks-list-of-companies-in-germany-with-the-highest-venture-valuations

² https://www.cnbc.com/2019/09/19/deutsche-bank-buys-stake-in-fintech-startup-deposit-solutions.html

³ https://inc42.com/buzz/policybazaar-all-set-to-be-first-indian-unicorn-to-make-stock-market-debut/

⁴ https://pitchbook.com/newsletter/vitruvian-to-ship-smava

⁵ https://www.uktech.news/featured/cash-deposit-fintech-flagstone-raises-15m-20200501

Development stages and products



3Q20

Legal formation

27 Aug 2020. MOEX becomes the first company to enter the CBR's register of financial platform operators under a newly-adopted law.

MOEX connects to Integrated System of Identification and Authentication (ISIA), a system behind 'gosuslugi' – the state services platform.

4Q20

Trial launch

1 Sep 2020. 'Friends & Family' mode activated with banking deposits as the only product.

Available deposit features: RUB-denominated only, fixed rate, no premature additions or withdrawals.

Identification via Finuslugi representatives in Moscow.

4Q20 - 1Q21

Commercial launch

15 Oct 2020. The platform opens for all clients. Identification becomes available in 28 Russian regions.

17 Nov 2020. e-OSAGO launch via insurance aggregator.

New features: premature & planned withdrawals, interest compounding.

2021

Further upgrades:

Connection to CBR's FPS (Faster Payments System)
Partial additions & withdrawals e-OSAGO integration

New products:

OFZ-n Retail (unsecured) loans

Fully online client journey with initial offline identification











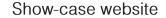






Start

A client wants to open a bank deposit on the most attractive terms



Compares deposits online and chooses the right one, is directed to finuslugi.ru for online purchase

Registration

Logs in to finuslugi.ru via the account with the state services platform 'gosuslugi', completes a registration form

Identification

Client is identified by the Finuslugi platform's representative or a bank's partner

Check-out

Confirms the chosen deposit and its features

Formal offer

Client reviews the deposit contract and sends an e-signed copy of the formal offer









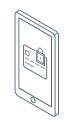












Completion

Client sees all the deposit features in his/her account with an option to modify and set up new deposits

RFT Transaction

Client receives notification that his deposit contract is now securely registered with RFT – the repository for financial transactions

Bank payment

After receiving the full amount of the deposit, the Finuslugi platform transfers the money over to the bank

Money transfer

Client executes money transfer(s) as per instructions provided by the Finuslugi platform

Replenishment

The Finuslugi platform generates money transfer details

Verification

Bank verifies client's data, creates a personal account and confirms deposit account opening

Deposits: value proposition for clients



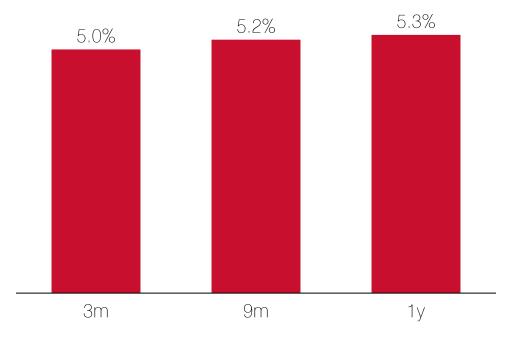
Interest rates comparison for a one-year deposit of RUB 100 000

5.30% The best offer at the Finuslugi platform

4.49% Blended rate across TOP-10 Russian banks

4.26% Blended rate across TOP-3 Russian banks

Best interest rates by term at the Finuslugi platform



Deposits: value proposition for banks



	Customer acquisition via banking channels	Customer acquisition via www.finuslugi.ru
Total customer acquisition cost: Stage 1 + Stage 2 + Stage 3	0.45%-0.70%+	0.25%
Stage 1: Display at show-case websites	0.20%-0.30% Show-case websites' (like banki.ru or sravni.ru) display cost attributed to acquired clients	Includes display at four connected show-case websites. Facilitates attracting customers all over the country
Stage 2: Service at a bank's office	0.15%-0.20% Average cost per customer: - Deposit registration by a bank's operator (>15 min) - Cash intake via a counter or ATM	None
Stage 3: Customer support	0.10%-0.20% Customer appeals, chat, call center	None In-house call center available 24/7
Remote offline identification	600-700 RUB/client Optional. Substitutes stage 2	400 RUB/client Initial (one-time) onboarding



APPENDIX

Customer journey on the web-site (1/6)



Ставка

Сумма

Cpc

5.3%

100 000 ₽

367 дней

Регист	рац	NS
	P	

Фамилия Имя Отчество

Нет отчества

Электронная почта

Мобильный телефон

получить код

У вас есть Госуслуги?

