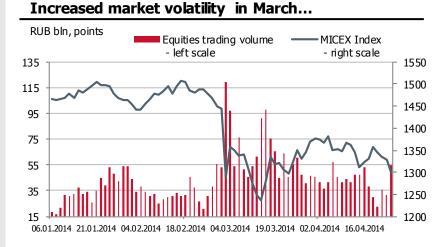


April 2014

MOSCOW EXCHANGE

Business breakfast: Analyst day

# **MOEX has successfully passed** through the recent market turbulence



#### ...led to trading volume surge

| ADTV, RUB bln                            | March<br>2013 | March<br>2014 | Change,<br>% | Avg<br>Jan-Feb<br>2014 | March<br>2014 | Change,<br>% |
|--|---------------|---------------|--------------|------------------------|---------------|--------------|
| Equities<br>market                       | 34.6          | 66.2          | 91%          | 35.7                   | 66.2          | 85%          |
| Bonds market <sup>1</sup>                | 56.8          | 47.8          | -16%         | 39.8                   | 47.8          | 20%          |
| Derivatives<br>market (mln<br>contracts) | 5.2           | 6.6           | 27%          | 5.4                    | 6.6           | 22%          |
| Money market                             | 706.6         | 785.1         | 11%          | 794.7                  | 785.1         | -1%          |
| FX market                                | 503.2         | 1147.8        | 128%         | 791.4                  | 1147.8        | 45%          |

#### Comments

- Russian market faced increased volatility with MICEX index declining 11% YTD. On March 3rd the MICEX index declined 10.8%
- MOEX is well prepared for such market moves:
  - advanced risk management system
  - quick response: change of the initial margin

#### • All trades were settled, no trading halt:

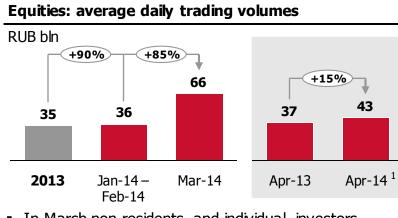
- no single default or technical delivery failure
- discrete auction mechanism
- CCP worked in T+2 on equities market

#### March 2014:

- Daily average trading volumes on equities market increased from RUB 34.6 bln in 2013 to RUB 66.2 bln. More than 11 000 of newly opened accounts
- Daily average trading volumes on FX market grew from RUB 503 bln in 2013 to RUB 1.15 trn in March
- Open positions on derivatives market reached the record high of RUB 684 bln as of March 13, 2014
- Client funds placed with us exceeded RUB 500 bln in March demonstrating the reliability of Moscow
   Exchange as the core of the Russian capital markets

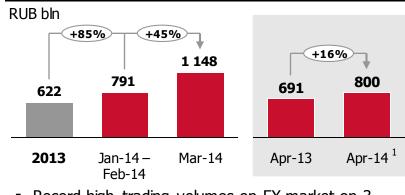


## Healthy volume growth continued in April



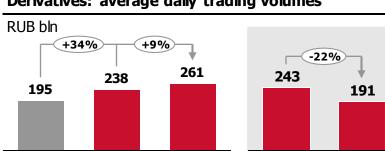
- In March non-residents and individual investors were buyers, dealers were sellers
- In March-April more than 23 000 of newly opened accounts

#### FX market: average daily trading volumes



Record high trading volumes on FX market on 3 March 2014 – USD 47 bln





Mar-14

Share of non-residents grew to 44% in March

Apr-13

Apr-14<sup>1</sup>

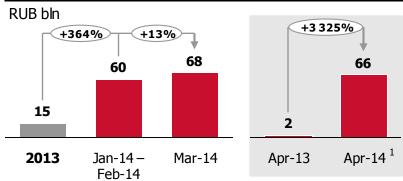
#### Derivatives: average daily trading volumes