Мы можем использовать вашу <u>подтвержденную</u> учетную запись Госуслуг для создания профиля Финуслуг.

Вам нужно будет только проверить составленную анкету и подтвердить ее.

Нажимая на кнопку "Войти через Госуслуги", вы даете согласие на обработку ваших персональных данных в соответствии с Политикой конфиденциальности

войти через ГОСУСЛУГИ

Customer journey on the web-site (2/6)



҈ металлинвестбанк Лиц. № 2440	Максимальный доход	105 333 ₽ через 367 дней	5,3 % 5,3 %*	× Пополнение× Частичное снятие✓ Капитализация	УЗНАТЬ ПОДРОБНЕЕ
				× Льготное расторжение	Оформить онлайн
БАНК ЦЕНТР-ИНВЕСТ	Новогодний на 1 год	104 500 ₽	4,5 %	× Пополнение	УЗНАТЬ ПОДРОБНЕЕ
Лиц. № 2225		через 1 год	4,5 %*	× Частичное снятие	
				✓ Капитализация	
				× Льготное расторжение	Оформить онлайн
€\$ PECO	МАКСИМУМ	102 997 ₽	3 %	× Пополнение	УЗНАТЬ ПОДРОБНЕЕ
кредит банк Лиц. № 3450		через 1 год	3 %*	× Частичное снятие) JIM I D HOMPODILE
				✓ Капитализация	
				> Льготное расторжение	Оформить онлайн

Customer journey on the web-site (3/6)



Рассчитайте свой вклад

Сумма вклада

100 000 ₽



Срок

367 дней

Способ выплаты процентов

Капитализация

Периодичность

В конце срока

ОТКРЫТЬ ВКЛАД

Сумма в конце срока

105 329 ₽

Ставка

Эффективная ставка (?)

5.3% 5.3%

Доступно

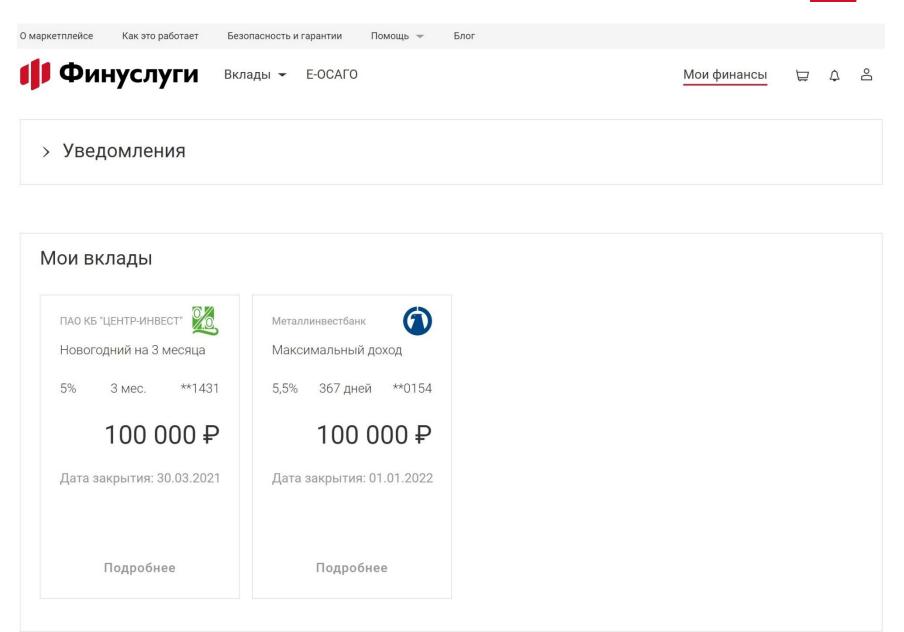
- X Пополнение
- X Частичное снятие
- ✓ Капитализация
- × Льготное расторжение



Эффективная процентная ставка и все другие расчеты по вкладам приблизительные. Полный расчет вы можете посмотреть в договоре с банком в личном кабинете.