2013

Jan-14 –

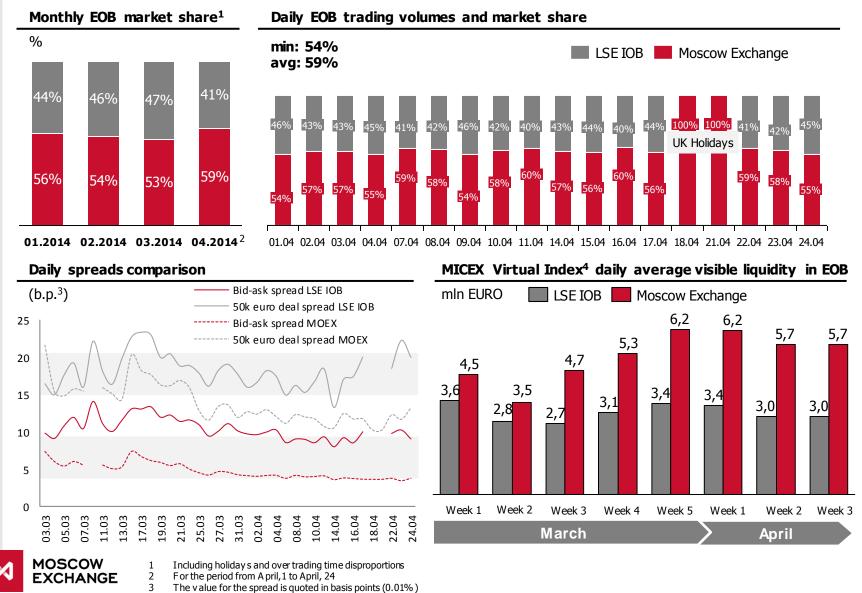
Feb-14

**REPO with CCP: average daily trading volumes** 



 Record high trading volume on REPO with CCP on 3 March 2014 – RUB 93 bln

### MOEX: price discovery and liquidity centre

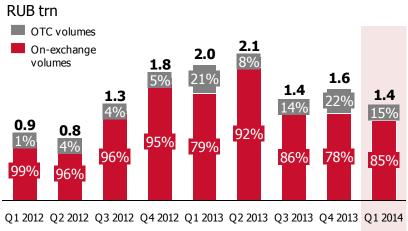


<sup>4</sup> MICEX Virtual Index – index calculated based on prices and EOB data of 32 the most liquid Russian dual listed stocks Source: LiquidMetrix

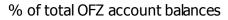
### Euroclear and Clearstream access to the Russian market

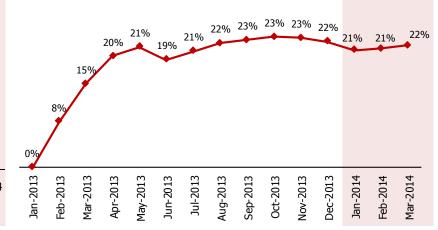
| February 2013  | January 2014   | July 1, 2014   |
|--|--|--|
| Settlement services for <b>Russian</b><br><b>sovereign bonds (OFZ)</b><br>transactions | Amendments to the tax code came<br>into effect since January 1, 2014<br>Settlement services for <b>corporate</b> ,<br><b>regional and municipal</b> bonds<br>transactions<br>Foreign nominee accounts balances<br>have <b>reached</b> ~22% of total OFZ<br>accounts balances | <b>Equities</b> to be eligible for Euroclear<br>and Clearstream settlement services<br>from July 1, 2014 |