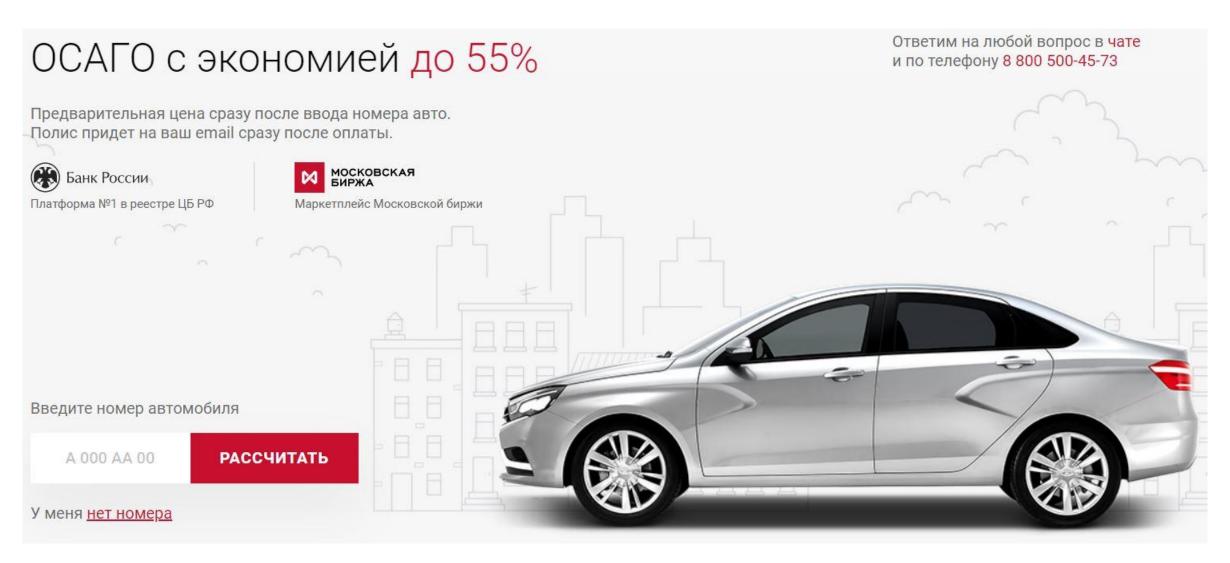
Customer journey on the web-site (4/6)





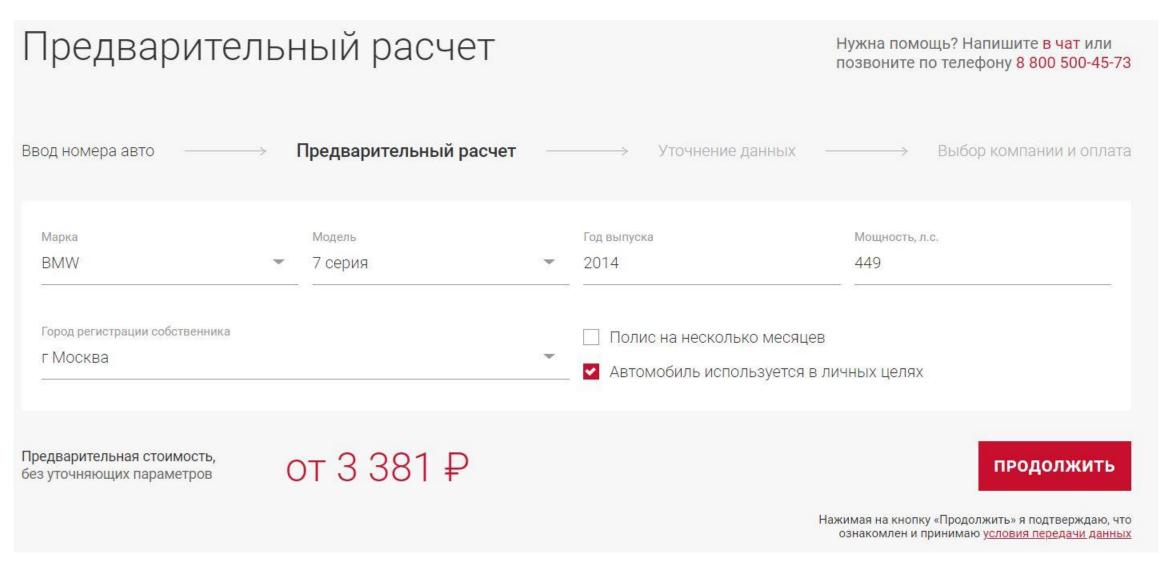
Customer journey on the web-site (5/6)





Customer journey on the web-site (6/6)





Marketplace (Finuslugi) overview



The new online distribution channel of financial products for retail clients