### Sovereign bonds (OFZ) trading volumes



#### Foreign nominee account balances in NSD





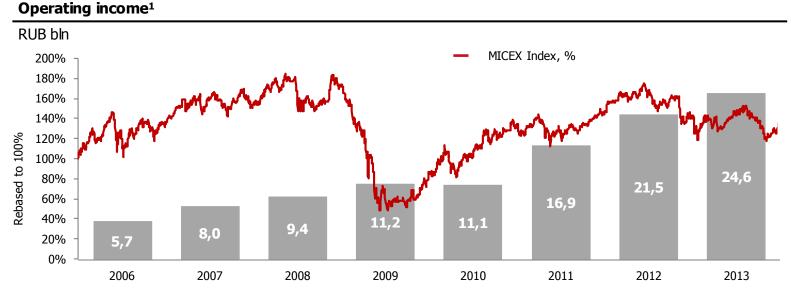


## **Regulatory changes** to stimulate local and international demand and attract liquidity to MOEX

| Domestic investors                                  | <ul> <li>Pension laws adopted in December 2013:</li> <li>Abolishment of the requirement for returns on pension savings accounts of individuals in non-state pension funds (NPFs) to be positive each year</li> <li>Implementation of the pension savings insurance system</li> <li>Possibility to change an NPF manager once in five years instead of once a year</li> </ul>   | V |
|---|--|---|
|   | Individual investment accounts for private investors (IIA)   |   |
|   | 0% tax rate on income (up to RUB 9 mln) from securities held for more than three years   |   |
|   | <ul> <li>Change in regulation of securities admission to trading:</li> <li>Simplification of the securities lists (three sections instead of six)</li> <li>Availability of any section of the securities list for public offerings</li> <li>Alignment of the Russian listing standards with international best practice</li> </ul>   |   |
| Listing and corporate<br>governance                 | <ul> <li>Change to corporate governance legislation: <ul> <li>New rules for dividend payments (no backdated dividends, terms specification)</li> <li>New Corporate Governance Code: <ul> <li>Reasonability, good faith and the interest of the company as key indicators of directors actions</li> <li>Integrated risk management and internal control system</li> <li>Accountability, transparency and adequacy of remuneration system</li> <li>Greater transparency through disclosure of major corporate actions</li> </ul> </li> </ul></li></ul> | V |
| Opening up of MOEX<br>to international<br>investors | Amendments to the tax code removed the barriers for Euroclear and Clearstream access to the Russian corporate bonds and equities markets   |   |
|   | Foreign ETF admission to organised trading   |   |
| New instruments                                     | <ul> <li>Change in legislation on securitisation:</li> <li>Securities based on assets other than mortgage</li> <li>Full-functioning SPVs in Russian jurisdiction</li> </ul>  |   |
| MOSCOW  |  |   |

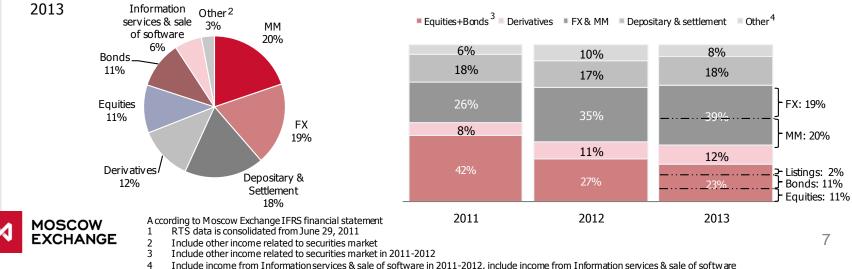


## Moscow Exchange has a proven and **cycle-protected business model**



Diversified fee & commission income distribution





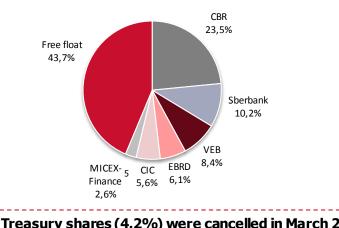
4 Include income from Information services & sale of software in 2011-2012, include income from Information services & sale of software and other income related to securities market in 2013

## Strong corporate governance standards and regular IR activity

#### Strong corporate governance

- Attractive dividend policy: minimum pay-out ratio based on net profit under IFRS of 40% in 2014 (for 2013 results) and 50% in 2015 (for 2014 results).
- Supervisory Board recommended pay-out of 46.7% in 2013
- MOEX is a pioneer of new **Corporate Governance Code**
- 1/3 of the nominated Supervisory Board members are **Independent Directors**
- Management and shareholder interests aligned through 3-year stock option programme
- Established transparent and frequent financial and operating **disclosure**

#### Ownership structure as of April 1, 2014<sup>4</sup>

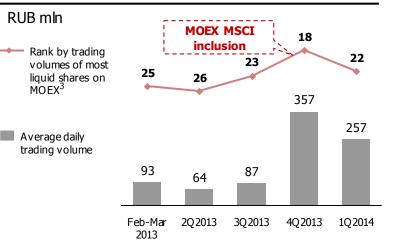


#### Treasury shares (4.2%) were cancelled in March 2014



- Trading v olume in main trading mode (T0, T+2) 1
- 2 Ordinary and preferred shares
- 2.1% of shares held by the CBR as a result of repo transactions is included in the free-float 3
- 4 100% ow ned subsidiary of the Moscow Exchange

#### MOEX shares average daily trading volume<sup>2</sup>



#### Key takeaways

- Free-float grew to **44%** from 31% following changes in shareholder's structure and treasury shares cancellation
- Average daily trading volumes grew ~3 times since IPO and reached ~USD 8 mln
- In 2013, the management team held **3 non-deal** road-shows, participated in 8 conferences, held 3 Moscow Exchange conferences, had more than 150 investor meetings in the HQ in Moscow
- More than 180 international and domestic institutional investors and more than 1,000 retail investors are among MOEX shareholders

## Appendix



## MOEX Management Team successfully transformed and **focused on delivering results**



Chairman of the Executive Board and CEO Alexander Afanasiev







Deputy CEO Andrey Shemetov

Managing Director of

Securities Market

Anna Kuznetsova

Dev elopment

Joined RTS in 2001 and served

as Head of New Markets

 A ppointed Deputy Chairman of the Moscow Exchange Executive Board in 2012



Chief Financial Officer Evgeny Fetisov

 A ppointed Chief Financial O fficer (CFO) and confirmed as a member of the Executive Board of Moscow Exchange in February 2013



Managing Director of Money Market Igor Marich

- Joined MICEX in 2000
- Previously worked for Elbim Bank as Head of the Securities Division



Chief Operating Officer Dmitry Shcheglov

- In 2013 was appointed Executive Director of O perations at the Moscow Exchange
- Deputy Head of the Project Center for the Integration since A pril 2011



Managing Director of Derivatives Market **Roman Sulzhyk** 

 Previously headed Derivatives Trading Division in DB Moscow and was a Derivatives trader at J.P. Morgan



Chief Information Officer Sergei Poliak off

- Joined Moscow Exchange in 2013
- Previously worked for Morgan Stanley, NatWest Securities and Deutsche Bank



Managing Director of Risk and Clearing Luis Vicente

- Joined NCC as Chief Risk Officer in 2013
- Previously, Risk Systems Director and Risk Management Director in Brazil's BM&F BO VESPA





## Moscow Exchange Supervisory Board

| Supervisory Board          | Title  |
|----------------------------|--|
| Sergey Shvetsov            | (Chairman of the Supervisory Board) First Deputy Chairman, Head of Financial Market Service, CBR |
| Sergey Lykov               | (Deputy Chairman of the Supervisory Board) Member of the Executive Board, Deputy Chairman, VEB   |
| Andrey Golikov             | (Deputy Chairman of the Supervisory Board) Director for Investments and Commerce, Strana Detei   |
| Alexander Afanasiev        | CEO, Chairman of the Executive Board, Moscow Exchange  |
| Mikhail Bratanov           | Head of SG Securities Services - Russia & CIS, ROSBANK   |
| Alexander Buzuev           | Advisor for the Board of Management, UniCreditBank   |
| Nadezhda Ivanova           | Deputy Chairman, Director of the Consolidated Economic Department, Bank of Russia                |
| Kirill Shershun            | First Deputy Chairman of the Executive Board, CentroCredit                                       |
| Andrey Yumatov             | Member of the Management Board, Bank of Moscow   |
| Bella Zlatkis              | Deputy Chairman of the Management Board, Sberbank  |
| Nicola Jane Beattie        | Senior Executive Director, Market Structure Partners   |
| Sean Godek                 | Director, Member of the Executive Board, Russian Direct Investment Fund                          |
| Oleg Jelezko               | CEO, Da Vinci Capital  |
| Martin Paul Graham         | Chairman of the Board of Directors, Secondcap Limited (LSE)                                      |
| Yuriy Denisov              | Member of Supervisory Board, NCC; Co-Chairman of the Board, NFEA                                 |
| Jacque Der<br>Megredichyan | Member of the Board of Directors, Russian National Association of securities market participants |
| Anatoly Karachinsky        | Chairman of the Board, IBS Group   |
| Li Qingyuan                | Senior Advisor, Fountainvest Partners  |
| Rainer Riess               | Independent Advisor to exchanges and financial services companies                                |

#### Supervisory Board Committees

Strategy Planning Committee

Remuneration and Human Resources Committee

**Risk Committee** 



\* Independent directors

Audit Committee

**Budget Committee** 

**Technical Policy Committee** 

## Consolidated Statement of Financial Position

| Other liabilitie<br>Total Liabiliti<br>Total Equity |                                  | 58 806 900<br>384 670 470<br>81 794 151 | 9 282 685 284 028 693 45 075 402   | 534%<br>35%<br>81%                                      |
|---|----------------------------------|---|------------------------------------|---|
|   |                                  |   |                                    |   |
| Other liabilitie                                    | S <sup>3</sup>                   | 58 806 900                              | 9 282 685                          | 534%  |
|   |                                  |   | 0 202 605                          | F240  |
| Distributions                                       | payable to holders of securities | 3 670 761                               | 4 436 856                          | -17%  |
| Liabilities to r                                    | epurchase own shares             | -                                       | -                                  |   |
| Written put o                                       | ptions over own shares           | -                                       | 23 318 767                         |   |
| Balances of m                                       | arket participants               | 322 192 809                             | 246 990 385                        | 30%   |
| Liabilities:  |                                  |   |                                    |   |
|   | In thousand rubles               | Year ended<br>December 31,<br>2013      | Year ended<br>December 31,<br>2012 | % chg.<br>December 31,<br>2013/<br>December 31,<br>2012 |
| Total Assets  |                                  | 466 464 621                             | 329 104 095                        | 42%   |
| Other assets <sup>2</sup>                           |                                  | 1 099 215                               | 1 353 340                          | -19%  |
| Goodwill  |                                  | 16 071 458                              | 16 066 094                         | 0%  |
| Property and e                                      | quipment and intangible assets   | 25 044 955                              | 25 819 009                         | -3%   |
| Financial assets                                    | S <sup>1</sup>                   | 169 207 383                             | 92 509 168                         | 83%   |
| Cash and cash                                       | equivalents                      | 255 041 610                             | 193 356 484                        | 32%   |
| Assets:   |                                  |   |                                    |   |
|   | In thousand rubles               | Year ended<br>December 31,<br>2013      | Year ended<br>December 31,<br>2012 | % chg.<br>December 31,<br>2013/<br>December 31,<br>2012 |



Source: Moscow Exchange, Consolidated Interim Financial Statements 1 Financial assets at fair value though profit or loss, Due from financial institutions, Central counterparty financial assets, Assets of disposal group held for sale, Investments available-for-sale, Investments in associates, Investments held-to-maturity

Current tax prepayments, Deferred tax asset, Other assets 2

Central counterparty financial liabilities, Loans payable, Liabilities of disposal group held for sale, Deferred tax liability, Current tax pay ables, Other 3 liabilities

## Consolidated Statement of Comprehensive Income

| In thousand rubles  | <i>Year ended<br/>December 31, 2013</i> | Year ended<br>December 31, 2012 | % chg. 2013/2012 |
|---|---|---------------------------------|------------------|
| Fee and commission income   | 12 792 116                              | 11 406 816                      | 12%              |
| Interest and other finance income <sup>1</sup>                    | 11 754 948                              | 10 033 260                      | 17%              |
| Other operating income  | 58 909                                  | 106 893                         | -45%             |
| Operating Income  | 24 605 973                              | 21 546 969                      | 14%              |
| Administrative and other operating expenses                       | -5 029 989                              | -4 582 420                      | 10%              |
| Personnel expenses  | -4 827 004                              | -4 839 982                      | 0%               |
| Operating Expense   | -9 856 993                              | -9 422 402                      | 5%               |
| Operating Profit  | 14 748 980                              | 12 124 567                      | 22%              |
| Interest expense in respect of written put option over own shares | -199 686                                | -1 529 566                      | -87%             |
| Share of profits of associates and dividends received             | 74 605                                  | 59 179                          | 26%              |
| Profit before Tax   | 14 623 899                              | 10 654 180                      | 37%              |
| Income tax expense  | -3 042 205                              | -2 453 851                      | 24%              |
| Net Profit  | 11 581 694                              | 8 200 329                       | 41%              |
| Earnings per share  |   |                                 |                  |
| Basic earnings per share, rubles                                  | 5,23                                    | 3,86                            | 36%              |
| Diluted earnings per share, rubles                                | 5,22                                    | 3,85                            | 36%              |



Source: Moscow Exchange, Consolidated Interim Financial Statements 1 Interest and other finance income, Interest expense, Net loss on financial assets available-for-sale, Foreign exchange gains less losses

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- -perception of market services offered by the Company and its subsidiaries;
- -volatility (a) of the Russian economy and the securities market and (b) sectors with a high level of competition that the Company and its subsidiaries operate;
- -changes in (a) domestic and international legislation and tax regulation and (b) state policies related to financial marketsand securities markets;
- -competition increase from new players on the Russian market;
- -the ability to keep pace with rapid changes in science and technology environment, including the ability to use advanced features that are popular with the Company's and its subsidiaries' customers;
- -the ability to maintain continuity of the process of introduction of new competitive productsand services, while keeping the competitiveness;
- -the ability to attract new customers on the domestic market and in foreign jurisdictions;
- -the ability to increase the offer of products in foreign jurisdictions.

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